JOHN TAOLO GAETSEWE DISTRICT MUNICIPALITY



BUDGET 2011/2012

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1. Mayor's Report

Madam Speaker: Cllr Mosikatsi Members of the Mayoral Committee Councillors Municipal Manager and HODS Officials of Council Ladies and Gentlemen

Good Afternoon

It gives me great pleasure to present the 2011/2012 budget which comes at the end of this Council's term and just a few days before the local government elections.

As mentioned previously ladies and gentlemen the budget will form an important foundation and will also guide the new Council on what we believe the priorities are for our area.

Madam Speaker, budgeting is primarily about the choices that the municipality has to make between competing priorities and fiscal realities. The challenge is to do more with limited resources. We need to remain focused on the effective delivery of the core municipal services through the application of efficient and effective service delivery mechanisms.

The tabling of the 2011/12 Budget takes place under tremendous challenges. Under these conditions, Madam Speaker, we are happy to report that we present a cash-backed budget with a small surplus of R8772. Under the circumstances we did not make any provision for capital budget but managed to contribute R1 million from the operating budget to be used for capital assets.

CHALLENGES FACING THE MUNICIPALITY

Madam Speaker the main challenges facing our municipality can be summarized as follows:

- Limited resources to adequately fund growing needs;
- Diminishing cash position of the municipality due to the loss of the DMA which is in the region of R9 million, the loss of the MIG funding as well as reverting the roads agency to the Department of Public works
- Budget deficit for the outer years based on reduced equitable share.

This is the challenge for our budget and confirms the fact that we are a full grant-dependent municipality. What does this mean for us as a municipality is that we must tighten our fiscal belts.

As a municipality, we need to become:

- More prudent,
- More efficient and
- More effective

It becomes therefore imperative to find long term solutions for the challenges faced by the Municipality. These may include the following Madam Speaker:

• That the Municipality convenes a meeting with local municipalities, including Municipal Managers and Mayors, to discuss the issues relating to sustainability.

- There is a need to investigate problems relating to shared internal audit service, to investigate the contribution that municipalities have to make to make the unit sustainable. Rumours have it that municipalities want to establish their own internal audit units. It is therefore difficult to budget under such uncertainties and finality on the matter is required urgently.
- We need to look at our service agreements with local municipalities and where necessary implement our debt collection policies as required by regulations and the acts.
- As a means of survival, we have to come up with innovative methods of providing services and generating income. These include discussions with the local municipalities and relevant departments, the possibility of getting the bulk water authority function. In her budget speech, the MEC for Environment and Nature Conservation emphasized the support they are going to provide to municipalities to take over the environment management function. We therefore have to investigate the resolution relating to air quality management.

It is worth mentioning ladies and gentlemen that the MEC for Cooperative Governance, Human Settlements and Traditional Affairs, Honourable Kenneth Mmoiemang in his budget speech has made a commitment to intensify the 2014 Operation Clean Audit Campaign, with the aim of not only improving the financial management of municipal revenue, but also asset management, procurement and overall performance of municipalities, particularly in ensuring more effective and efficient service delivery and development.

He also strongly emphasized that they will assist municipalities in establishing public accounts committees by working very closely with the Provincial Treasury, SALGA Northern Cape and District Municipalities to pay more attention to this campaign.

Madam Speaker, this poses a huge challenge in the coming Council to further improve on what as the present Council has been trying hard to achieve and I believe that the present management will ensure that the 3 years left for Operation Clean Audit will bear fruits.

IDP/BUDGET CONSULTATION MEETINGS

The annual IDP/Budget road shows were held between April and May 2011. The following areas were consulted and these are the issues raised:

- Heuningvlei- the community requested the municipality to help with removal of evasive plants and the <u>debushing of roads</u> and the District municipality has committed to secure funding for this project.
- In the DMA- the community requested fencing of the graveyard and street paving for which we also committed to make provision for in the next financial year.
- Olifantshoek- despite the challenge of the meeting almost not taking place due to little disruption, we managed to have a peaceful meeting and the issues raised were the following;
- The community wants to be involved in projects by being contracted to do those jobs instead of appointing or using external contractors.
- They want proper road and street, street potholes infrastructure
- Introduction of more projects in Olifantshoek
- RDP houses.
- Skills dev, economic
- Cleaning of graveyards and repairs

All of these issues will be provided for in the next financial year by the respective local municipalities with the support of the District municipality.

2011/12 ALLOCATIONS

We are proposing a total operating budget of R70, 7 million.

Council will note that we are proposing a Capital budget of R 1 448, 300. For the past two years we focused intensively on visible service delivery and infrastructure upgrades, and it is therefore important for us to now re-invest in the organization and its equipment.

R 371,000 is allocated to new Fire Fighting Vehicle and R117, 300 for Bantam Radios in the Disaster Management Centre.

It is proposed that employee costs will be R 40.4 million (more than 50%) of the Budget. We will spend R1.7million on the repairs and maintenance.

Honourable Members,

It is critical to note that for 2011/2012 there is no Municipal Infrastructure Grant allocation for this municipality. We therefore need to form strong partnerships with mining houses in our area, in order to develop infrastructure in John Taolo Gaetsewe Region.

CONCLUSION

I would like to thank the Municipal Manager, his management team and all employees for their outstanding support and commitment.

My thanks also go to the Councilors who have the extremely difficult task of balancing the community's expectations with the reality of limited resources.

I wish all the councilors well in the coming week as we prepare for the heated elections. In the next few weeks we will learn who of us are retiring and who may stand a chance of returning. Whatever your future will be, I trust that you will always look back on the last five years with fond memories of the contribution you have made to our community.

Madam Speaker, I hereby present the 2011/12 Budget to Council for adoption

I thank you.

2. Council Resolutions

- 2.1 That in terms of section 24 of the Municipal Finance Management Act, 56 of 2003, the budget of the John Taolo Gaetsewe District Municipality for the financial year 2011/2012; and indicative allocations for the two projected outer years 2012/2013 and 2013/2014, and the single year capital appropriations are approved as set out in the following tables:
- 2.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification, Table A2)
- 2.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote, Table A3)
- 2.1.3. Budgeted Financial Performance (revenue by source and expenditure by type, Table A4)
- 2.1.4 Single year capital appropriations by municipal vote and standard classification and associated funding by source (Table A5)
- 2.2 That the financial position, cash flow, cash back accumulated reserve/accumulated surplus, asset management are approved as set out in the following tables:
- 2.2.1. Budgeted Financial Position (Table A6)
- 2.2.2. Budgeted Cash Flows (Table A7)
- 2.2.3. Cash back reserves and accumulated surplus reconciliation (Table A8)
- 2.2.4. Asset Management (Table A9)
- 2.3. That in terms of section 24(2)(c)(v) of the Municipal Finance Management Act, 56 of 2003, the following budget-related policies for the budget year 2011/2012 be re-affirmed:
 - Tariff Policy Property Rates Policy Credit Control and Debt Collection Policy Cash and Investment Policy Supply Chain Management Policy Indigent Policy Funding and Reserve Policy Debt Policy Asset Management Policy
- 2.4 That a copy of the approved budget schedules and supporting documents attached herewith be forwarded to both National and Provincial Treasuries
- 2.5 That the Service Delivery and Budget Implementation Plan with measurable performance objectives be approved by the Executive Mayor within 28 days after the approval of the budget.

3. EXECUTIVE SUMMARY

a) GENERAL

The 2011/12 MTREF is informed by the municipality's long term financial strategy with emphasis on the affordability and long-term sustainability. The Budget has also been prepared in terms of the guidelines as contained in National Treasury's MFMA Circular 48, 51, 54 and 55.

In addition, this budget format and content incorporates the requirements of the Municipal Budget and Reporting Regulations. The main objective of these regulations is to formalise norms and standards to improve the credibility, sustainability, transparency, accuracy and reliability of municipal budgets.

Sound financial management principals remain essential and critical to ensure financial viability and sustainability.

