

JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



BUDGET 2011/2012

TABLE OF CONTENTS

1. Mayor's Report	3-5
2. Council Resolutions	6
3. Executive Summary	7-9
4. Annual Budget Tables	9
5. Supporting Documentation	9-11
6. ANNEXURES	
6.1 Annual Budget Tables	Annexure 1
6.2 Supporting Documents	Annexure 2

1. Mayor's Report

Madam Speaker: Cllr Mosikatsi
Members of the Mayoral Committee
Councillors
Municipal Manager and HODS
Officials of Council
Ladies and Gentlemen

Good Afternoon

It gives me great pleasure to present the 2011/2012 budget which comes at the end of this Council's term and just a few days before the local government elections.

As mentioned previously ladies and gentlemen the budget will form an important foundation and will also guide the new Council on what we believe the priorities are for our area.

Madam Speaker, budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with limited resources. We need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms.

The tabling of the 2011/12 Budget takes place under tremendous challenges. Under these conditions, Madam Speaker, we are happy to report that we present a cash-backed budget with a small surplus of R8772. Under the circumstances we did not make any provision for capital budget but managed to contribute R1 million from the operating budget to be used for capital assets.

CHALLENGES FACING THE MUNICIPALITY

Madam Speaker the main challenges facing our municipality can be summarized as follows:

- Limited resources to adequately fund growing needs;
- Diminishing cash position of the municipality due to the loss of the DMA which is in the region of R9 million, the loss of the MIG funding as well as reverting the roads agency to the Department of Public works
- Budget deficit for the outer years based on reduced equitable share.

This is the challenge for our budget and confirms the fact that we are a full grant-dependent municipality. What does this mean for us as a municipality is that we must tighten our fiscal belts.

As a municipality, we need to become:

- More prudent,
- More efficient and
- More effective

It becomes therefore imperative to find long term solutions for the challenges faced by the Municipality. These may include the following Madam Speaker:

- That the Municipality convenes a meeting with local municipalities, including Municipal Managers and Mayors, to discuss the issues relating to sustainability.

- There is a need to investigate problems relating to shared internal audit service, to investigate the contribution that municipalities have to make to make the unit sustainable. Rumours have it that municipalities want to establish their own internal audit units. It is therefore difficult to budget under such uncertainties and finality on the matter is required urgently.
- We need to look at our service agreements with local municipalities and where necessary implement our debt collection policies as required by regulations and the acts.
- As a means of survival, we have to come up with innovative methods of providing services and generating income. These include discussions with the local municipalities and relevant departments, the possibility of getting the bulk water authority function. In her budget speech, the MEC for Environment and Nature Conservation emphasized the support they are going to provide to municipalities to take over the environment management function. We therefore have to investigate the resolution relating to air quality management.

It is worth mentioning ladies and gentlemen that the MEC for Cooperative Governance, Human Settlements and Traditional Affairs, Honourable Kenneth Mmoeimang in his budget speech has made a commitment to intensify the 2014 Operation Clean Audit Campaign, with the aim of not only improving the financial management of municipal revenue, but also asset management, procurement and overall performance of municipalities, particularly in ensuring more effective and efficient service delivery and development.

He also strongly emphasized that they will assist municipalities in establishing public accounts committees by working very closely with the Provincial Treasury, SALGA Northern Cape and District Municipalities to pay more attention to this campaign.

Madam Speaker, this poses a huge challenge in the coming Council to further improve on what as the present Council has been trying hard to achieve and I believe that the present management will ensure that the 3 years left for Operation Clean Audit will bear fruits.

IDP/BUDGET CONSULTATION MEETINGS

The annual IDP/Budget road shows were held between April and May 2011. The following areas were consulted and these are the issues raised:

- Heuningvlei- the community requested the municipality to help with removal of evasive plants and the **debushing of roads** and the District municipality has committed to secure funding for this project.
- In the DMA- the community requested fencing of the graveyard and street paving for which we also committed to make provision for in the next financial year.
- Olifantshoek- despite the challenge of the meeting almost not taking place due to little disruption, we managed to have a peaceful meeting and the issues raised were the following;
- The community wants to be involved in projects by being contracted to do those jobs instead of appointing or using external contractors.
- They want proper road and street, street potholes infrastructure
- Introduction of more projects in Olifantshoek
- RDP houses.
- Skills dev, economic
- Cleaning of graveyards and repairs

All of these issues will be provided for in the next financial year by the respective local municipalities with the support of the District municipality.

2011/12 ALLOCATIONS

We are proposing a total operating budget of R70, 7 million.

Council will note that we are proposing a Capital budget of R 1 448, 300. For the past two years we focused intensively on visible service delivery and infrastructure upgrades, and it is therefore important for us to now re-invest in the organization and its equipment.

R 371,000 is allocated to new Fire Fighting Vehicle and R117, 300 for Bantam Radios in the Disaster Management Centre.

It is proposed that employee costs will be R 40.4 million (more than 50%) of the Budget. We will spend R1.7million on the repairs and maintenance.

Honourable Members,

It is critical to note that for 2011/2012 there is no Municipal Infrastructure Grant allocation for this municipality. We therefore need to form strong partnerships with mining houses in our area, in order to develop infrastructure in John Taolo Gaetsewe Region.

CONCLUSION

I would like to thank the Municipal Manager, his management team and all employees for their outstanding support and commitment.

My thanks also go to the Councilors who have the extremely difficult task of balancing the community's expectations with the reality of limited resources.

I wish all the councilors well in the coming week as we prepare for the heated elections. In the next few weeks we will learn who of us are retiring and who may stand a chance of returning. Whatever your future will be, I trust that you will always look back on the last five years with fond memories of the contribution you have made to our community.

Madam Speaker, I hereby present the 2011/12 Budget to Council for adoption

I thank you.

2. Council Resolutions

- 2.1 That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the budget of the John Taolo Gaetsewe District Municipality for the financial year 2011/2012; and indicative allocations for the two projected outer years 2012/2013 and 2013/2014, and the single year capital appropriations are approved as set out in the following tables:
 - 2.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification, Table A2)
 - 2.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote, Table A3)
 - 2.1.3. Budgeted Financial Performance (revenue by source and expenditure by type, Table A4)
 - 2.1.4. Single year capital appropriations by municipal vote and standard classification and associated funding by source (Table A5)
- 2.2 That the financial position, cash flow, cash back accumulated reserve/accumulated surplus, asset management are approved as set out in the following tables:
 - 2.2.1. Budgeted Financial Position (Table A6)
 - 2.2.2. Budgeted Cash Flows (Table A7)
 - 2.2.3. Cash back reserves and accumulated surplus reconciliation (Table A8)
 - 2.2.4. Asset Management (Table A9)
- 2.3. That in terms of section 24(2)(c)(v) of the Municipal Finance Management Act, 56 of 2003, the following budget-related policies for the budget year 2011/2012 be re-affirmed:
 - Tariff Policy
 - Property Rates Policy
 - Credit Control and Debt Collection Policy
 - Cash and Investment Policy
 - Supply Chain Management Policy
 - Indigent Policy
 - Funding and Reserve Policy
 - Debt Policy
 - Asset Management Policy
- 2.4 That a copy of the approved budget schedules and supporting documents attached herewith be forwarded to both National and Provincial Treasuries
- 2.5 That the Service Delivery and Budget Implementation Plan with measurable performance objectives be approved by the Executive Mayor within 28 days after the approval of the budget.

3. EXECUTIVE SUMMARY

a) GENERAL

The 2011/12 MTREF is informed by the municipality's long term financial strategy with emphasis on the affordability and long-term sustainability. The Budget has also been prepared in terms of the guidelines as contained in National Treasury's MFMA Circular 48, 51, 54 and 55.

In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations. The main objective of these regulations is to formalise norms and standards to improve the credibility, sustainability, transparency, accuracy and reliability of municipal budgets.

Sound financial management principals remain essential and critical to ensure financial viability and sustainability.

The main challenges experienced during compilation of the budget can be summarised as follows:

- ✓ Significant decrease in revenue base due to transfer of the DMA and road agency function
- ✓ Declining cash position of the municipality
- ✓ No sufficient cash back accumulated reserves to utilise for capital projects
- ✓ Wage increases that continue to exceed inflation
- ✓ Employee related cost that exceeds the norm of 32%

Council is permitted to levy rates, tariffs and other charges in accordance with the property rates act, systems act and the municipal finance management act. The re-demarcation of boundaries and therefore the transfer of the DMA to Joe Morolong Local Municipality mean that the district will no longer impose rates and tariffs in the DMA. This will lead to a reduction in revenue from rates and service charges.

It is therefore projected that the budget funding for the next three financial years would reduce significantly, primarily due to the phasing out of the district management area (DMA).

The municipality is mainly dependent on government grants. The following grants allocated to the municipality in terms of the 2011 DORA have been included in the budget.

NATIONAL AND PROVINCIAL GRANTS

CONDITIONAL GRANT FUNDING	2011/2012	2012/2013	2013/2014
COMMUNITY DEVELOPMENT SERVICES (NEAR)	391 000	421 000	453 000
MUNICIPAL SYSTEM IMPROVEMENT GRANT	790 000	1 000 000	1 000 000
COMMUNITY DEVELOPMENT SERVICES (FIRE GRANT)	371 000	390 000	413 000
EPWP INCENTIVE GRANT	10 669 000	-	-
LOCAL GOVERNMENT FINANCE MANAGEMENT GRANT	1 250 000	1 250 000	1 250 000
LIBRARY DEVELOPMENT GRANT	192 000	206 000	227 000

13 663 000	3 267 000	3 343 000
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UNCONDITIONAL GRANT FUNDING

EQUITABLE SHARE	50 939 000	54 195 000	56 712 000

50 939 000	54 195 000	56 712 000
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GRAND TOTAL

64 602 000	57 462 000	60 055 000
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It is also critical to note that for the 2011/12 financial year, there is no MIG allocation for John Taolo Gaetsewe District Municipality.

The focus for the next financial years will be on the support to local municipalities.

b) CAPITAL BUDGET

The capital budget is directly informed by the needs submitted by the community through the IDP process. Over the next three financial years, 2011/12 to 2013/14; capital spending is projected to reduce significantly, mainly due to the phasing out of the DMA. As reflected in Table A5, the capital expenditure for 2011/12 amounts to R1.4 million, 67% of the capital budget will be funded through internally generated funds and 32% from government grants and subsidies. The following capital assets will be procured:

- fire fighting vehicle
- computer hardware and software
- vehicle for environmental health practitioners
- furniture and other equipment

(d) REVENUE

As indicated in Table A2 the total budgeted revenue amounts to R 70,7m for 2011/12 and R 61,4m and R 64,2m for the two outer years respectively.

Total operating revenue has decreased by 45 % for the 2011/12 financial year. Revenue from Government Grants amounts to 91% of the total revenue. The municipality will not be generating revenue through tariffs for service charges for the forth coming financial years, like it used to in its district management area. The municipality is in the process of exploring Revenue Enhancement Strategies.

The projected deficit for the two outer years poses an immense challenge for the municipality. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with enormous development backlogs and poverty in our region.

(e) EXPENDITURE

Total operating expenditure for 2011/12 MTREF amounts to R 70,7m. Expenditure from grant-funding constitutes 90% of the total operating budget. The 2011/12 expenditure has decreased substantially compared to 2010/11 financial year. This is attributable to the following factors:

- ✓ The phasing out of the DMA
- ✓ The termination of the roads Agency Agreement
- ✓ Re-allocation of the MIG to local municipality

Employee cost constitutes 57% of the total budget, remuneration to councillors 5%, depreciation 2.3%, finance charges 0.35%, conditional grant spending 19% and other expenditure 12%.

(e) CHALLENGES FACING THE MUNICIPALITY

The main challenges facing the municipality can be summarised as follows:

- ✓ Diminishing cash reserves of the municipality

- ✓ Wage increases for municipal staff
- ✓ Limited resources to adequately fund growing needs
- ✓ Declining revenue base and reduction in grant funding

4. ANNUAL BUDGET TABLES

Annual Budget Tables are set out in Annexure 1

5. SUPPORTING DOCUMENTATION

Supporting documentation is set out in Annexure 2

5.1 Overview of annual budget process

The Mayor tabled the schedule of key deadlines outlining the process for preparing the annual budget, reviewed integrated development plan and service delivery and budget implementation plan on 31 August 2010. This process plan was reviewed and amended in February 2011 after considering the proposals outlined in MFMA Circular 54.

Process of consultation with the community and key stakeholders

The annual review of the five year plan when council adopted the process plan for the IDP and Budget at its meeting August 2010. The process plan set the framework for the engagement with various stakeholders to ensure tabling of 2011/2012 IDP and budget by 06 May 2011.

The Municipality's consultation process on its draft IDP review and budget, where various community organisations and representatives have come forward to give input on the key strategic areas and challenges facing the municipality, was held from April to 02 May 2011.

Public awareness of the process was attained with extensive advertising in the print media, as well as invitations to ward forums informing communities of their need to participate in the processes. The community meetings were held as follows:

Date	Place	Time	Municipal Area
23 April 2011	Heuningvlei	12h:00	Joe Morolong Local Municipality
26 April 2011	Vanzylsrus	10h:00	DMA
02 May 2011	Olifantshoek	10h:00	Gamagara Local Municipality

The submissions and presentations received during the community consultations process and additional information regarding revenue and expenditure were addressed where possible before finalisation of the 2011/2012 MTREF.

5.2 Overview of Budget Related Policies

The municipality's budgeting process is governed and guided by relevant legislation and budget related policies. The main purpose of the budget-related policies is to govern and guide the budget process

and inform the projections of the medium term. The following budget-related policies have been approved by council:

- Tariff Policy
- Property Rates Policy
- Credit Control and Debt Collection Policy
- Cash and Investment Policy
- Supply Chain Management Policy
- Indigent Policy
- Funding and Reserve Policy
- Debt Policy
- Asset Management Policy

There are no amendments to the above-mentioned policies. A policy dealing with budget implementation and monitoring still to be developed during 2011/12 financial year.

5.3 Overview of Budget Assumptions

- With the abolishment of district management areas the municipality will no longer be responsible for the rendering of services in the towns of Vanzylsrus and Hotazel. Therefore no tariffs for water, electricity, refuse and sanitation included in the budget for 2011/12.
- No revenue for property rates due to transfer of DMA to Joe Morolong Local Municipality.
- No bulk purchases budgeted
- Overall increase of 5% on general expenses
- Personnel cost continue to put pressure on the budget and an increase of 8.5% applied
- Interest on external borrowing reduced due to transfer of loan to Joe Morolong LM
- Hugh decline in revenue base leads to decline in expenditure although unlimited needs continue to grow
- Increase in grant dependency remains a challenge

5.4 Funding the Budget

Annexure 2, supporting documents contains a few tables regarding the sources of funding.

5.5 Disclosure on Salaries, Allowances and Benefits

Annexure 2, supporting table SA22, 23 & 24 outlines the disclosure requirements on salaries, allowances and benefits.

5.6 Disclosure on the implementation of the MFMA & Other Legislation

The promulgation of the MFMA has a significant effect on the local government operations that required transformation in financial planning processes. The 2009/10 Draft Budget is an expression of a continuous process of improving the financial planning process at local government level, incorporating revised formats in accordance with National Treasury Regulations. This draft budget is prepared within the deadlines and requirements prescribed in the MFMA.

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

- Reporting to National and Provincial Treasury has been progressively improved and 100% budgetary compliance of monthly and quarterly returns has been achieved.
- The MFMA includes new accounting and financial reporting standards which brings local government close to international practices. The AFS have been prepared in terms of GRAP for the past 3 years.
- The functionality of the Audit Committee has been strengthened through regular meetings.
- The Annual Report was compiled in terms of the MFMA and applicable circular..
- Internship Programme – The Municipality is participating in the Municipal Finance Management Internship Programme and has employed 3 interns undergoing training in various finance divisions. Two interns still need to be appointed.

QUALITY CERTIFICATE

I SIPHO ABEDNIGO SEBUSHO, municipal manager of JOHN TAOLO GAETSEWE DISTRICT hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name SIPHO ABEDNIGO SEBUSHO

Municipal Manager of JOHN TAOLO GAETSEWE DISTRICT

DC45

Signature 

Date 04.05.2011

ANNEXURE 1

Municipal annual budgets and MTREF & supporting tables

Version 2.3.

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national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

Contact details:

Technical enquiries to the MFMA Helpline at:
mfma@treasury.gov.za

Data submission enquiries:
Elsabé Rossouw
National Treasury
Tel: (012) 315-5534
Electronic documents: lgdocuments@treasury.gov.za
Queries on formats: lgdataqueries@treasury.gov.za

Preparation Instructions

Municipality Name: DC45 John Taolo Gaetsewe ▼

CFO Name: SharonaFrench-Sulliman

Tel: 0537128700

Fax: 0537122502

E-Mail: sharonafs@taologatsewe.gov.za

Budget for MTREF starting: 2011 ▼

Budget Year: 2011/12

Does this municipality have Entities? No ▼

If YES: Identify type of report: Parent Municipality ▼

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

Show Pre-audit columns on all sheets

Show Reference columns on all sheets

Showing / Clearing Highlights

Clear Highlights on all sheets

Important documents which provide essential assistance

[MFMA Budget Circular 2011/12](#) [Click to view](#)

[MBRR Budget Formats Guide](#) [Click to view](#)

[MFMA Circular 48](#) [Click to view](#)

[MFMA Circular 51](#) [Click to view](#)

[MFMA Return Forms](#) [Click to view](#)

Organisational structure votes (if required)

Vote1 - Office of Municipal Manager
Vote2 - Office of Executive Mayor and Speaker
Vote3 - Budget and Treasury Office
Vote4 - HR and Corporate Services
Vote5 - Community Development Services
Vote6 - Basic Services and Infrastructure
Vote7 - Development and Planning

Organisational structure sub-votes (if required)

Office of Municipal Manager

Office of MM
IDP/PMS Unit
Internal Audit Unit
MSIG
Risk Management Unit

Office of Executive Mayor and Speaker

Office of Executive Mayor and Speaker

Budget and Treasury Office

Budget and Treasury Office
Finance Management Grant
Levy Replacement Grant

HR and Corporate Services

Corporate Services
Library Development Programme

Community Development Services

Environmental Health
Community Health
Disaster Management
Near Systems
Fire Grant

Basic Services and Infrastructure

PMU
Housing Unit
EPWP Incentive

Development and Planning

LED

DC45 John Taolo Gaetsewe - Contact Information

A. GENERAL INFORMATION

Municipality	DC45 John Taolo Gaetsewe
Grade	4
Province	NC NORTHERN CAPE
Web Address	www.taoloqaetsewe.gov.za
e-mail Address	

Set name on 'Instructions' sheet

1 Grade in terms of the Remuneration of Public Office Bearers Act.

B. CONTACT INFORMATION

Postal address:	
P.O. Box	1480
City / Town	Kuruman
Postal Code	8460
Street address	
Building	
Street No. & Name	4 Federale Mynbou Str
City / Town	Kuruman
Postal Code	8460
General Contacts	
Telephone number	053 712 8700
Fax number	053 712 2502

C. POLITICAL LEADERSHIP

Speaker:		Secretary/PA to the Speaker:	
Name	S Mosikatse	Name	B.Mabilo
Telephone number	053 712 8700	Telephone number	053 712 8700
Cell number	082 777 1145	Cell number	
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address		E-mail address	
Mayor/Executive Mayor:		Secretary/PA to the Mayor/Executive Mayor:	
Name	SB Gaobusiwe	Name	Nkele Morakeng
Telephone number	053 712 8700	Telephone number	053 712 8700
Cell number	082 777 1148	Cell number	072 185 2667
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address		E-mail address	morakengn@taoloqaetsewe.gov.za
Deputy Mayor/Executive Mayor:		Secretary/PA to the Deputy Mayor/Executive Mayor:	
Name		Name	
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	