The main challenges experienced during compilation of the budget can be summarised as follows:

- ✓ Significant decrease in revenue base due to transfer of the DMA and road agency function
- Declining cash position of the municipality
- ✓ No sufficient cash back accumulated reserves to utilise for capital projects
- ✓ Wage increases that continue to exceed inflation
- ✓ Employee related cost that exceeds the norm of 32%

Council is permitted to levy rates, tariffs and other charges in accordance with the property rates act, systems act and the municipal finance management act. The re-demarcation of boundaries and therefore the transfer of the DMA to Joe Morolong Local Municipality mean that the district will no longer impose rates and tariffs in the DMA. This will lead to a reduction in revenue from rates and service charges.

It is therefore projected that the budget funding for the next three financial years would reduce significantly, primarily due to the phasing out of the district management area (DMA).

The municipality is mainly dependent on government grants. The following grants allocated to the municipality in terms of the 2011 DORA have been included in the budget.

CONDITIONAL GRANT FUNDING	2011/2012	2012/2013	2013/2014
COMMUNITY DEVELOPMENT SERVICES (NEAR)	391 000	421 000	453 000
MUNICIPAL SYSTEM IMPROVEMENT GRANT	790 000	1 000 000	1 000 000
COMMUNITY DEVELOPMENT SERVICES (FIRE			
GRANT)	371 000	390 000	413 000
EPWP INCENTIVE GRANT	10 669 000	-	-
LOCAL GOVERNMENT FINANCE MANAGEMENT			
GRANT	1 250 000	1 250 000	1 250 000
LIBRARY DEVELOPMENT GRANT	192 000	206 000	227 000
	13 663 000	3 267 000	3 343 000

NATIONAL AND PROVINCIAL GRANTS

EQUITABLE SHARE	50 939 000	54 195 000	56 / 12 000
	50 939 000	54 195 000	56 712 000
GRAND TOTAL	64 602 000	57 462 000	60 055 000
	-		-

It is also critical to note that for the 2011/12 financial year, there is no MIG allocation for John Taolo Gaetsewe District Municipality.

The focus for the next financial years will be on the support to local municipalities.

b) CAPITAL BUDGET

The capital budget is directly informed by the needs submitted by the community through the IDP process .Over the next three financial years, 2011/12 to 2013/14; capital spending is projected to reduce significantly, mainly due to the phasing out of the DMA. As reflected in Table A5, the capital expenditure for 2011/12 amounts to R1.4 million, 67% of the capital budget will be funded through internally generated funds and 32% from government grants and subsidies. The following capital assets will be procured:

- fire fighting vehicle
- computer hardware and software
- vehicle for environmental health practitioners
- furniture and other equipment

(d) <u>REVENUE</u>

As indicated in Table A2 the total budgeted revenue amounts to R 70,7m for 2011/12 and R 61,4m and R 64,2m for the two outer years respectively.

Total operating revenue has decreased by 45 % for the 2011/12 financial year. Revenue from Government Grants amounts to 91% of the total revenue. The municipality will not be generating revenue through tariffs for service charges for the forth coming financial years, like it used to in its district management area. The municipality is in the process of exploring Revenue Enhancement Strategies.

The projected deficit for the two outer years poses an immense challenge for the municipality. In these tough economic times strong revenue management is fundamental to the financial sustainability of this municipality. The reality is that we are faced with enormous development backlogs and poverty in our region.

(e) **EXPENDITURE**

Total operating expenditure for 2011/12 MTREF amounts to R 70,7m. Expenditure from grant-funding constitutes 90% of the total operating budget. The 2011/12 expenditure has decreased substantially compared to 2010/11 financial year. This is attributable to the following factors:

- ✓ The phasing out of the DMA
- ✓ The termination of the roads Agency Agreement
- ✓ Re-allocation of the MIG to local municipality

Employee cost constitutes 57% of the total budget, remuneration to councillors 5%, depreciation 2.3%, finance charges 0.35%, conditional grant spending 19% and other expenditure 12%.

(e) CHALLENGES FACING THE MUNICIPALITY

The main challenges facing the municipality can be summarised as follows:

✓ Diminishing cash reserves of the municipality

- ✓ Wage increases for municipal staff
- ✓ Limited resources to adequately fund growing needs
- Declining revenue base and reduction in grant funding

4. ANNUAL BUDGET TABLES

Annual Budget Tables are set out in Annexure 1

5. SUPPORTING DOCUMENTATION

Supporting documentation is set out in Annexure 2

5.1 Overview of annual budget process

The Mayor tabled the schedule of key deadlines outlining the process for preparing the annual budget, reviewed integrated development plan and service delivery and budget implementation plan on 31 August 2010. This process plan was reviewed and amended in February 2011 after considering the proposals outlined in MFMA Circular 54.

Process of consultation with the community and key stakeholders

The annual review of the five year plan when council adopted the process plan for the IDP and Budget at its meeting August 2010. The process plan set the framework for the engagement with various stakeholders to ensure tabling of 2011/2012 IDP and budget by 06 May 2011.

The Municipality's consultation process on its draft IDP review and budget, where various community organisations and representatives have come forward to give input on the key strategic areas and challenges facing the municipality, was held from April to 02 May 2011.

Public awareness of the process was attained with extensive advertising in the print media, as well as invitations to ward forums informing communities of their need to participate in the processes. The community meetings were held as follows:

Date	Place	Time	Municipal
			Area
23 April 2011	Heuningvlei	12h:00	Joe Morolong
			Local
			Municipality
26 April 2011	Vanzylsrus	10h:00	DMA
02 May 2011	Olifantshoek	10h:00	Gamagara
			Local
			Municipality

The submissions and presentations received during the community consultations process and additional information regarding revenue and expenditure were addressed where possible before finalisation of the 2011/2012 MTREF.

5.2 Overview of Budget Related Policies

The municipality's budgeting process is governed and guided by relevant legislation and budget related policies. The main purpose of the budget-related policies is to govern and guide the budget process

and inform the projections of the medium term. The following budget-related policies have been approved by council:

- Tariff Policy
- Property Rates Policy
- Credit Control and Debt Collection Policy
- Cash and Investment Policy
- Supply Chain Management Policy
- Indigent Policy
- Funding and Reserve Policy
- Debt Policy
- Asset Management Policy

There are no amendments to the above-mentioned policies. A policy dealing with budget implementation and monitoring still to be developed during 2011/12 financial year.

5.3 Overview of Budget Assumptions

- With the abolishment of district management areas the municipality will no longer be responsible for the rendering of services in the towns of Vanzylsrus and Hotazel. Therefore no tariffs for water, electricity, refuse and sanitation included in the budget for 2011/12.
- No revenue for property rates due to transfer of DMA to Joe Morolong Local Municipality.
- No bulk purchases budgeted
- Overall increase of 5% on general expenses
- Personnel cost continue to put pressure on the budget and an increase of 8.5% applied
- Interest on external borrowing reduced due to transfer of loan to Joe Morolong LM
- Hugh decline in revenue base leads to decline in expenditure although unlimited needs continue to grow
- Increase in grant dependency remains a challenge

5.4 Funding the Budget

Annexure 2, supporting documents contains a few tables regarding the sources of funding.

5.5 Disclosure on Salaries, Allowances and Benefits

Annexure 2, supporting table SA22, 23 & 24 outlines the disclosure requirements on salaries, allowances and benefits.

5.6 Disclosure on the implementation of the MFMA & Other Legislation

The promulgation of the MFMA has a significant effect on the local government operations that required transformation in financial planning processes. The 2009/10 Draft Budget is an expression of a continuous process of improving the financial planning process at local government level, incorporating revised formats in accordance with National Treasury Regulations. This draft budget is prepared within the deadlines and requirements prescribed in the MFMA.

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

- Reporting to National and Provincial Treasury has been progressively improved and 100% budgetary compliance of monthly and quarterly returns has been achieved.
- The MFMA includes new accounting and financial reporting standards which brings local government close to international practices. The AFS have been prepared in terms of GRAP for the past 3 years.
- > The functionality of the Audit Committee has been strengthened through regular meetings.
- > The Annual Report was compiled in terms of the MFMA and applicable circular..
- Internship Programme The Municipality is participating in the Municipal Finance Management Internship Programme and has employed 3 interns undergoing training in various finance divisions. Two interns still need to be appointed.

QUALITY CERTIFICATE

SIPHO ABEDNIGO SERUSHO municipal of manager JOHN TAOLO GAETSEWE DISTRICT hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with

the Integrated Development Plan of the municipality.