D. MANAGEMENT LEADERSHIP

Municipal Manager:		Secretary/PA to the Municipal Manager:	
Name	Sipho Sebusho	Name	Dineo Bontsi
Telephone number	053 712 8731	Telephone number	053 712 8731
Cell number	079 504 6768	Cell number	082 940 1876
Fax number	053 712 2502	Fax number	053 712 2502
E-mail address	siphos@taoloqaetsewe.gov.za	E-mail address	bontsid@taoloqaetsewe.gov.za
Chief Financial Officer		Secretary/PA to the Chief Financial Officer	
Name	SharonaFrench-Sulliman	Name	Matsela Mokgwabone
Telephone number	0537128700	Telephone number	053 712 8726
Cell number	824,403,359	Cell number	
Fax number	0537122502	Fax number	053 712 2502
E-mail address	sharonafs@taoloqaetsewe.gov.za	E-mail address	

Official responsible for submitting financial information	
Name	Sharona French-Sulliman
Telephone number	053 712 8760
Cell number	082 440 3359
Fax number	053 712 2505
E-mail address	sharonafs@taoloqaetsewe.gov.za
Official responsible for submitting financial information	
Name	Taljaard van Huyssteen
Telephone number	053 712 8725
Cell number	082 784 2292
Fax number	053 712 2502
E-mail address	vanhuyssteent@taoloqaetsewe.gov.za
Official responsible for submitting financial information	
Name	Lethlogonolo Molale
Telephone number	537,128,700
Cell number	
Fax number	053 712 2502
E-mail address	molalel@taoloqaetsewe.gov.za

DC45 John Taolo Gaetsewe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Revenue - Standard									
<i>Governance and administration</i>	89,471	44,777	81,199	60,502	60,289	59,365	56,952	60,622	63,367
Executive and council	55,176	4,391	35,671	7,456	7,234	7,234	4,550	4,955	5,163
Budget and treasury office	-	-	42,829	49,915	49,924	49,000	51,994	55,233	57,738
Corporate services	34,295	40,386	2,698	3,131	3,131	3,131	409	434	466
<i>Community and public safety</i>	773	827	862	10,948	10,833	10,557	2,779	823	880
Community and social services	47	26	9	45	646	646	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	726	801	853	911	911	911	767	811	866
Housing	-	-	-	9,992	9,276	9,000	2,004	4	5
Health	-	-	-	-	-	-	8	9	9
<i>Economic and environmental services</i>	40,216	52,309	110,484	53,824	58,837	58,164	11,047	17	18
Planning and development	466	21	299	15	164	164	377	17	18
Road transport	39,750	52,288	110,184	53,809	58,673	58,000	10,670	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	8,029	28,513	28,881	28,797	-	-	-
Electricity	-	-	4,291	9,422	9,625	9,600	-	-	-
Water	-	-	2,435	15,906	16,060	16,050	-	-	-
Waste water management	-	-	878	2,739	2,749	2,700	-	-	-
Waste management	-	-	425	446	447	447	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	130,460	97,913	200,574	153,787	158,840	156,883	70,778	61,462	64,265
Expenditure - Standard									
<i>Governance and administration</i>	28,995	31,342	34,927	42,993	42,192	42,192	39,020	42,322	45,316
Executive and council	11,827	9,475	12,990	20,870	20,436	20,436	19,846	21,053	22,439
Budget and treasury office	-	-	10,070	7,757	7,767	7,767	7,333	8,214	8,722
Corporate services	17,168	21,867	11,867	14,366	13,989	13,989	11,841	13,055	14,156
<i>Community and public safety</i>	5,146	8,103	7,414	20,826	20,846	20,273	11,626	12,659	13,648
Community and social services	2,815	5,730	4,590	7,188	7,923	7,923	311	484	508
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	2,331	2,373	2,824	3,580	3,580	3,350	3,638	4,013	4,311
Housing	-	-	-	10,058	9,343	9,000	1,881	2,144	2,318
Health	-	-	-	-	-	-	5,796	6,019	6,512
<i>Economic and environmental services</i>	50,739	63,300	117,414	61,723	67,037	65,949	6,053	6,656	7,179
Planning and development	4,666	5,730	7,189	6,800	6,949	6,949	6,053	6,656	7,179
Road transport	46,073	57,570	110,225	54,923	60,088	59,000	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	-	-	9,835	28,192	28,714	28,401	-	-	-
Electricity	-	-	3,656	8,837	9,338	9,300	-	-	-
Water	-	-	4,666	15,640	15,650	15,650	-	-	-
Waste water management	-	-	958	2,730	2,741	2,471	-	-	-
Waste management	-	-	554	985	985	980	-	-	-
<i>Other</i>	-	-	-	-	-	-	14,070	3,134	3,393
Total Expenditure - Standard	84,880	102,745	169,589	153,734	158,789	156,815	70,769	64,772	69,537
Surplus/(Deficit) for the year	45,580	(4,832)	30,985	53	51	68	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard									
Municipal governance and administration	89,471	44,777	81,199	60,502	60,289	59,365	56,952	60,622	63,367
Executive and council	55,176	4,391	35,671	7,456	7,234	7,234	4,550	4,955	5,163
<i>Mayor and Council</i>	55,176	4,391	35,094	2,266	2,317	2,317	1,488	1,569	1,658
<i>Municipal Manager</i>			578	5,190	4,917	4,917	3,062	3,386	3,505
Budget and treasury office			42,829	49,915	49,924	49,000	51,994	55,233	57,738
Corporate services	34,295	40,386	2,698	3,131	3,131	3,131	409	434	466
<i>Human Resources</i>									
<i>Information Technology</i>									
<i>Property Services</i>									
<i>Other Admin</i>	34,295	40,386	2,698	3,131	3,131	3,131	409	434	466
Community and public safety	773	827	862	10,948	10,833	10,557	2,779	823	880
Community and social services	47	26	9	45	646	646	-	-	-
<i>Libraries and Archives</i>									
<i>Museums & Art Galleries etc</i>									
<i>Community halls and Facilities</i>									
<i>Cemeteries & Crematoriums</i>									
<i>Child Care</i>									
<i>Aged Care</i>									
<i>Other Community</i>	47	26	9	45	646	646			
<i>Other Social</i>									
Sport and recreation									
Public safety	726	801	853	911	911	911	767	811	866
<i>Police</i>									
<i>Fire</i>				350	350	350	371	390	413
<i>Civil Defence</i>									
<i>Street Lighting</i>									
<i>Other</i>	726	801	853	561	561	561	396	421	453
Housing				9,992	9,276	9,000	2,004	4	5
Health	-	-	-	-	-	-	8	9	9
<i>Clinics</i>									
<i>Ambulance</i>									
<i>Other</i>							8	9	9
Economic and environmental services	40,216	52,309	110,484	53,824	58,837	58,164	11,047	17	18
Planning and development	466	21	299	15	164	164	377	17	18
<i>Economic Development/Planning</i>	466	21	299	15	164	164	377	17	18
<i>Town Planning/Building enforcement</i>									
<i>Licensing & Regulation</i>									
Road transport	39,750	52,288	110,184	53,809	58,673	58,000	10,670	-	-
<i>Roads</i>	39,750	52,288	110,184	41,078	46,504	46,000	10,670		
<i>Public Buses</i>									
<i>Parking Garages</i>									
<i>Vehicle Licensing and Testing</i>									
<i>Other</i>				12,731	12,169	12,000			
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>									
<i>Biodiversity & Landscape</i>									
<i>Other</i>									
Trading services	-	-	8,029	28,513	28,881	28,797	-	-	-
Electricity	-	-	4,291	9,422	9,625	9,600	-	-	-
<i>Electricity Distribution</i>			4,291	9,422	9,625	9,600			
<i>Electricity Generation</i>									
Water	-	-	2,435	15,906	16,060	16,050	-	-	-
<i>Water Distribution</i>			2,435	4,456	4,610	4,600			
<i>Water Storage</i>				11,450	11,450	11,450			
Waste water management	-	-	878	2,739	2,749	2,700	-	-	-
<i>Sewerage</i>			878	2,739	2,749	2,700			
<i>Storm Water Management</i>									
<i>Public Toilets</i>									
Waste management	-	-	425	446	447	447	-	-	-
<i>Solid Waste</i>			425	446	447	447			
Other	-	-	-	-	-	-	-	-	-
<i>Air Transport</i>									
<i>Abattoirs</i>									
<i>Tourism</i>									
<i>Forestry</i>									
<i>Markets</i>									
Total Revenue - Standard	130,460	97,913	200,574	153,787	158,840	156,883	70,778	61,462	64,265