Print Name	SIPHO	ABEDNI	Go Sa	=BUSHO		
Municipal	Manager		JOHN		GAETSEWE	DISTRICT
DC45	1		<u>></u>			
Signature 🟒	April	m don	n			
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ANNEXURE 1

Municipal annual budgets and MTREF &

supporting tables

Version 2.3.

Click for Instructions!

Accountability

Transparency

Information & service delivery



national treasury

National Treasury REPUBLIC OF SOUTH AFRICA

Contact details:

Technical enquiries to the MFMA Helpline at: mfma@treasury.gov.za

Data submission enquiries: Elsabé Rossouw National Treasury Tel: (012) 315-5534 Electronic documents: lgdocuments@treasury.gov.za Queries on formats: lgdataqueries@treasury.gov.za



Organisational structure votes (if required)	Organisational structure sub-votes (if required)
Vote1 - Office of Municipal Manager	Office of Municipal Manager
Vote2 - Office of Executive Mayor and Speaker	Office of MM
Vote3 - Budget and Treasury Office	IDP/PMS Unit
Vote4 - HR and Corporate Services	Internal Audit Unit
Vote5 - Community Development Services	MSIG
Vote6 - Basic Services and Infrastructure	Risk Management Unit
Vote7 - Development and Planning	
	Office of Executive Mayor and Speaker
	Office of Executive Mayor and Speaker
	Budget and Treasury Office
	Budget and Treasury Office
	Finance Management Grant
	Levy Replacement Grant
	HR and Corporate Services
	Corporate Services
	Library Development Programme
	Community Development Services
	Environmental Health
	Community Health
	Disaster Management
	Near Systems
	Fire Grant
	Basic Services and Infrastructure
	PMU
	Housing Unit
	EPWP Incentive
	Development and Planning
	LED

A. GENERAL INFORMA	ΓΙΟΝ		
Municipality	DC45 John Taolo Gaetsewe	Set name on 'Instruction	ons' sheet
Grade		4 1 Grade in terms of the Rem	nuneration of Public Office Bearers Act.
Province	NC NORTHERN CAPE		
Web Address	www.taologaetsewe.gov.za		
e-mail Address			
B. CONTACT INFORMA	ΓΙΟΝ		
Postal address:			
P.O. Box	1480		
City / Town	Kuruman		
Postal Code	8460		
Street address Building			
Street No. & Name	4 Federale Mynbou Str		
City / Town	Kuruman		
Postal Code	8460		
General Contacts Telephone number	053 712 8700		
Fax number	053 712 8700		
C. POLITICAL LEADERS	SHIP		
Speaker:		Secretary/PA to the S	
Name	S Mosikatse	Name	B.Mabilo
Telephone number Cell number	053 712 8700 082 777 1145	Telephone number Cell number	053 712 8700
Cell number Fax number	082 777 1145 053 712 2502	Fax number	053 712 2502
E-mail address	0007122002	E-mail address	000 1 12 2002
Mayor/Executive May			Nayor/Executive Mayor:
Name	SB Gaobusiwe	Name	Nkele Morakeng
Telephone number	053 712 8700	Telephone number	053 712 8700
Cell number	082 777 1148	Cell number Fax number	072 185 2667
Fax number E-mail address	053 712 2502	E-mail address	053 712 2502 morakengn@taologaetsewe.gov.za
Deputy Mayor/Execut Name	ive Mayor:	Secretary/PA to the D	Deputy Mayor/Executive Mayor:
Telephone number		Telephone number	
Cell number		Cell number	
Fax number		Fax number	
E-mail address		E-mail address	
D. MANAGEMENT LEA	DERSHIP		
Municipal Manager:		Secretary/PA to the M	Aunicipal Manager:
Name	Sipho Sebusho	Name	Dineo Bontsi
Telephone number	053 712 8731	Telephone number	053 712 8731
Cell number	079 504 6768	Cell number	082 940 1876
Fax number E-mail address	053 712 2502 siphos@taologaetsewe.gov.za	Fax number E-mail address	053 712 2502 bontsid@taologaetsewe.gov.za
Chief Financial Office			Chief Financial Officer
Name	SharonaFrench-Sulliman 0537128700	Name Tolophono numbor	Matsela Mokgwabone
Telephone number Cell number	824,403,359	Telephone number Cell number	053 712 8726
Fax number	0537122502	Fax number	053 712 2502
E-mail address	sharonafs@taologaetsewe.gov.za	E-mail address	
Official responsible for	or submitting financial information		
Name	Sharona French-Sulliman		
Name Telephone number	Sharona French-Sulliman053 712 8760		
Name Telephone number Cell number	Sharona French-Sulliman 053 712 8760 082 440 3359		
Name Telephone number Cell number Fax number	Sharona French-Sulliman 053 712 8760 082 440 3359 053 712 2505		
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DC45 John Taolo Gaetsewe - Table A1 Budget Summary