Expenditure - Standard									
Municipal governance and administration	28,995	31,342	34,927	42,993	42,192	42,192	39,020	42,322	45,316
Executive and council	11,827	9,475	12,990	20,870	20,436	20,436	19,846	21,053	22,439
<i>Mayor and Council</i>	11,827	9,475	9,681	9,894	10,142	10,142	9,894	9,694	10,309
<i>Municipal Manager</i>			3,309	10,976	10,294	10,294	9,952	11,359	12,130
Budget and treasury office			10,070	7,757	7,767	7,767	7,333	8,214	8,722
Corporate services	17,168	21,867	11,867	14,366	13,989	13,989	11,841	13,055	14,156
<i>Human Resources</i>									
<i>Information Technology</i>									
<i>Property Services</i>									
<i>Other Admin</i>	17,168	21,867	11,867	14,366	13,989	13,989	11,841	13,055	14,156
Community and public safety	5,146	8,103	7,414	20,826	20,846	20,273	11,626	12,659	13,648
Community and social services	2,815	5,730	4,590	7,188	7,923	7,923	311	484	508
<i>Libraries and Archives</i>									
<i>Museums & Art Galleries etc</i>									
<i>Community halls and Facilities</i>									
<i>Cemeteries & Crematoriums</i>									
<i>Child Care</i>									
<i>Aged Care</i>									
<i>Other Community</i>	2,815	5,730	4,590	7,188	7,923	7,923	311	484	508
<i>Other Social</i>									
Sport and recreation									
Public safety	2,331	2,373	2,824	3,580	3,580	3,350	3,638	4,013	4,311
<i>Police</i>									
<i>Fire</i>				350	350	350	371	390	413
<i>Civil Defence</i>									
<i>Street Lighting</i>									
<i>Other</i>	2,331	2,373	2,824	3,230	3,230	3,000	3,267	3,623	3,898
Housing				10,058	9,343	9,000	1,881	2,144	2,318
Health	-	-	-	-	-	-	5,796	6,019	6,512
<i>Clinics</i>									
<i>Ambulance</i>									
<i>Other</i>							5,796	6,019	6,512
Economic and environmental services	50,739	63,300	117,414	61,723	67,037	65,949	6,053	6,656	7,179
Planning and development	4,666	5,730	7,189	6,800	6,949	6,949	6,053	6,656	7,179
<i>Economic Development/Planning</i>	4,666	5,730	7,189	6,800	6,949	6,949	6,053	6,656	7,179
<i>Town Planning/Building enforcement</i>									
<i>Licensing & Regulation</i>									
Road transport	46,073	57,570	110,225	54,923	60,088	59,000	-	-	-
<i>Roads</i>	46,073	57,570	110,225	40,490	39,309	39,000			
<i>Public Buses</i>									
<i>Parking Garages</i>									
<i>Vehicle Licensing and Testing</i>									
<i>Other</i>				14,433	20,779	20,000			
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>									
<i>Biodiversity & Landscape</i>									
<i>Other</i>									
Trading services	-	-	9,835	28,192	28,714	28,401	-	-	-
Electricity	-	-	3,656	8,837	9,338	9,300	-	-	-
<i>Electricity Distribution</i>			3,656	8,837	9,338	9,300			
<i>Electricity Generation</i>									
Water	-	-	4,666	15,640	15,650	15,650	-	-	-
<i>Water Distribution</i>			4,666	4,190	4,200	4,200			
<i>Water Storage</i>				11,450	11,450	11,450			
Waste water management	-	-	958	2,730	2,741	2,471	-	-	-
<i>Sewerage</i>			958	2,730	2,741	2,471			
<i>Storm Water Management</i>									
<i>Public Toilets</i>									
Waste management	-	-	554	985	985	980	-	-	-
<i>Solid Waste</i>			554	985	985	980			
Other	-	-	-	-	-	-	14,070	3,134	3,393
<i>Air Transport</i>									
<i>Abattoirs</i>									
<i>Tourism</i>									
<i>Forestry</i>									
<i>Markets</i>									
Total Expenditure - Standard	84,880	102,745	169,589	153,734	158,789	156,815	70,769	64,772	69,537
Surplus/(Deficit) for the year	45,580	(4,832)	30,985	53	51	68	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard									
Municipal governance and administration	89,471	44,777	81,199	60,502	60,289	59,365	56,952	60,622	63,367
Executive and council	55,176	4,391	35,671	7,456	7,234	7,234	4,550	4,955	5,163
<i>Mayor and Council</i>	55,176	4,391	35,094	2,266	2,317	2,317	1,488	1,569	1,658
<i>Municipal Manager</i>			578	5,190	4,917	4,917	3,062	3,386	3,505
Budget and treasury office			42,829	49,915	49,924	49,000	51,994	55,233	57,738
Corporate services	34,295	40,386	2,698	3,131	3,131	3,131	409	434	466
<i>Human Resources</i>									
<i>Information Technology</i>									
<i>Property Services</i>									
<i>Other Admin</i>	34,295	40,386	2,698	3,131	3,131	3,131	409	434	466
Community and public safety	773	827	862	10,948	10,833	10,557	2,779	823	880
Community and social services	47	26	9	45	646	646	-	-	-
<i>Libraries and Archives</i>									
<i>Museums & Art Galleries etc</i>									
<i>Community halls and Facilities</i>									
<i>Cemeteries & Crematoriums</i>									
<i>Child Care</i>									
<i>Aged Care</i>									
<i>Other Community</i>	47	26	9	45	646	646			
<i>Other Social</i>									
Sport and recreation									
Public safety	726	801	853	911	911	911	767	811	866
<i>Police</i>									
<i>Fire</i>				350	350	350	371	390	413
<i>Civil Defence</i>									
<i>Street Lighting</i>									
<i>Other</i>	726	801	853	561	561	561	396	421	453
Housing				9,992	9,276	9,000	2,004	4	5
Health	-	-	-	-	-	-	8	9	9
<i>Clinics</i>									
<i>Ambulance</i>									
<i>Other</i>							8	9	9
Economic and environmental services	40,216	52,309	110,484	53,824	58,837	58,164	11,047	17	18
Planning and development	466	21	299	15	164	164	377	17	18
<i>Economic Development/Planning</i>	466	21	299	15	164	164	377	17	18
<i>Town Planning/Building enforcement</i>									
<i>Licensing & Regulation</i>									
Road transport	39,750	52,288	110,184	53,809	58,673	58,000	10,670	-	-
<i>Roads</i>	39,750	52,288	110,184	41,078	46,504	46,000	10,670		
<i>Public Buses</i>									
<i>Parking Garages</i>									
<i>Vehicle Licensing and Testing</i>									
<i>Other</i>				12,731	12,169	12,000			
Environmental protection	-	-	-	-	-	-	-	-	-
<i>Pollution Control</i>									
<i>Biodiversity & Landscape</i>									
<i>Other</i>									
Trading services	-	-	8,029	28,513	28,881	28,797	-	-	-
Electricity	-	-	4,291	9,422	9,625	9,600	-	-	-
<i>Electricity Distribution</i>			4,291	9,422	9,625	9,600			
<i>Electricity Generation</i>									
Water	-	-	2,435	15,906	16,060	16,050	-	-	-
<i>Water Distribution</i>			2,435	4,456	4,610	4,600			
<i>Water Storage</i>				11,450	11,450	11,450			
Waste water management	-	-	878	2,739	2,749	2,700	-	-	-
<i>Sewerage</i>			878	2,739	2,749	2,700			
<i>Storm Water Management</i>									
<i>Public Toilets</i>									
Waste management	-	-	425	446	447	447	-	-	-
<i>Solid Waste</i>			425	446	447	447			
Other	-	-	-	-	-	-	-	-	-
<i>Air Transport</i>									
<i>Abattoirs</i>									
<i>Tourism</i>									
<i>Forestry</i>									
<i>Markets</i>									
Total Revenue - Standard	130,460	97,913	200,574	153,787	158,840	156,883	70,778	61,462	64,265

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Revenue by Vote									
Vote1 - Office of Municipal Manager	-	4,391	578	5,189	4,917	-	3,062	3,386	3,505
Vote2 - Office of Executive Mayor and Speaker	-	-	35,094	2,266	2,317	-	1,488	1,569	1,658
Vote3 - Budget and Treasury Office	-	40,386	42,829	49,915	49,924	-	51,994	55,233	57,738
Vote4 - HR and Corporate Services	-	-	3,238	3,131	3,131	-	409	433	466
Vote5 - Community Development Services	-	827	862	956	916	-	775	819	875
Vote6 - Basic Services and Infrastructure	-	52,288	117,673	92,314	97,471	-	12,674	5	5
Vote7 - Development and Planning	-	21	299	16	164	-	377	17	18
Vote8 - Example 8	-	-	-	-	-	-	-	-	-
Vote9 - Example 9	-	-	-	-	-	-	-	-	-
Vote10 - Example 10	-	-	-	-	-	-	-	-	-
Vote11 - Example 11	-	-	-	-	-	-	-	-	-
Vote12 - Example 12	-	-	-	-	-	-	-	-	-
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	-	97,913	200,574	153,787	158,840	-	70,778	61,462	64,265
Expenditure by Vote to be appropriated									
Vote1 - Office of Municipal Manager	-	-	3,309	10,976	10,294	-	9,952	11,359	12,130
Vote2 - Office of Executive Mayor and Speaker	-	9,475	9,681	9,894	10,142	-	9,894	9,694	10,309
Vote3 - Budget and Treasury Office	-	21,867	10,070	7,757	7,767	-	7,333	8,214	8,722
Vote4 - HR and Corporate Services	-	-	22,251	14,366	13,989	-	11,841	13,055	14,156
Vote5 - Community Development Services	-	7,215	7,413	10,768	10,862	-	9,745	10,515	11,331
Vote6 - Basic Services and Infrastructure	-	62,243	109,676	93,173	98,786	-	15,951	5,278	5,711
Vote7 - Development and Planning	-	5,730	7,189	6,800	6,949	-	6,053	6,656	7,179
Vote8 - Example 8	-	-	-	-	-	-	-	-	-
Vote9 - Example 9	-	-	-	-	-	-	-	-	-
Vote10 - Example 10	-	-	-	-	-	-	-	-	-
Vote11 - Example 11	-	-	-	-	-	-	-	-	-
Vote12 - Example 12	-	-	-	-	-	-	-	-	-
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	-	106,530	169,589	153,734	158,789	-	70,769	64,772	69,537
Surplus/(Deficit) for the year	-	(8,617)	30,985	53	51	-	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote									
Vote1 - Office of Municipal Manager	-	4,391	578	5,189	4,917	-	3,062	3,386	3,505
IDP/PMS Unit				5	5		5	5	6
Internal Audit Unit				2,831	2,832		2,254	2,367	2,485
MSIG			558	1,500	1,217		790	1,000	1,000
Risk Management Unit				843	843		5	5	6
Vote1 - Office of Municipal Manager		4,391	20	10	20		8	8	9
Vote2 - Office of Executive Mayor and Speaker	-	-	35,094	2,266	2,317	-	1,488	1,569	1,658
Office of Executive Mayor and Speaker			35,094	2,266	2,317		1,488	1,569	1,658
Vote3 - Budget and Treasury Office	-	40,386	42,829	49,915	49,924	-	51,994	55,233	57,738
Budget and Treasury Office			13,745	19,922	19,931		20,880	23,224	24,806
Finance Management Grant			938	28,993	28,993		1,250	1,250	1,250
Levy Replacement Grant		40,386	28,146	1,000	1,000		29,864	30,759	31,682
Vote4 - HR and Corporate Services	-	-	3,238	3,131	3,131	-	409	433	466
Corporate Services			384	284	284		217	228	239
Library Development Programme				170	170		192	205	227
Finance and Admin Hotazel			1,602	962	962				
Vanzylsrus			1,252	1,715	1,715				
Vote5 - Community Development Services	-	827	862	956	916	-	775	819	875
Environmental Health			9	45	5		8	8	9
Community Health									
Disaster Management									
Near Systems			533	350	350		396	421	453
Fire Grant		827	320	561	561		371	390	413
Vote6 - Basic Services and Infrastructure	-	52,288	117,673	92,314	97,471	-	12,674	5	5
PMU			3,055	1,913	1,871		1	1	1
Housing Unit			1,399	1,902	2,280		2,004	4	4
EPWP Incentive				10,818	10,818		10,669		
Basic Services & Infrastructure			(1)	1	1				
Workshop			2,433	3,294	2,806				
Roads			86,349	5,867	3,974				
Mainroad Maintenance				22,000	22,939				
Asbestos Roads				4,000	4,869				
Municipal Infrastructure Grant			16,409	17,367	16,499				
Integrated National Electrification Grant				4,107	4,210				
Rural Transport & Infrastructure Grant				2,000	2,000				
John Taolo Projects				-	6,987				
Housing Project				8,088	6,996				
Electricity Hotazel			4,291	5,315	5,415				
Water Hotazel			2,435	4,456	4,610				
Sewerage Hotazel			878	739	749				

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Vote14 - Example 14 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote15 - Example 15 Subvote example 1	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	-	97,913	200,574	153,787	158,840	-	70,778	61,462	64,265

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Expenditure by Vote									
Vote1 - Office of Municipal Manager	-	-	3,309	10,976	10,294	-	9,952	11,359	12,130
IDP/PMS Unit				1,776	1,476		1,761	2,015	2,116
Internal Audit Unit				3,741	3,742		4,000	4,436	4,795
MSIG				1,500	1,217		790	1,000	1,000
Risk Management Unit				1,098	1,098		1,132	1,225	1,327
Vote1 - Office of Municipal Manager			3,309	2,861	2,761		2,268	2,682	2,892
Vote2 - Office of Executive Mayor and Speaker	-	9,475	9,681	9,894	10,142	-	9,894	9,694	10,309
Office of Executive Mayor and Speaker		9,475	9,681	9,894	10,142		9,894	9,694	10,309
Vote3 - Budget and Treasury Office	-	21,867	10,070	7,757	7,767	-	7,333	8,214	8,722
Budget and Treasury Office			9,132	6,757	6,767		6,083	6,964	7,472
Finance Management Grant			938	1,000	1,000		1,250	1,250	1,250
Levy Replacement Grant		21,867							
Vote4 - HR and Corporate Services	-	-	22,251	14,366	13,989	-	11,841	13,055	14,156
Corporate Services			22,251	10,768	10,383		11,649	12,849	13,929
Library Development Programme				170	170		192	206	227
Finance and Admin Hotazel				742	750				
Vanzylsrus				2,686	2,686				
Vote5 - Community Development Services	-	7,215	7,413	10,768	10,862	-	9,745	10,515	11,331
Environmental Health			4,590	5,246	5,246		5,796	6,019	6,512
Transversal Programmes				676	970		311	484	508
Disaster Management			1,151	1,750	1,750		2,854	3,188	3,442
Near Systems			1,366	1,419	1,419		414	434	456
Fire Grant			306	350	350		371	390	413
Public Safety Hotazel				60	60				
Community Health		7,215		1,267	1,067				
Vote6 - Basic Services and Infrastructure	-	62,243	109,676	93,173	98,786	-	15,951	5,278	5,711
PMU			2,049	3,615	3,615		3,401	3,134	3,393
Housing Unit			1,399	1,970	1,980		1,881	2,144	2,318
EPWP Incentive				10,818	10,818		10,669		
Basic Services & Infrastructure			1,166	73	-				
Workshop			3,084	3,086	2,315				
Roads			3,483	6,074	4,412				
Mainroad Maintenance				22,000	22,939				
Asbestos Roads				4,000	4,869				
Municipal Infrastructure Grant			16,409	16,499	16,499				
Integrated National Electrification Grant				4,107	4,210				
Rural Transport & Infrastructure Grant				2,000	2,000				
John Taolo Projects			72,251	-	6,872				
Housing Project				8,088	6,996				
Electricity Hotazel			3,656	4,730	5,128				
Water Hotazel			4,666	4,190	4,200				

DC45 John Taolo Gaetsewe - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
0									
0									
0									
0									
0									
0									
0									
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Subvote example 1									
0									
0									
0									
0									
0									
0									
0									
0									
0									
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Subvote example 1									
0									
0									
0									
0									
0									
0									
0									
0									
0									
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Subvote example 1									
0									
0									
0									
0									
0									
0									
0									
0									
0									
Total Expenditure by Vote	-	106,530	169,589	153,734	158,789	-	70,769	64,772	69,537
Surplus/(Deficit) for the year	-	(8,617)	30,985	53	51	-	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Revenue By Source									
Property rates	21	22	866	2,393	1,432	1,432	-	-	-
Property rates - penalties & collection charges									
Service charges - electricity revenue	3,273	5,546	3,849	5,315	5,315	5,315	-	-	-
Service charges - water revenue	-	-	2,627	4,656	4,800	4,700	-	-	-
Service charges - sanitation revenue	-	-	686	746	746	745	-	-	-
Service charges - refuse revenue	-	-	492	507	507	507	-	-	-
Service charges - other									
Rental of facilities and equipment	45	56	44				40	42	44
Interest earned - external investments	1,755	1,814	1,595				1,000	1,050	1,103
Interest earned - outstanding debtors	11		35						
Dividends received									
Fines									
Licences and permits									
Agency services	2,130								
Transfers recognised - operational			65,413				64,114	56,651	60,542
Other revenue	103,182	90,475	128,825	133,920	23,525	20,000	5,136	3,566	3,571
Gains on disposal of PPE	70								
Total Revenue (excluding capital transfers and contributions)	110,487	97,913	204,433	147,537	36,325	32,699	70,289	61,309	65,260
Expenditure By Type									
Employee related costs	30,496	34,029	35,836	46,690	45,962	45,380	40,499	42,530	45,023
Remuneration of councillors	3,021	2,878	3,286				3,750	3,938	4,134
Debt impairment	76	-	1,846						
Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Finance charges	392	1,632	378				250	268	289
Bulk purchases	1,678	4,776	5,230	6,600	6,600	6,500	-	-	-
Other materials									
Contracted services	-	-	-	-	-	-	1,104	895	915
Transfers and grants			67				13,175	3,141	3,207
Other expenditure	41,432	55,390	115,526	85,314	87,760	84,770	8,181	9,682	10,166
Loss on disposal of PPE									
Total Expenditure	85,700	102,745	165,955	141,194	142,912	139,150	68,615	62,191	65,560
Surplus/(Deficit)	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	1,675	(882)	(300)
Transfers recognised - capital							488		
Contributions recognised - capital	-	-	-	-	-	-	-	-	-
Contributed assets									
Surplus/(Deficit) after capital transfers & contributions	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Taxation									
Surplus/(Deficit) after taxation	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)

DC45 John Taolo Gaetsewe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote1 - Office of Municipal Manager	-	-	-	-	-	-	-	-	-
Vote2 - Office of Executive Mayor and Speaker	-	-	-	-	-	-	-	-	-
Vote3 - Budget and Treasury Office	-	-	-	-	-	-	-	-	-
Vote4 - HR and Corporate Services	-	-	-	-	-	-	-	-	-
Vote5 - Community Development Services	-	-	-	-	-	-	-	-	-
Vote6 - Basic Services and Infrastructure	-	-	-	-	-	-	-	-	-
Vote7 - Development and Planning	-	-	-	-	-	-	-	-	-
Vote8 - Example 8	-	-	-	-	-	-	-	-	-
Vote9 - Example 9	-	-	-	-	-	-	-	-	-
Vote10 - Example 10	-	-	-	-	-	-	-	-	-
Vote11 - Example 11	-	-	-	-	-	-	-	-	-
Vote12 - Example 12	-	-	-	-	-	-	-	-	-
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated									
Vote1 - Office of Municipal Manager	-	-	-	-	17	-	370	-	-
Vote2 - Office of Executive Mayor and Speaker	-	-	-	958	633	-	20	-	-
Vote3 - Budget and Treasury Office	-	-	-	-	250	-	20	-	-
Vote4 - HR and Corporate Services	-	-	-	-	236	-	545	-	-
Vote5 - Community Development Services	-	-	-	600	632	-	503	-	-
Vote6 - Basic Services and Infrastructure	-	-	-	4,700	2,813	-	10	-	-
Vote7 - Development and Planning	-	-	-	-	24	-	20	-	-
Vote8 - Example 8	-	-	-	-	-	-	-	-	-
Vote9 - Example 9	-	-	-	-	-	-	-	-	-
Vote10 - Example 10	-	-	-	-	-	-	-	-	-
Vote11 - Example 11	-	-	-	-	-	-	-	-	-
Vote12 - Example 12	-	-	-	-	-	-	-	-	-
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	6,258	4,605	-	1,488	-	-
Total Capital Expenditure - Vote	-	-	-	6,258	4,605	-	1,488	-	-
Capital Expenditure - Standard									
Governance and administration	-	-	-	958	1,136	-	955	-	-
Executive and council				958	650		390		
Budget and treasury office					250		20		
Corporate services					236		545		
Community and public safety	-	-	-	600	632	-	503	-	-
Community and social services					32		15		
Sport and recreation									
Public safety				600	600		488		
Housing									
Health									
Economic and environmental services	-	-	-	-	24	-	20	-	-
Planning and development					24		20		
Road transport									
Environmental protection									
Trading services	-	-	-	4,700	2,805	-	-	-	-
Electricity				250	250				
Water									
Waste water management				4,450	2,555				
Waste management									
Other					8		10		
Total Capital Expenditure - Standard	-	-	-	6,258	4,605	-	1,488	-	-
Funded by:									
National Government				4,450	2,555				
Provincial Government				600	600		488		
District Municipality									
Other transfers and grants									
Transfers recognised - capital	-	-	-	5,050	3,155	-	488	-	-
Public contributions & donations									
Borrowing									
Internally generated funds				1,208	1,450		1,000		
Total Capital Funding	-	-	-	6,258	4,605	-	1,488	-	-