Description	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Mediur	n Term Revenue Framework	e & Expenditure
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance									
Property rates	21	22	866	2,393	1,432	1,432		-	-
Service charges	3,273	5,546	7,655	11,224	11,368	11,267	-	-	-
Investment revenue	1,755	1,814	1,595	-	-	-	1,000	1,050	1,103
Transfers recognised - operational Other own revenue	- 105,438	- 90,531	65,413 128,904	- 133,920	- 23,525	_ 20,000	64,114 5,176	56,651 3,608	60,542 3,615
	110,487	90,531	204,433	135,920	36,325	32,699	70,289	61,309	65,260
Total Revenue (excluding capital transfers and contributions)	110,407	57,515	204,433	147,557	50,525	52,099	70,209	01,509	03,200
,	30,496	34,029	35,836	46,690	45.062	45,380	40,400	42,530	45,023
Employee costs Remuneration of councillors	30,496 3,021	34,029 2,878	35,836 3,286	40,090	45,962	45,380	40,499 3,750	42,530	45,023
Depreciation & asset impairment	8,605	4,040	3,786	_ 2,590	2,590	2,500	1,656	1,738	1,825
Finance charges	392	1,632	378	2,390	2,590	2,300	250	268	289
Materials and bulk purchases	1,678	4,776	5,230	6,600	6,600	6,500			
Transfers and grants	1,070	-	0,200 67	0,000	-	0,000	13,175	3,141	3,207
Other expenditure	41,508	55,390	117,372	85.314	87,760	84,770	9,286	10,577	11,081
Total Expenditure	85,700	102,745	165,955	141,194	142,912	139,150	68,615	62,191	65,560
Surplus/(Deficit)	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	1,675	(882)	(300)
Transfers recognised - capital		-	-	-	-	(,	488	- (002)	-
Contributions recognised - capital & contributed assets	_	_	_	_	-	_	_	_	_
Surplus/(Deficit) after capital transfers & contributions	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Share of surplus/ (deficit) of associate	_	_	_	_	_	_	_	_	_
Surplus/(Deficit) for the year	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Capital expenditure & funds sources Capital expenditure	_	_	_	6,258	4,605	_	1,488		
Transfers recognised - capital	_	_	_	5,050	3,155	_	488	_	_
Public contributions & donations	_	_	_	-	-	_		_	_
Borrowing	_	_	_	_	_	_	_	_	_
Internally generated funds	_	_	_	1,208	1,450	-	1,000	_	_
Total sources of capital funds	-	-	-	6,258	4,605	-	1,488	-	-
Financial position									
Total current assets	17,178	11,466	37,023	9,844	9,844	9,844	12,505	9,505	12,003
Total non current assets	90,240	88,876	110,461	81,876	81,876	81,876	75,000	75,500	75,225
Total current liabilities	13,897	16,678	29,451	3,513	3,513	3,513	2,161	1,160	660
Total non current liabilities	15,136	17,134	17,997	17,943	17,943	17,943	14,100	13,900	13,800
Community wealth/Equity	-	-	-	-	-	-	-	-	-
Cash flows									
Net cash from (used) operating	54,677	(7,582)	-	2,300	987	987	352	26,742	2,864
Net cash from (used) investing	(61,441)	(2,135)	-	(2,300)	520	520	(700)	-	-
Net cash from (used) financing	(11)	712	-	-	(380)	(380)		(220)	(230)
Cash/cash equivalents at the year end	(12,053)	(21,058)	(21,058)	-	22,185	22,185	21,617	48,139	50,773
Cash backing/surplus reconciliation									
Cash and investments available	13,144	8,280	26,279	7,244	7,244	7,244	12,505	9,505	12,003
Application of cash and investments	22,872	23,654	35,077	1,545	1,754	1,578	10,600	7,800	8,000
Balance - surplus (shortfall)	(9,728)	(15,374)	(8,798)	5,699	5,490	5,666	1,905	1,705	4,003
Asset management									
Asset register summary (WDV)	_	_	-	_	108,256	107,896	113,520	115,521	118,521
Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Renewal of Existing Assets	_	-	_	_	-	-	l -	-	-
Repairs and Maintenance	-	7,000	5,616	-	-	-	1,797	1,840	1,932
Free services									
Cost of Free Basic Services provided	_	_	_	_	_	_	- 1	_	-
Revenue cost of free services provided	_	_	_	_	_	_	-	-	_
Households below minimum service level									
Water:	_	-	-	-	-	-	- 1	-	-
Sanitation/sewerage:	_	-	-	-	-	-	- 1	-	-
Samalon/Sewerage.									1
Energy:	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue - Standard									
Governance and administration	89,471	44,777	81,199	60,502	60,289	59,365	56,952	60,622	63,367
Executive and council	55,176	4,391	35,671	7,456	7,234	7,234	4,550	4,955	5,163
Budget and treasury office	-	-	42,829	49,915	49,924	49,000	51,994	55,233	57,738
Corporate services	34,295	40,386	2,698	3,131	3,131	3,131	409	434	466
Community and public safety	773	827	862	10,948	10,833	10,557	2,779	823	880
Community and social services	47	26	9	45	646	646	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	726	801	853	911	911	911	767	811	866
Housing	_	-	_	9,992	9,276	9,000	2,004	4	5
Health	_	-	_	-	-	_	8	9	9
Economic and environmental services	40,216	52,309	110,484	53,824	58,837	58,164	11,047	17	18
Planning and development	466	21	299	15	164	164	377	17	18
Road transport	39,750	52,288	110,184	53,809	58,673	58,000	10,670	_	-
Environmental protection	-	_	_	_	-	_	_	_	-
Trading services	_	-	8,029	28,513	28,881	28,797	-	_	-
Electricity	_	-	4,291	9,422	9,625	9,600	-	_	_
Water	_	-	2,435	15,906	16,060	16,050	-	_	_
Waste water management	_	_	878	2,739	2,749	2,700	_	_	_
Waste management	_	_	425	446	447	447	_	_	_
Other	_	_	-	-	_	_	_	_	_
Total Revenue - Standard	130,460	97,913	200,574	153,787	158,840	156,883	70,778	61,462	64,265
Expenditure - Standard									
Governance and administration	28,995	31,342	34,927	42,993	42,192	42,192	39,020	42,322	45,316
Executive and council	11,827	9,475	12,990	20,870	20,436	20,436	19,846	21,053	22,439
Budget and treasury office	-	-	10,070	7,757	7,767	7,767	7,333	8,214	8,722
Corporate services	17,168	21,867	11,867	14,366	13,989	13,989	11,841	13,055	14,156
Community and public safety	5,146	8,103	7,414	20,826	20,846	20,273	11,626	12,659	13,648
Community and social services	2,815	5,730	4,590	7,188	7,923	7,923	311	484	508
Sport and recreation	_,	_	_	_	_	_	-	_	_
Public safety	2,331	2,373	2,824	3,580	3,580	3,350	3,638	4,013	4,311
Housing	_,	_,0.0	_,•	10,058	9,343	9,000	1,881	2,144	2,318
Health	_	_	-	-	-	-	5,796	6,019	6,512
Economic and environmental services	50,739	63,300	117,414	61,723	67,037	65,949	6,053	6,656	7,179
Planning and development	4,666	5,730	7,189	6,800	6,949	6,949	6,053	6,656	7,179
Road transport	46,073	57,570	110,225	54,923	60,088	59,000	_	_	-
Environmental protection	-	-		-	-	-	-	_	_
Trading services	_	_	9,835	28,192	28,714	28,401	_	_	_
Electricity	_	_	3,656	8,837	9,338	9,300	_	_	_
Water	_	_	4,666	15,640	15,650	15,650	_	_	_
Waste water management	_	_	958	2,730	2,741	2,471	_	_	_
Waste management			554	985	985	980	_	_	
Other		_	-	-		-	14,070	3,134	3,393
Total Expenditure - Standard	84,880	102,745	169,589	153,734	158,789	156,815	70,769		69,537
Surplus/(Deficit) for the year	45,580	(4,832)	30,985	53	51	68	9		
ourpius/(Dencir) for the year	40,000	(4,032)	30,903	33	JI	00	9	(3,310)	(J,Z1Z)

Standard Classification Description	A	dited Audited Audited Opiniers Budget Year +1 Budge							
R thousand	Audited Outcome	Outcome	Outcome	Original Budget	Budget	Forecast	2011/12	2012/13	2013/14
<u>Revenue - Standard</u> Municipal governance and administration	89,471	44,777	81,199	60,502	60,289	59,365	56,952	60,622	63,36
Executive and council	55,176	4,391	35,671	7,456	7,234	7,234	4,550	4,955	
Mayor and Council	55,176	4,391	35,094	2,266	2,317	2,317	1,488	1,569	1,65
Municipal Manager	, .	,	578	5,190	4,917	4,917	3,062	3,386	3,50
Budget and treasury office			42,829	49,915	49,924	49,000	51,994	55,233	57,73
Corporate services	34,295	40,386	2,698	3,131	3,131	3,131	409	434	46
Human Resources Information Technology	01,200	10,000	2,000	0,101	0,101	0,101	100	101	
Property Services Other Admin	34,295	40,386	2,698	3,131	3,131	3,131	409	434	46
Community and public safety	773	827	862	10,948	10,833	10,557	2,779		
Community and social services	47	26	9	45	646	646		-	
Libraries and Archives	41	20	J	40	040	040	_	-	-
Museums & Art Galleries etc									
Community halls and Facilities Cemeteries & Crematoriums Child Care									
Aged Care									
Other Community	47	26	9	45	646	646			
Other Social									
Sport and recreation									
Public safety	726	801	853	911	911	911	767	811	86
Police									
Fire Civil Defence				350	350	350	371	390	41
Street Lighting									
Other	726	801	853	561	561	561	396	421	45
Housing				9,992	9,276	9,000	2,004	4	
Health	-	-	-	-	-	-	8	9	
Clinics									
Ambulance Other							8	9	
Economic and environmental services	40,216	52,309	110,484	53,824	58,837	58,164	11,047	17	1
Planning and development	466	21	299	15	164	164	377	17	1
Economic Development/Planning Town Planning/Building enforcement	466	21	299	15	164	164	377	17	1
Licensing & Regulation									
Road transport	39,750	52,288	110,184	53,809	58,673	58,000	10,670	-	-
Roads	39,750	52,288	110,184	41,078	46,504	46,000	10,670		
Public Buses	,	. ,	-, -	,			- ,		
Parking Garages									
Vehicle Licensing and Testing									
Other				12,731	12,169	12,000			
Environmental protection	-	-		12,701	12,105	12,000	-	_	-
Pollution Control	-	-	-	-	-	-	_	_	-
Poliution Control Biodiversity & Landscape Other									
Trading services	-	-	8,029	28,513	28,881	28,797	-	-	-
Electricity			4,291	9,422	9,625	9,600	-		
Electricity Distribution	_	_	4,291	9,422	9,625	9,600	_		
Electricity Generation Water			2,435	15,906	16,060	16,050	-		-
Water Distribution	-	-	2,435 2,435	4,456	4,610	4,600	-	-	-
			2,435						
Water Storage			070	11,450	11,450	11,450			
Waste water management	-	-	878	2,739	2,749	2,700	-	-	-
Sewerage Storm Water Management			878	2,739	2,749	2,700			
Public Toilets									
Waste management	-	-	425	446	447	447	-	-	-
Solid Waste			425	446	447	447			
Other	-	-	-	-	-	-	-	-	-
Air Transport									
Abattoirs									
Tourism									
Tourism Forestry									
Tourism	130,460	97,913	200,574	153,787	158,840	156,883	70,778	61,462	64,26

<u> (penditure - Standard</u>	00.005	04.040			10 100	10 100		40.000	
Municipal governance and administration	28,995	31,342	34,927	42,993	42,192	42,192	39,020	42,322	45,
Executive and council	11,827	9,475	12,990	20,870	20,436	20,436	19,846	21,053	22,
Mayor and Council	11,827	9,475	9,681	9,894	10,142	10,142	9,894	9,694	10
Municipal Manager			3,309	10,976	10,294	10,294	9,952	11,359	12
Budget and treasury office			10,070	7,757	7,767	7,767	7,333	8,214	8
Corporate services	17,168	21,867	11,867	14,366	13,989	13,989	11,841	13,055	14
Human Resources									
Information Technology									
Property Services									
Other Admin	17,168	21,867	11,867	14,366	13,989	13,989	11,841	13,055	14
Community and public safety	5,146	8,103	7,414	20,826	20,846	20,273	11,626	12,659	13
Community and social services	2,815	5,730	4,590	7,188	7,923	7,923	311	484	
Libraries and Archives	2,010	0,100	1,000	1,100	1,020	1,020	011	101	
Museums & Art Galleries etc									
Community halls and Facilities									
Cemeteries & Crematoriums									
Child Care									
Aged Care									
Other Community	2,815	5,730	4,590	7,188	7,923	7,923	311	484	
Other Social									
Sport and recreation									
Public safety	2,331	2,373	2,824	3,580	3,580	3,350	3,638	4,013	
Police	,	,	,	-,	.,	.,	- /	,	
Fire				350	350	350	371	390	
Civil Defence				000	000	330	571	0.90	
Street Lighting	0.004	0.070	0.004	0.000	0.000	0.000	0.007	0.000	
Other	2,331	2,373	2,824	3,230	3,230	3,000	3,267	3,623	
Housing				10,058	9,343	9,000	1,881	2,144	
Health	-	-	-	-	-	-	5,796	6,019	
Clinics									
Ambulance									
Other							5,796	6,019	
Economic and environmental services	50,739	63,300	117,414	61,723	67,037	65,949	6,053	6,656	
Planning and development	4,666	5,730	7,189	6,800	6,949	6,949	6,053	6,656	
	4,666	5,730	7,189	6,800	6,949 6,949	6,949	6,053	6,656	
Economic Development/Planning	4,000	5,730	7,109	0,000	0,949	0,949	0,055	0,000	
Town Planning/Building enforcement									
Licensing & Regulation									
Road transport	46,073	57,570	110,225	54,923	60,088	59,000	-	-	
Roads	46,073	57,570	110,225	40,490	39,309	39,000			
Public Buses									
Parking Garages									
Vehicle Licensing and Testing									
Other				14,433	20,779	20,000			
Environmental protection	_	-	-	-	20,110	20,000	_	-	
	_	_	_	_	_	_	_	_	
Pollution Control									
Biodiversity & Landscape									
Other									
Trading services	-	-	9,835	28,192	28,714	28,401	-	-	
Electricity	-	-	3,656	8,837	9,338	9,300	-	-	
Electricity Distribution			3,656	8,837	9,338	9,300			
Electricity Generation									
Water	-	-	4,666	15,640	15,650	15,650	-	-	
Water Distribution			4,666	4,190	4,200	4,200			
Water Distribution Water Storage			1,000	11,450	11,450	11,450			
-			050			2,471			
Waste water management	-	-	958	2,730	2,741		-	-	
Sewerage			958	2,730	2,741	2,471			
Storm Water Management									
Public Toilets									
Waste management	-	-	554	985	985	980	-	-	
Solid Waste			554	985	985	980			
Dther	-	-	-	-	-	-	14,070	3,134	
Air Transport							,	-,	
Abattoirs									
Tourism									
Forestry									
Markets									
tal Expenditure - Standard	84,880	102,745	169,589	153,734	158,789	156,815	70,769	64,772	69
rplus/(Deficit) for the year	45,580	(4,832)	30,985	53	51	68	9	(3,310)	(!

Standard Classification Description	A	A	Anditad		Irrent Year 2010/		Dudaat Vaar	Framework	Dudant Veren
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	2013/14
<u>Revenue - Standard</u> Municipal governance and administration	89,471	44,777	81,199	60,502	60,289	59,365	56,952	60,622	63,36
Executive and council	55,176	4,391	35,671	7,456	7,234	7,234	4,550	4,955	
Mayor and Council	55,176	4,391	35,094	2,266	2,317	2,317	1,488	1,569	1,65
Municipal Manager	, .	,	578	5,190	4,917	4,917	3,062	3,386	3,50
Budget and treasury office			42,829	49,915	49,924	49,000	51,994	55,233	57,73
Corporate services	34,295	40,386	2,698	3,131	3,131	3,131	409	434	46
Human Resources Information Technology	01,200	10,000	2,000	0,101	0,101	0,101	100	101	
Property Services Other Admin	34,295	40,386	2,698	3,131	3,131	3,131	409	434	46
Community and public safety	773	827	862	10,948	10,833	10,557	2,779		
Community and social services	47	26	9	45	646	646		-	
Libraries and Archives	41	20	J	40	040	040	_	-	_
Museums & Art Galleries etc									
Community halls and Facilities Cemeteries & Crematoriums Child Care									
Aged Care									
Other Community	47	26	9	45	646	646			
Other Social									
Sport and recreation									
Public safety	726	801	853	911	911	911	767	811	86
Police									
Fire Civil Defence				350	350	350	371	390	41
Street Lighting									
Other	726	801	853	561	561	561	396	421	45
Housing				9,992	9,276	9,000	2,004	4	
Health	-	-	-	-	-	-	8	9	
Clinics									
Ambulance Other							8	9	
Economic and environmental services	40,216	52,309	110,484	53,824	58,837	58,164	11,047	17	1
Planning and development	466	21	299	15	164	164	377	17	1
Economic Development/Planning Town Planning/Building enforcement	466	21	299	15	164	164	377	17	1
Licensing & Regulation									
Road transport	39,750	52,288	110,184	53,809	58,673	58,000	10,670	-	-
Roads	39,750	52,288	110,184	41,078	46,504	46,000	10,670		
Public Buses	,	. ,	-, -	,	-,		- ,		
Parking Garages									
Vehicle Licensing and Testing									
Other				12,731	12,169	12,000			
Environmental protection	-	-		12,701	12,105	12,000	-	_	-
Pollution Control	-	-	-	-	-	-	_	_	-
Poliution Control Biodiversity & Landscape Other									
Trading services	-	-	8,029	28,513	28,881	28,797	-	-	-
Electricity			4,291	9,422	9,625	9,600	-		
Electricity Distribution	_	_	4,291	9,422	9,625	9,600	_		
Electricity Generation Water			2,435	15,906	16,060	16,050	-		-
Water Distribution	-	-	2,435 2,435	4,456	4,610	4,600	-	-	-
			2,435						
Water Storage			070	11,450	11,450	11,450			
Waste water management	-	-	878	2,739	2,749	2,700	-	-	-
Sewerage Storm Water Management			878	2,739	2,749	2,700			
Public Toilets									
Waste management	-	-	425	446	447	447	-	-	-
Solid Waste			425	446	447	447			
Other	-	-	-	-	-	-	-	-	-
Air Transport									
Abattoirs									
Tourism									
Tourism Forestry									
Tourism	130,460	97,913	200,574	153,787	158,840	156,883	70,778	61,462	64,26