DC45 John Taolo Gaetsewe - Table A7 Budgeted Cash Flows

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Ratepayers and other	126,033	153,389		110,520	30,204	30,204	5,500	4,500	5,000
Government - operating					118,650	118,650	64,114	57,462	60,064
Government - capital					3,463	3,463	488		
Interest	1,766	1,814		1,000	1,000	1,000	1,000	1,000	1,000
Dividends									
Payments									
Suppliers and employees	(71,909)	(161,151)		(108,576)	(141,186)	(141,186)	(58,000)	(36,000)	(38,000)
Finance charges	(1,213)	(1,634)		(644)	(385)	(385)	(250)	(200)	(200)
Transfers and Grants					(10,759)	(10,759)	(12,500)	(20)	(25,000)
NET CASH FROM/(USED) OPERATING ACTIVITIES	54,677	(7,582)	-	2,300	987	987	352	26,742	2,864
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	(1,286)				120	120	200		
Decrease (Increase) in non-current debtors					200	200			
Decrease (increase) other non-current receivables									
Decrease (increase) in non-current investments					1,200	1,200			
Payments									
Capital assets	(60,155)	(2,135)		(2,300)	(1,000)	(1,000)	(900)		
NET CASH FROM/(USED) INVESTING ACTIVITIES	(61,441)	(2,135)	-	(2,300)	520	520	(700)	-	-
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans									
Borrowing long term/refinancing	(11)	712							
Increase (decrease) in consumer deposits									
Payments									
Repayment of borrowing					(380)	(380)	(220)	(220)	(230)
NET CASH FROM/(USED) FINANCING ACTIVITIES	(11)	712	-	-	(380)	(380)	(220)	(220)	(230)
NET INCREASE/ (DECREASE) IN CASH HELD	(6,775)	(9,005)	-	-	1,127	1,127	(568)	26,522	2,634
Cash/cash equivalents at the year begin:	(5,278)	(12,053)	(21,058)		21,058	21,058	22,185	21,617	48,139
Cash/cash equivalents at the year end:	(12,053)	(21,058)	(21,058)		22,185	22,185	21,617	48,139	50,773

DC45 John Taolo Gaetsewe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash and investments available									
Cash/cash equivalents at the year end	(12,053)	(21,058)	(21,058)	-	22,185	22,185	21,617	48,139	50,773
Other current investments > 90 days	25,197	29,338	47,337	7,244	(14,941)	(14,941)	(9,112)	(38,634)	(38,770)
Non current assets - Investments	-	-	-	-	-	-	-	-	-
Cash and investments available:	13,144	8,280	26,279	7,244	7,244	7,244	12,505	9,505	12,003
Application of cash and investments									
Unspent conditional transfers	13,684	12,196	17,675	-	-	-	2,500	-	-
Unspent borrowing									
Statutory requirements							2,600	2,800	3,000
Other working capital requirements	9,188	11,458	17,402	1,545	1,754	1,578	2,000	1,000	500
Other provisions									
Long term investments committed	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments							3,500	4,000	4,500
Total Application of cash and investments:	22,872	23,654	35,077	1,545	1,754	1,578	10,600	7,800	8,000
Surplus(shortfall)	(9,728)	(15,374)	(8,798)	5,699	5,490	5,666	1,905	1,705	4,003

DC45 John Taolo Gaetsewe - Table A9 Asset Management

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	-	-	-	6,258	4,675	-	1,488	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	250	250	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	4,450	2,555	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	4,700	2,805	-	-	-	-
Community	-	-	-	600	600	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	958	1,270	-	1,408	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	80	-	-
Total Renewal of Existing Assets	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	250	250	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	4,450	2,555	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	4,700	2,805	-	-	-	-
Community	-	-	-	600	600	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	958	1,270	-	1,408	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	80	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	-	-	-	6,258	4,675	-	1,488	-	-
ASSET REGISTER SUMMARY - PPE (WDV)									
Infrastructure - Road transport									
Infrastructure - Electricity									
Infrastructure - Water									
Infrastructure - Sanitation									
Infrastructure - Other					72,665	72,665	74,000	75,000	77,000
Infrastructure					72,665	72,665	74,000	75,000	77,000
Community					21,055	21,055	22,000	22,500	23,000
Heritage assets					20	20	20	21	21
Investment properties									
Other assets					14,516	14,156	17,500	18,000	18,500
Agricultural Assets									
Biological assets									
Intangibles									
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)					108,256	107,896	113,520	115,521	118,521
EXPENDITURE OTHER ITEMS									
Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Repairs and Maintenance by Asset Class		7,000	5,616				1,797	1,840	1,932
Infrastructure - Road transport									
Infrastructure - Electricity									
Infrastructure - Water							60		
Infrastructure - Sanitation									
Infrastructure - Other									
Infrastructure							60		
Community									
Heritage assets									
Investment properties									
Other assets		7,000	5,616				1,737	1,840	1,932
TOTAL EXPENDITURE OTHER ITEMS	8,605	11,040	9,402	2,590	2,590	2,500	3,453	3,579	3,758
Renewal of Existing Assets as % of total capex	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE	0.0%	7.9%	5.1%	0.0%	0.0%	0.0%	2.4%	2.4%	2.6%
Renewal and R&M as a % of PPE	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	2.0%	2.0%	2.0%

ANNEXURE 2

DC45 John Taolo Gaetsewe - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
REVENUE ITEMS:									
Property rates									
Total Property Rates	21	22	866	2,393	11,471	11,471			
less Revenue Foregone					10,039	10,039			
Net Property Rates	21	22	866	2,393	1,432	1,432			
Service charges - electricity revenue									
Total Service charges - electricity revenue	3,273	5,546	3,849	5,315	5,315	5,315			
less Revenue Foregone									
Net Service charges - electricity revenue	3,273	5,546	3,849	5,315	5,315	5,315			
Service charges - water revenue									
Total Service charges - water revenue			2,627	4,656	4,800	4,700			
less Revenue Foregone									
Net Service charges - water revenue	-	-	2,627	4,656	4,800	4,700			
Service charges - sanitation revenue									
Total Service charges - sanitation revenue			686	746	746	745			
less Revenue Foregone									
Net Service charges - sanitation revenue	-	-	686	746	746	745			
Service charges - refuse revenue									
Total refuse removal revenue			492	507	507	507			
Total landfill revenue									
less Revenue Foregone									
Net Service charges - refuse revenue	-	-	492	507	507	507			
Other Revenue by source									
Fuel levy									
Other revenue	103,182	90,475	128,825	133,920	23,525	20,000	5,136	3,566	3,571
Total 'Other' Revenue	103,182	90,475	128,825	133,920	23,525	20,000	5,136	3,566	3,571
EXPENDITURE ITEMS:									
Employee related costs									
Salaries and Wages	30,496	34,029	22,075	29,376	28,061	27,500	24,887	26,617	28,214
Contributions to UIF, pensions, medical aid			6,930	7,785	7,521	7,500	6,699	6,936	7,352
Travel, motor car, accom; & other allowances			3,997	5,585	5,516	5,516	4,177	4,428	4,693
Housing benefits and allowances			1,062	1,419	1,380	1,380	1,227	1,241	1,317
Overtime									
Performance bonus			1,772	2,525	2,484	2,484	2,223	2,308	2,446
Long service awards							285		
Payments in lieu of leave									
Post-retirement benefit obligations					1,000	1,000	1,000	1,000	1,000
sub-total	30,496	34,029	35,836	46,690	45,962	45,380	40,499	42,530	45,023
Less: Employees costs capitalised to PPE									
Total Employee related costs	30,496	34,029	35,836	46,690	45,962	45,380	40,499	42,530	45,023
Contributions recognised - capital									
<i>List contributions by contract</i>									
Total Contributions recognised - capital	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	4,828	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Lease amortisation									
Capital asset impairment	3,777								
Total Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Bulk purchases									
Electricity Bulk Purchases	1,678	4,776	2,206	4,025	4,025	4,000			
Water Bulk Purchases			3,024	2,575	2,575	2,500			
Total bulk purchases	1,678	4,776	5,230	6,600	6,600	6,500			
Contracted services									
Ben Niemand & Kie							629	590	595
Roos Security							290	305	320
sub-total	-	-	-	-	-	-	919	895	915
Allocations to organs of state:									
Electricity									
Water									
Sanitation									
Other							185		
Total contracted services	-	-	-	-	-	-	1,104	895	915
Other Expenditure By Type									
Collection costs					70	70			
Contributions to 'other' provisions				950	1,200	1,200			
Consultant fees				1,450	1,500	1,500	1,000	1,050	1,103
Audit fees									
General expenses	41,432	55,390	14,725	82,914	84,990	82,000	7,181	8,632	9,064
Project Cost			100,801						
Total 'Other' Expenditure	41,432	55,390	115,526	85,314	87,760	84,770	8,181	9,682	10,166
Repairs and Maintenance by Expenditure Item									
Employee related costs									
Other materials									
Contracted Services							1,798	1,887	1,982
Other Expenditure	26,993								
Total Repairs and Maintenance Expenditure	26,993	-	-	-	-	-	1,798	1,887	1,982
check	-	7,000	5,616	-	-	-	1,797	1,840	1,932