Vote Description	2007/8	2008/9	2009/10	Cı	Irrent Year 2010/	11	2011/12 Mediu	n Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote									
Vote1 - Office of Municipal Manager	-	4,391	578	5,189	4,917	-	3,062	3,386	3,505
Vote2 - Office of Executive Mayor and Speaker	-	-	35,094	2,266	2,317	-	1,488	1,569	1,658
Vote3 - Budget and Treasury Office	-	40,386	42,829	49,915	49,924	-	51,994	55,233	57,738
Vote4 - HR and Corporate Services	-	-	3,238	3,131	3,131	-	409	433	466
Vote5 - Community Development Services	-	827	862	956	916	-	775	819	875
Vote6 - Basic Services and Infrastructure	-	52,288	117,673	92,314	97,471	-	12,674	5	5
Vote7 - Development and Planning	-	21	299	16	164	-	377	17	18
Vote8 - Example 8	-	-	-	-	-	-	-	-	-
Vote9 - Example 9	-	_	-	-	-	-	-	-	-
Vote10 - Example 10	_	_	-	-	-	-		_	-
Vote11 - Example 11	_	_	-	-	-	-		_	-
Vote12 - Example 12	-	_	-	-	-	-	-	-	-
Vote13 - Example 13	-	_	-	-	-	-	-	-	-
Vote14 - Example 14	-	_	-	-	-	-	-	-	-
Vote15 - Example 15	-	_	-	-	-	-	-	-	-
Total Revenue by Vote	-	97,913	200,574	153,787	158,840	-	70,778	61,462	64,265
Expenditure by Vote to be appropriated									
Vote1 - Office of Municipal Manager	_	_	3,309	10,976	10,294	_	9,952	11,359	12,130
Vote2 - Office of Executive Mayor and Speaker	_	9,475	9,681	9,894	10,142	_	9,894	9,694	10,309
Vote3 - Budget and Treasury Office	_	21,867	10,070	7,757	7,767	_	7,333	8,214	8,722
Vote4 - HR and Corporate Services	_	-	22,251	14,366	13,989	_	11,841	13,055	14,156
Vote5 - Community Development Services	_	7,215	7,413	10,768	10,862	_	9,745	10,515	11,331
Vote6 - Basic Services and Infrastructure	_	62,243	109,676	93,173	98,786	_	15,951	5,278	5,711
Vote7 - Development and Planning	_	5,730	7,189	6,800	6,949	_	6,053	6,656	7,179
Vote8 - Example 8	_	_	_	-	_	_	-	_	_
Vote9 - Example 9	_	_	_	_	_	_	-	_	_
Vote10 - Example 10	_	_	_	_	_	_	-	_	_
Vote11 - Example 11	_	_	_	_	_	_	-	_	_
Vote12 - Example 12	_	_	_	-	_	_	-	_	_
Vote13 - Example 13	-	_	-	_	_	_	-	_	_
Vote14 - Example 14	_	_	_	_	_	_	_	_	_
Vote15 - Example 15	_	_	-	-	_	_	-	_	_
Total Expenditure by Vote	-	106,530	169,589	153,734	158,789	-	70,769	64,772	69,537
Surplus/(Deficit) for the year	_	(8,617)	30,985	53	51	_	9	(3,310)	(5,272)

Vote Description	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	α ⊏xpenditur
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year · 2013/14
Revenue by Vote Vote1 - Office of Municipal Manager	-	4,391	578	5,189	4,917	_	3,062	3,386	3,50
IDP/PMS Unit		.,		5	5		5	5	
Internal Audit Unit MSIG			558	2,831 1,500	2,832 1,217		2,254 790	2,367 1,000	2,4 1,0
Risk Management Unit			550	843	843		5	5	1,0
Vote1 - Office of Municipal Manager		4,391	20	10	20		8	8	
Vote2 - Office of Executive Mayor and Speaker	-	-	35,094	2,266	2,317	-	1,488	1,569	1,6
Office of Executive Mayor and Speaker			35,094	2,266	2,317		1,488	1,569	1,6
Vote3 - Budget and Treasury Office	-	40,386	42,829	49,915	49,924	-	51,994	55,233	57,7
Budget and Treasury Office Finance Management Grant			13,745 938	19,922 28,993	19,931 28,993		20,880 1,250	23,224 1,250	24,8 1,2
Levy Replacement Grant		40,386	28,146	1,000	1,000		29,864	30,759	31,(
Vote4 - HR and Corporate Services	-	-	3,238	3,131	3,131	_	409	433	
Corporate Services			384	284	284		217	228	
Library Development Programme Finance and Admin Hotazel Vanzylsrus			1,602 1,252	170 962 1,715	170 962 1,715		192	205	:
Vote5 - Community Development Services	-	827	862	956	916	-	775	819	
Environmental Health Community Health Disaster Management			9	45	5		8	8	
Near Systems			533	350	350		396	421	
Fire Grant		827	320	561	561		371	390	
Vote6 - Basic Services and Infrastructure	-	52,288	117,673	92,314	97,471	-	12,674	5	
PMU Housing Unit			3,055 1,399	1,913 1,902	1,871 2,280		1 2,004	1	
EPWP Incentive				10,818	10,818		10,669		
Basic Services & Infrastructure Workshop			(1) 2,433	1 3,294	1 2,806				
Roads			2,433 86,349	3,294 5,867	2,806 3,974				
Mainroad Maintenance				22,000	22,939				
Asbestos Roads Municipal Infrastructure Grant			16,409	4,000 17,367	4,869 16,499				
Integrated National Electrification Grant			10,403	4,107	4,210				
Rural Transport & Infrastructure Grant				2,000	2,000				
John Taolo Projects Housing Project				– 8,088	6,987 6,996				
Electricity Hotazel			4,291	8,088 5,315	6,996 5,415				
Water Hotazel			2,435	4,456	4,610				
Sewerage Hotazel			878	739	749				

Vote Description	2007/8	2008/9	2009/10	Cı	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Refuse Hotazel		52,288	425	447	447				
Vote7 - Development and Planning LED	-	21 21	299 299	16 16	164 164	-	377 377	17 17	18 18
Vote8 - Example 8 Subvote example 1	_	-	-	_	-	-	-	-	-
Vote9 - Example 9 Subvote example 1	-	-	-	-	_	-	-	-	-
Vote10 - Example 10 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote11 - Example 11 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote12 - Example 12 Subvote example 1	_	-	-	-	_	-	-	-	-
Vote13 - Example 13 Subvote example 1	-	_	-	-	_	-	-	-	-

Vote Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Vote14 - Example 14 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote15 - Example 15 Subvote example 1	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		97.913	200,574	153,787	158,840		70,778	61,462	64,265
Total Revenue by vote	-	97,913	200,574	153,787	158,840	-	70,778	01,402	04,203

Vote Description	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14	
Expenditure by Vote Vote1 - Office of Municipal Manager IDP/PMS Unit Internal Audit Unit MSIG Risk Management Unit Vote1 - Office of Municipal Manager	_	_	3,309 3,309	10,976 1,776 3,741 1,500 1,098 2,861	10,294 1,476 3,742 1,217 1,098 2,761	-	9,952 1,761 4,000 790 1,132 2,268	11,359 2,015 4,436 1,000 1,225 2,682	12,13 2,11 4,79 1,00 1,32 2,89	
Vote2 - Office of Executive Mayor and Speaker Office of Executive Mayor and Speaker	-	9,475 9,475	9,681 9,681	<mark>9,894</mark> 9,894	<mark>10,142</mark> 10,142	-	9,894 9,894	9,694 9,694	10,30 10,30	
Vote3 - Budget and Treasury Office Budget and Treasury Office	-	21,867	10,070	7,757 6,757	7,767 6,767	-	7,333	8,214	8,72 7,47	
Finance Management Grant			9,132 938	6,757 1,000	6,767 1,000		6,083 1,250	6,964 1,250	1,25	
Levy Replacement Grant		21,867		.,	.,		.,		.,	
Vote4 - HR and Corporate Services Corporate Services Library Development Programme Finance and Admin Hotazel Vanzylsrus	-		22,251 22,251	14,366 10,768 170 742 2,686	13,989 10,383 170 750 2,686	-	11,841 11,649 192	13,055 12,849 206	14,1 ; 13,9; 2;	
Vote5 - Community Development Services	-	7,215	7,413	10,768	10,862	-	9,745	10,515	11,3	
Environmental Health			4,590	5,246	5,246		5,796	6,019	6,5	
Transversal Programmes			4.454	676	970		311	484	5	
Disaster Management Near Systems			1,151 1,366	1,750 1,419	1,750 1,419		2,854 414	3,188 434	3,4 4	
Fire Grant			306	350	350		371	390	4	
Public Safety Hotazel Community Health		7,215		60 1,267	60 1,067					
Vote6 - Basic Services and Infrastructure	-	62,243	109,676	93,173	98,786	-	15,951	5,278	5,7	
PMU			2,049	3,615	3,615		3,401	3,134	3,3	
Housing Unit			1,399	1,970	1,980		1,881	2,144	2,3	
EPWP Incentive Basic Services & Infrastructure			1,166	10,818 73	10,818 _		10,669			
Workshop			3,084	3,086	2,315					
Roads			3,483	6,074	4,412					
Mainroad Maintenance				22,000	22,939					
Asbestos Roads Municipal Infrastructure Grant			16,409	4,000 16,499	4,869 16,499					
Integrated National Electrification Grant			10,700	4,107	4,210					
Rural Transport & Infrastructure Grant				2,000	2,000					
John Taolo Projects			72,251	-	6,872					
Housing Project Electricity Hotazel			3,656	8,088 4,730	6,996 5,128					
			0,000	1,100	0,120					

Vote Description	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14	
Sewerage Hotazel Refuse Hotazel Roads Hotazel		62,243	958 554	731 985 207	741 985 207					
Vote7 - Development and Planning LED	-	5,730 5,730	7,189 7,189	6,800 6,800	6,949 6,949	-	<mark>6,053</mark> 6,053		7,1 7,1	
Vote8 - Example 8 Subvote example 1	_	-	-	-	-	-	-	-		
Vote9 - Example 9 Subvote example 1	-	-	-	-	-	-	-	-		
Vote10 - Example 10 Subvote example 1	_	-	-	_	_	-	-	-		
Vote11 - Example 11 Subvote example 1 0 0 0 0 0 0 0 0 0 0 0 0 0	-	-				-		-		
Vote12 - Example 12 Subvote example 1 0	-	-	-	-	-	-	-	-		

Vote Description	2007/8	2008/9	2009/10	Ci	urrent Year 2010/	/11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
0									
0									
0									
0									
0									
0									
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Subvote example 1									
0									
0									
0									
0									
0									
0									
0									
0									
0									
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Subvote example 1									
0									
0									
0									
0									
0									
0									
0									
0									
0									
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Subvote example 1									
0									
0									
0									
0									
0									
0									
0									
0									
0 Total Expenditure by Vote	-	106,530	169,589	153,734	158,789	-	70,769	64,772	69,537
urplus/(Deficit) for the year	-	(8,617)	30,985	53	51	-	9	(3,310)	(5,272

DC45 John Taolo Gaetsewe - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2007/8	2008/9	2009/10	Ci	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source									
Property rates	21	22	866	2,393	1,432	1,432	-	-	-
Property rates - penalties & collection charges									
Service charges - electricity revenue	3,273	5,546	3,849	5,315	5,315	5,315	-	-	-
Service charges - water revenue	-	-	2,627	4,656	4,800	4,700	-	-	-
Service charges - sanitation revenue	_	-	686	746	746	745	-	_	-
Service charges - refuse revenue	_	_	492	507	507	507	_	_	_
Service charges - other									
Rental of facilities and equipment	45	56	44				40	42	44
Interest earned - external investments	1,755	1,814	1,595				1,000	1,050	1,103
	11	1,014	35				1,000	1,050	1,105
Interest earned - outstanding debtors	11		30						
Dividends received									
Fines									
Licences and permits									
Agency services	2,130								
Transfers recognised - operational			65,413				64,114	56,651	60,542
Other revenue	103,182	90,475	128,825	133,920	23,525	20,000	5,136	3,566	3,571
Gains on disposal of PPE	70								
Total Revenue (excluding capital transfers and	110,487	97,913	204,433	147,537	36,325	32,699	70,289	61,309	65,260
contributions)									
Expenditure By Type									
Employee related costs	30,496	34,029	35,836	46,690	45,962	45,380	40,499	42,530	45,023
Remuneration of councillors	3,021	2,878	3,286				3,750	3,938	4,134
Debt impairment	76	-	1,846						
Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Finance charges	392	1,632	378				250	268	289
Bulk purchases	1,678	4,776	5,230	6,600	6,600	6,500	-	-	-
Other materials									
Contracted services	-	-	-	-	-	-	1,104	895	915
Transfers and grants	11.100		67	05.044	07 700	04 770	13,175	3,141	3,207
Other expenditure	41,432	55,390	115,526	85,314	87,760	84,770	8,181	9,682	10,166
Loss on disposal of PPE Total Expenditure	85,700	102,745	165,955	141,194	142,912	139,150	68,615	62,191	65,560
Surplus/(Deficit)	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)		(882)	(300)
Transfers recognised - capital							488		
Contributions recognised - capital	-	-	-	-	-	-	-	-	-
Contributed assets	04 707	(4.000)	00.470	0.040	(400 507)	(400.454)	0.400	(000)	(000)
Surplus/(Deficit) after capital transfers & contributions	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Taxation									
Surplus/(Deficit) after taxation	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)

DC45 John Taolo Gaetsewe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/ [.]	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
<u>Capital expenditure - Vote</u> <u>Multi-year expenditure</u> to be appropriated									
Vote1 - Office of Municipal Manager		_		_	_		_	_	_
Vote - Office of Executive Mayor and Speaker	_	-	_	-	-	-	_	_	
Vote3 - Budget and Treasury Office	_		_		_	_		_	_
Vote4 - HR and Corporate Services	_	_	_	_	_	_	_	_	_
Vote5 - Community Development Services	_	_	_	_	_	_	_	_	_
Vote6 - Basic Services and Infrastructure	_	-	_	_	-	_	-	_	-
Vote7 - Development and Planning	-	-	-	-	-	-	-	-	-
Vote8 - Example 8	-	-	-	-	-	-	-	-	-
Vote9 - Example 9	-	-	-	-	-	-	-	-	-
Vote10 - Example 10	-	-	-	-	-	-	-	-	-
Vote11 - Example 11	-	-	-	-	-	-	-	-	-
Vote12 - Example 12	-	-	-	-	-	-	-	-	-
Vote13 - Example 13	-	-	-	-	-	-	-	-	-
Vote14 - Example 14	-	-	-	-	-	-	-	-	-
Vote15 - Example 15	_	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated									
Vote1 - Office of Municipal Manager	-	-	-	-	17	-	370	-	-
Vote2 - Office of Executive Mayor and Speaker	-	-	-	958	633	-	20	-	-
Vote3 - Budget and Treasury Office	-	-	-	-	250	-	20	-	-
Vote4 - HR and Corporate Services	-	-	-	-	236	-	545	-	-
Vote5 - Community Development Services	-	-	-	600 4 700	632	-	503	-	-
Vote6 - Basic Services and Infrastructure Vote7 - Development and Planning	-	-		4,700	2,813 24	-	10 20	-	-
Vote8 - Example 8	_	_	_	_	24	-	20	_	_
Vote9 - Example 9	_		_		_	_		_	_
Vote10 - Example 10	_	_	_	_	_	_	_	_	_
Vote11 - Example 11	_	_	_	_	_	_	_	_	_
Vote12 - Example 12	_	_	_	_	_	_	-	_	_
Vote13 - Example 13	_	-	_	_	-	_	-	_	-
Vote14 - Example 14	-	-	_	-	-	_	-	_	-
Vote15 - Example 15	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-	-	-	6,258	4,605	-	1,488	-	-
Total Capital Expenditure - Vote	-	-	-	6,258	4,605	-	1,488	-	-
<u>Capital Expenditure - Standard</u>									
Governance and administration	-	-	-	958	1,136	-	955	-	-
Executive and council				958	650		390		
Budget and treasury office					250		20		
Corporate services					236		545		
Community and public safety	-	-	-	600	632	-	503	-	-
Community and social services					32		15		
Sport and recreation							100		
Public safety				600	600		488		
Housing Health									
Economic and environmental services	-	-	-	-	24	-	20	-	_
Planning and development	_	_	_	_	24	_	20	_	_
Road transport					27		20		
Environmental protection									
Trading services	-	-	-	4,700	2,805	-	-	-	-
Electricity				250	250				
Water									
Waste water management				4,450	2,555				
Waste management									
Other					8		10		
Total Capital Expenditure - Standard	-	-	-	6,258	4,605	-	1,488	-	-
Funded by:									
National Government				4,450	2,555				
Provincial Government				600	600		488		
District Municipality									
Other transfers and grants									
Transfers recognised - capital	-	-	-	5,050	3,155	-	488	-	-
Public contributions & donations									
Borrowing									
Internally generated funds				1,208	1,450		1,000		
Total Capital Funding	-	-	-	6,258	4,605	-	1,488	-	-