DC45 John Taolo Gaetsewe - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Vote 1 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 2 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Vote 3 - vote name										
Function 1 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
Function 2 - (name)										
Sub-function 1 - (name)										
<i>Insert measure/s description</i>										
Sub-function 2 - (name)										
<i>Insert measure/s description</i>										
Sub-function 3 - (name)										
<i>Insert measure/s description</i>										
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC45 John Taolo Gaetsewe - Entities measureable performance objectives

Description	Unit of measurement	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Entity 1 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 2 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 3 - (name of entity)										
<i>Insert measure/s description</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))
2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC45 John Taolo Gaetsewe - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Borrowing Management										
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	3.6%	4.4%	2.9%	4.7%	4.7%	4.7%	4.7%	4.6%	4.4%
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.5%	1.6%	0.2%	0.0%	0.3%	0.3%	0.7%	0.8%	0.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital										
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity										
Current Ratio	Current assets/current liabilities	1.2	0.7	1.3	2.8	2.8	2.8	5.8	8.2	18.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.2	0.7	1.3	2.8	2.8	2.8	5.8	8.2	18.2
Liquidity Ratio	Monetary Assets/Current Liabilities	0.9	0.5	0.9	2.1	2.1	2.1	5.8	8.2	18.2
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		116.0%	159.6%	0.0%	0.0%	0.0%	93.0%	106.3%	124.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	3.7%	3.3%	5.2%	1.8%	7.2%	8.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))							75.0%	80.0%	90.0%
Funding of Provisions										
Provisions not funded - %	Unfunded Provns./Total Provisions									
Other Indicators										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated									
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source									
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.6%	34.8%	17.5%	31.6%	126.5%	138.8%	57.6%	69.4%	69.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	57.6%	75.8%	75.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.1%	5.8%	2.0%	1.8%	7.1%	7.6%	2.7%	3.3%	3.2%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	60.9	-	139.0	106.9	106.9	106.9	5.1	3.8	3.8
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	120.8%	56.7%	125.1%	19.1%	20.3%	20.5%	0.0%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(4.1)	(5.8)	(5.4)	-	5.1	5.1	4.4	11.4	11.4

No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
Rating:																
Average rate																
Rate revenue budget (R '000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates, exemptns, reductns, discs (R'000)																

References

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections

DC45 John Taolo Gaetsewe - Supporting Table SA15 Investment particulars by type

Investment type	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Parent municipality									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank							15,000	18,500	22,000
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Municipal Bonds									
Municipality sub-total	-	-	-	-	-	-	15,000	18,500	22,000
Entities									
Securities - National Government									
Listed Corporate Bonds									
Deposits - Bank									
Deposits - Public Investment Commissioners									
Deposits - Corporation for Public Deposits									
Bankers Acceptance Certificates									
Negotiable Certificates of Deposit - Banks									
Guaranteed Endowment Policies (sinking)									
Repurchase Agreements - Banks									
Entities sub-total	-	-	-	-	-	-	-	-	-
Consolidated total:	-	-	-	-	-	-	15,000	18,500	22,000

DC45 John Taolo Gaetsewe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity Name of institution & investment ID	Period of Investment Yrs/Months	Type of Investment	Expiry date of investment	Monetary value Rand thousand	Interest to be realised
<u>Parent municipality</u>					
Municipality sub-total				-	-
<u>Entities</u>					
Entities sub-total				-	-
TOTAL INVESTMENTS AND INTEREST				-	-

DC45 John Taolo Gaetsewe - Supporting Table SA18 Transfers and grant receipts

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
RECEIPTS:									
Operating Transfers and Grants									
National Government:	-	-	-	-	-	-	63,648	56,445	58,971
Local Government Equitable Share							21,075	23,436	25,039
RSC Levy Replacement							29,864	30,759	31,682
Finance Management							1,250	1,250	1,250
Municipal Systems Improvement							790	1,000	1,000
EPWP Incentive Grant							10,669		
Provincial Government:	-	-	-	-	-	-	466	1,017	1,093
Sport and Recreation							192	206	227
Fire Grant								390	413
NEAR Systems							274	421	453
District Municipality:									
[insert description]	-	-	-	-	-	-	-	-	-
Other grant providers:									
[insert description]	-	-	-	-	-	-	64,114	57,462	60,064
Total Operating Transfers and Grants									
	-	-	-	-	-	-	-	-	-
Capital Transfers and Grants									
National Government:									
Other capital transfers/grants [insert desc]									
	-	-	-	-	-	-	-	-	-
Provincial Government:	-	-	-	-	-	-	488	-	-
Fire Grant							371		
NEAR Systems							117		
Other capital transfers/grants [insert description]									
District Municipality:									
[insert description]	-	-	-	-	-	-	-	-	-
Other grant providers:									
[insert description]	-	-	-	-	-	-	488	-	-
	-	-	-	-	-	-	64,602	57,462	60,064

DC45 John Taolo Gaetsewe - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	-	-	-	-	-	-	63,648	56,445	58,971
Local Government Equitable Share							21,075	23,436	25,039
RSC Levy Replacement							29,864	30,759	31,682
Finance Management							1,250	1,250	1,250
Municipal Systems Improvement							790	1,000	1,000
EPWP Incentive Grant							10,669		
Provincial Government:	-	-	-	-	-	-	466	627	680
Sport and Recreation							192	206	227
NEAR							274	421	453
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Total operating expenditure of Transfers and Grants:	-	-	-	-	-	-	64,114	57,072	59,651
Capital expenditure of Transfers and Grants									
National Government:	-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert desc]</i>									
Provincial Government:	-	-	-	-	-	-	488	-	-
Fire Grant & NEAR Grant							488		
District Municipality:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Other grant providers:	-	-	-	-	-	-	-	-	-
<i>[insert description]</i>									
Total capital expenditure of Transfers and Grants	-	-	-	-	-	-	488	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	-	-	-	-	-	-	64,602	57,072	59,651

DC45 John Taolo Gaetsewe - Supporting Table SA21 Transfers and grants made by the municipality

Description	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Transfers to other municipalities <i>Insert description</i>									
TOTAL TRANSFERS TO MUNICIPALITIES:	-	-	-	-	-	-	-	-	-
Transfers to Entities/Other External Mechanisms <i>Insert description</i>									
TOTAL TRANSFERS TO ENTITIES/EMs'	-	-	-	-	-	-	-	-	-
Transfers to other Organs of State <i>Provincial Tourism</i>			68	70	70	70	85	89	94
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:	-	-	68	70	70	70	85	89	94
Grants to Organisations/ Groups of Individuals <i>SEDA</i>				95	95	95	100	1,005	110
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:	-	-	-	95	95	95	100	1,005	110
TOTAL TRANSFERS AND GRANTS	-	-	68	165	165	165	185	1,094	204

DC45 John Taolo Gaetsewe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	2007/8	2008/9	2009/10	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)									
Salary							2,134	2,241	2,353
Pension Contributions							315	331	347
Medical Aid Contributions							283	297	312
Motor vehicle allowance							868	911	957
Cell phone allowance							150	158	165
Housing allowance									
Other benefits or allowances									
In-kind benefits									
Sub Total - Councillors	-	-	-	-	-	-	3,750	3,938	4,134
% increase							-	5.0%	5.0%
Senior Managers of the Municipality									
Salary							8,017	8,758	9,459
Pension Contributions							375	405	437
Medical Aid Contributions							359	486	543
Motor vehicle allowance							3,049	3,049	3,050
Cell phone allowance									
Housing allowance							201	201	217
Performance Bonus							855	920	994
Other benefits or allowances									
In-kind benefits									
Sub Total - Senior Managers of Municipality	-	-	-	-	-	-	12,856	13,819	14,700
% increase							-	7.5%	6.4%
Other Municipal Staff									
Basic Salaries and Wages							14,378	18,662	19,270
Pension Contributions							3,689	3,984	4,630
Medical Aid Contributions							1,981	2,239	2,396
Motor vehicle allowance							1,128	1,200	1,200
Cell phone allowance									
Housing allowance							970	1,048	1,121
Overtime									
Performance Bonus							1,322	1,428	1,527
Other benefits or allowances							139	150	180
In-kind benefits							285		
Sub Total - Other Municipal Staff	-	-	-	-	-	-	23,893	28,711	30,324
% increase							-	20.2%	5.6%
Total Parent Municipality	-	-	-	-	-	-	40,499	46,467	49,158
								14.7%	5.8%
Board Members of Entities									
Salary									
Pension Contributions									
Medical Aid Contributions									
Motor vehicle allowance									
Cell phone allowances									
Housing allowance									
Board Fees									
Other benefits and allowances									
In-kind benefits									
Sub Total - Board Members of Entities	-	-	-	-	-	-	-	-	-
% increase									
Senior Managers of Entities									
Salary									
Pension Contributions									
Medical Aid Contributions									
Motor vehicle allowance									
Cell phone allowances									
Housing allowance									
Performance Bonus									
Other benefits or allowances									
In-kind benefits									
Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-
% increase									
Other Staff of Entities									
Basic Salaries and Wages									
Pension Contributions									
Medical Aid Contributions									
Motor vehicle allowance									
Cell phone allowances									
Housing allowance									
Overtime									
Performance Bonus									
Other benefits or allowances									
In-kind benefits									
Sub Total - Other Staff of Entities	-	-	-	-	-	-	-	-	-
% increase									
Total Municipal Entities	-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS	-	-	-	-	-	-	40,499	46,467	49,158
% increase							-	14.7%	5.8%
TOTAL MANAGERS AND STAFF	-	-	-	-	-	-	36,749	42,530	45,023

DC45 John Taolo Gaetsewe - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	No. 10	Salary	Contrib. 1.	Allowances	Performance Bonuses	In-kind benefits 2.	Total Package 3.
Rand per annum							
Councillors							
Speaker	1	294,707	76,475	138,970			510,152
Chief Whip							–
Executive Mayor	1	379,158	128,485	151,272			658,915
Deputy Executive Mayor							–
Executive Committee	4	950,000	292,933	502,000			1,744,933
Total for all other councillors	11	510,000	100,000	226,000			836,000
Total Councillors	17	2,133,865	597,893	1,018,242			3,750,000
Senior Managers of the Municipality							
Municipal Manager (MM)	1	665,322		229,800	93,145		988,267
Chief Finance Officer	1	564,200		168,800	78,988		811,988
Manager Community Services	1	564,200		100,000	78,988		743,188
Manager Basic Services	1	564,200		168,800	78,988		811,988
Manager Development & Planning	1	575,050		198,800	80,507		854,357
Manager Internal Audit	1	553,350		100,000	77,469		730,819
<i>List of each official with packages >= senior manager</i>							
Manager HR & Corporate Services	1	553,350		160,000	77,469		790,819
							–
							–
							–
							–
							–
							–
							–
							–
							–
Total Senior Managers of the Municipality	7	4,039,672	–	1,126,200	565,554	–	5,731,426
A Heading for Each Entity							
List each member of board by designation							
							–
							–
							–
							–
							–
							–
							–
							–
							–
							–
Total for municipal entities	–	–	–	–	–	–	–
							–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	24	6,173,537	597,893	2,144,442	565,554	–	9,481,426

DC45 John Taolo Gaetsewe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand															
Revenue By Source															
Property rates													-	-	-
Property rates - penalties & collection charges													-	-	-
Service charges - electricity revenue													-	-	-
Service charges - water revenue													-	-	-
Service charges - sanitation revenue													-	-	-
Service charges - refuse revenue													-	-	-
Service charges - other													-	-	-
Rental of facilities and equipment												40	40	42	44
Interest earned - external investments												1,000	1,000	1,050	1,103
Interest earned - outstanding debtors												-	-	-	-
Dividends received												-	-	-	-
Fines												-	-	-	-
Licences and permits												-	-	-	-
Agency services												-	-	-	-
Transfers recognised - operational												64,114	64,114	56,651	60,542
Other revenue												5,136	5,136	3,566	3,571
Gains on disposal of PPE												-	-	-	-
Total Revenue (excluding capital transfers and contrib	-	-	-	-	-	-	-	-	-	-	-	70,289	70,289	61,309	65,260
Expenditure By Type															
Employee related costs												40,499	40,499	42,530	45,023
Remuneration of councillors												3,750	3,750	3,938	4,134
Debt impairment												-	-	-	-
Depreciation & asset impairment												1,656	1,656	1,738	1,825
Finance charges												250	250	268	289
Bulk purchases												-	-	-	-
Other materials												-	-	-	-
Contracted services												1,104	1,104	895	915
Transfers and grants												13,175	13,175	3,141	3,207
Other expenditure												8,181	8,181	9,682	10,166
Loss on disposal of PPE												-	-	-	-
Total Expenditure	-	-	-	-	-	-	-	-	-	-	-	68,615	68,615	62,191	65,560
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	1,675	1,675	(882)	(300)
Transfers recognised - capital												488	488	-	-
Contributions recognised - capital												-	-	-	-
Contributed assets												-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	-	-	-	-	-	-	-	-	-	-	2,163	2,163	(882)	(300)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	2,163	2,163	(882)	(300)

DC45 John Taolo Gaetsewe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand															
Revenue by Vote															
Vote1 - Office of Municipal Manager												3,062	3,062	3,386	3,505
Vote2 - Office of Executive Mayor and Speaker												1,488	1,488	1,569	1,658
Vote3 - Budget and Treasury Office												51,994	51,994	55,233	57,738
Vote4 - HR and Corporate Services												409	409	433	466
Vote5 - Community Development Services												775	775	819	875
Vote6 - Basic Services and Infrastructure												12,674	12,674	5	5
Vote7 - Development and Planning												377	377	17	18
Vote8 - Example 8												-	-	-	-
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	-	-	-
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												-	-	-	-
Vote15 - Example 15												-	-	-	-
Total Revenue by Vote	-	-	-	-	-	-	-	-	-	-	-	70,778	70,778	61,462	64,265
Expenditure by Vote to be appropriated															
Vote1 - Office of Municipal Manager												9,952	9,952	11,359	12,130
Vote2 - Office of Executive Mayor and Speaker												9,894	9,894	9,694	10,309
Vote3 - Budget and Treasury Office												7,333	7,333	8,214	8,722
Vote4 - HR and Corporate Services												11,841	11,841	13,055	14,156
Vote5 - Community Development Services												9,745	9,745	10,515	11,331
Vote6 - Basic Services and Infrastructure												15,951	15,951	5,278	5,711
Vote7 - Development and Planning												6,053	6,053	6,656	7,179
Vote8 - Example 8												-	-	-	-
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	-	-	-
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												-	-	-	-
Vote15 - Example 15												-	-	-	-
Total Expenditure by Vote	-	-	-	-	-	-	-	-	-	-	-	70,769	70,769	64,772	69,537
Surplus/(Deficit) before assoc.	-	-	-	-	-	-	-	-	-	-	-	9	9	(3,310)	(5,272)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	9	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard															
Governance and administration	-	-	-	-	-	-	-	-	-	-	-	56,952	56,952	60,622	63,367
Executive and council												4,550	4,550	4,955	5,163
Budget and treasury office												51,994	51,994	55,233	57,738
Corporate services												409	409	434	466
Community and public safety	-	-	-	-	-	-	-	-	-	-	-	2,779	2,779	823	880
Community and social services												-	-	-	-
Sport and recreation												-	-	-	-
Public safety												767	767	811	866
Housing												2,004	2,004	4	5
Health												8	8	9	9
Economic and environmental services	-	-	-	-	-	-	-	-	-	-	-	11,047	11,047	17	18
Planning and development												377	377	17	18
Road transport												10,670	10,670	-	-
Environmental protection												-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity												-	-	-	-
Water												-	-	-	-
Waste water management												-	-	-	-
Waste management												-	-	-	-
Other												-	-	-	-
Total Revenue - Standard	-	-	-	-	-	-	-	-	-	-	-	70,778	70,778	61,462	64,265
Expenditure - Standard															
Governance and administration	-	-	-	-	-	-	-	-	-	-	-	39,020	39,020	42,322	45,316
Executive and council												19,846	19,846	21,053	22,439
Budget and treasury office												7,333	7,333	8,214	8,722
Corporate services												11,841	11,841	13,055	14,156
Community and public safety	-	-	-	-	-	-	-	-	-	-	-	11,626	11,626	12,659	13,648
Community and social services												311	311	484	508
Sport and recreation												-	-	-	-
Public safety												3,638	3,638	4,013	4,311
Housing												1,881	1,881	2,144	2,318
Health												5,796	5,796	6,019	6,512
Economic and environmental services	-	-	-	-	-	-	-	-	-	-	-	6,053	6,053	6,656	7,179
Planning and development												6,053	6,053	6,656	7,179
Road transport												-	-	-	-
Environmental protection												-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity												-	-	-	-
Water												-	-	-	-
Waste water management												-	-	-	-
Waste management												-	-	-	-
Other												14,070	14,070	3,134	3,393
Total Expenditure - Standard	-	-	-	-	-	-	-	-	-	-	-	70,769	70,769	64,772	69,537
Surplus/(Deficit) before assoc.	-	-	-	-	-	-	-	-	-	-	-	9	9	(3,310)	(5,272)
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	9	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Multi-year expenditure to be appropriated															
Vote1 - Office of Municipal Manager												-	-	-	-
Vote2 - Office of Executive Mayor and Speaker												-	-	-	-
Vote3 - Budget and Treasury Office												-	-	-	-
Vote4 - HR and Corporate Services												-	-	-	-
Vote5 - Community Development Services												-	-	-	-
Vote6 - Basic Services and Infrastructure												-	-	-	-
Vote7 - Development and Planning												-	-	-	-
Vote8 - Example 8												-	-	-	-
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	-	-	-
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												-	-	-	-
Vote15 - Example 15												-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated															
Vote1 - Office of Municipal Manager						360				10		-	370	-	-
Vote2 - Office of Executive Mayor and Speaker										20		-	20	-	-
Vote3 - Budget and Treasury Office			10						10			-	20	-	-
Vote4 - HR and Corporate Services				500				45				-	545	-	-
Vote5 - Community Development Services						488			15			-	503	-	-
Vote6 - Basic Services and Infrastructure										10		-	10	-	-
Vote7 - Development and Planning						20						-	20	-	-
Vote8 - Example 8												-	-	-	-
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	-	-	-
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												-	-	-	-
Vote15 - Example 15												-	-	-	-
Capital single-year expenditure sub-total	-	-	10	500	-	868	-	45	25	40	-	-	1,488	-	-
Total Capital Expenditure	-	-	10	500	-	868	-	45	25	40	-	-	1,488	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

Description	Budget Year 2011/12												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard															
<i>Governance and administration</i>	-	-	10	500	-	360	-	45	10	30	-	-	955	-	-
Executive and council						360				30		-	390	-	-
Budget and treasury office			10						10			-	20	-	-
Corporate services				500				45				-	545	-	-
<i>Community and public safety</i>	-	-	-	-	-	488	-	-	15	-	-	-	503	-	-
Community and social services									15			-	15	-	-
Sport and recreation												-	-	-	-
Public safety						488						-	488	-	-
Housing												-	-	-	-
Health												-	-	-	-
<i>Economic and environmental services</i>	-	-	-	-	-	20	-	-	-	-	-	-	20	-	-
Planning and development						20						-	20	-	-
Road transport												-	-	-	-
Environmental protection												-	-	-	-
<i>Trading services</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity												-	-	-	-
Water												-	-	-	-
Waste water management												-	-	-	-
Waste management												-	-	-	-
<i>Other</i>										10		-	10	-	-
Total Capital Expenditure - Standard	-	-	10	500	-	868	-	45	25	40	-	-	1,488	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1. Number	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2. R thousand

DC45 John Taolo Gaetsewe - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Program/Project description	Project number	IDP Goal code 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Prior year outcomes		2011/12 Medium Term Revenue & Expenditure Framework			Project information		
							Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal	
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>														
				Examples	Examples									
Total Capital expenditure														
Entities: <i>List all capital projects grouped by Entity</i>														
Entity A Water project A														
Entity B Electricity project B														
Total Capital expenditure														