Vote Description	2007/8	2008/9	2009/10	C	urrent Year 2010/	11	2011/12 Mediu	2011/12 Medium Term Revenue & Expenditure Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14		
apital expenditure - Municipal Vote											
lulti-year expenditure appropriation											
Vote1 - Office of Municipal Manager	-	-	-	-	-	-	-	-			
IDP/PMS Unit											
Internal Audit Unit											
MSIG											
Risk Management Unit											
· · · · · · · · · · · · · · · · · · ·											
Vote2 - Office of Executive Mayor and Speaker	-	-	-	-	-	-	-	-			
Office of Executive Mayor and Speaker											
Mate2 Declarational Transmiss Office											
Vote3 - Budget and Treasury Office	-	-	-	-	-	-	-	-			
Budget and Treasury Office											
Finance Management Grant											
Levy Replacement Grant											
Vote4 - HR and Corporate Services	-	-	-	-	-	-	-	_			
	-	-	-	-	-	-	-	-			
Corporate Services											
Library Development Programme											
Vote5 - Community Development Services	-	-	-	-	-	-	-	-			
Environmental Health	-	-	-	-	-	-	-	-			
Community Health											
Disaster Management											
Near Systems											
Fire Grant											
Vote6 - Basic Services and Infrastructure	-	_	-	-	_	-	-	-			
PMU	-	-	-	-	-	-	-	-			
EPWP Incentive											

DC45 John Taolo Gaetsewe - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote7 - Development and Planning LED	-	_	-	-	-	-	-	_	-
Vote8 - Example 8 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote9 - Example 9 Subvote example 1	-	-	-	-	-	-	-	-	_
Vote10 - Example 10 Subvote example 1	_	_	_	-	_	_	-		_
Vote11 - Example 11 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote12 - Example 12 Subvote example 1	-	-	-	-	-	-	-	-	-
Vote13 - Example 13 Subvote example 1	-	-	-	-	-	_	-	_	-
Vote14 - Example 14 Subvote example 1	-	-	-	-	-	-	-	-	-

Vote15 - Example 15 Subvote example 1	-	-	- 1	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Table A6 Budgeted Financial Position

Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS									
Current assets									
Cash		4,140	26,279				1,000	1,500	2,000
Call investment deposits	13,144	4,140	-	7,244	7,244	7,244	11,505	8,005	10,003
Consumer debtors	4,034	3,186	2,871	2,600	2,600	2,600	-	-	-
Other debtors			7,842						
Current portion of long-term receivables									
Inventory			31						
Total current assets	17,178	11,466	37,023	9,844	9,844	9,844	12,505	9,505	12,003
Non current assets									
Long-term receivables									
Investments									
Investment property									
Investment in Associate									
Property, plant and equipment	90,240	88,876	110,461	81,876	81,876	81,876	75,000	75,500	75,225
Agricultural									
Biological									
Intangible									
Other non-current assets									
Total non current assets	90,240	88,876	110,461	81,876	81,876	81,876	75,000	75,500	75,225
TOTAL ASSETS	107,418	100,342	147,484	91,720	91,720	91,720	87,505	85,005	87,228
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	163	163	161	163	163	163	161	160	160
Consumer deposits			-						
Trade and other payables	13,734	16,515	25,244	3,350	3,350	3,350	2,000	1,000	500
Provisions			4,046						
Total current liabilities	13,897	16,678	29,451	3,513	3,513	3,513	2,161	1,160	660
Non current liabilities									
Borrowing	3,862	4,464	4,308	4,272	4,272	4,272	4,100	3,900	3,800
Provisions	11,274	12,670	13,689	13,671	13,671	13,671	10,000	10,000	10,000
Total non current liabilities	15,136	17,134	17,997	17,943	17,943	17,943	14,100	13,900	13,800
TOTAL LIABILITIES	29,033	33,812	47,448	21,456	21,456	21,456	16,261	15,060	14,460
NET ASSETS	78,385	66,530	100,036	70,264	70,264	70,264	71,244	69,945	72,768
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)									
Reserves	-	-	-	-	-	-	-	-	-
Minorities' interests									
TOTAL COMMUNITY WEALTH/EQUITY	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Table A7 Budgeted Cash Flows

CASH FLOW FROM OPERATING ACTIVITIES Image: constraint of the state s	Description	2007/8	2008/9	2009/10	Cu	Irrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
Receipts Image: Constraint of the constraint	thousand				-			-	-	Budget Year +2 2013/14
Ratepayers and other 126,033 153,389 110,520 30,204 30,204 5,500 4,500 Government - operating 3,463 3,463 3,463 3,463 488 488 Interest 1,766 1,814 1,000 1,000 1,000 1,000 1,000 Dividends 1,766 1,814 1,000										
Government - operating Government - capital Interest 118,650 118,650 64,114 57,462 Government - capital Interest 1,766 1,814 1,000	•									
Government - capital Interest Dividends 1,766 1,814 3,463 3,463 3,463 488 1,000	Ratepayers and other	126,033	153,389		110,520	30,204	30,204	5,500	4,500	5,000
Interest Dividends 1,766 1,814 1,000 1,200 1,200 1,200 1,200 1,200 <td>Government - operating</td> <td></td> <td></td> <td></td> <td></td> <td>118,650</td> <td>118,650</td> <td>64,114</td> <td>57,462</td> <td>60,064</td>	Government - operating					118,650	118,650	64,114	57,462	60,064
DividendsImage: Constraint of the second	Government - capital					3,463	3,463			
PaymentsImage: constraint of the second	Interest	1,766	1,814		1,000	1,000	1,000	1,000	1,000	1,000
Suppliers and employees (71,909) (161,151) (108,576) (141,186) (158,000) (36,000) Finance charges (1,213) (1,634) (644) (385) (385) (250) (200) Transfers and Grants (10,759) (10,759) (10,759) (10,759) (12,500) (20) NET CASH FROM/(USED) OPERATING ACTIVITIES 54,677 (7,582) - 2,300 987 987 352 26,742 CASH FLOWS FROM INVESTING ACTIVITIES (1,286) - 2,300 987 987 352 26,742 Proceeds on disposal of PPE (1,286) - 120 120 200 - Decrease (increase) in non-current debtors - 1,200 1,200 - - Payments - - 2,300 (1,000) (1,000) - NET CASH FROM/(USED) INVESTING ACTIVITIES (61,441) (2,135) - (2,300) 520 200 -	Dividends									
Finance charges (1,213) (1,634) (644) (385) (385) (250) (200) NET CASH FROM/(USED) OPERATING ACTIVITIES 54,677 (7,582) - 2,300 987 987 352 26,742 CASH FLOWS FROM INVESTING ACTIVITIES 54,677 (7,582) - 2,300 987 987 352 26,742 CASH FLOWS FROM INVESTING ACTIVITIES (1,286) - 200 <	ayments									
Transfers and GrantsImage: constraint of the system of the sy	Suppliers and employees	(71,909)	(161,151)		(108,576)	(141,186)	(141,186)	(58,000)	(36,000)	(38,000)
NET CASH FROM/(USED) OPERATING ACTIVITIES 54,677 (7,582) - 2,300 987 987 352 26,742 CASH FLOWS FROM INVESTING ACTIVITIES <td>Finance charges</td> <td>(1,213)</td> <td>(1,634)</td> <td></td> <td>(644)</td> <td>(385)</td> <td>(385)</td> <td>(250)</td> <td>(200)</td> <td>(200)</td>	Finance charges	(1,213)	(1,634)		(644)	(385)	(385)	(250)	(200)	(200)
CASH FLOWS FROM INVESTING ACTIVITIES Receipts Proceeds on disposal of PPE Decrease (Increase) in non-current debtors Decrease (increase) other non-current receivables Decrease (increase) in non-current investments(1,286) (1,286)120120120200200Decrease (increase) other non-current receivables Decrease (increase) in non-current investments(1,286)(1,286)1,2001,200(1,000)(1	Transfers and Grants					(10,759)	(10,759)	(12,500)	(20)	(25,000)
ReceiptsImage: Constraint of PPEImage: Constraint of PPE	ET CASH FROM/(USED) OPERATING ACTIVITIES	54,677	(7,582)	-	2,300	987	987			2,864
Proceeds on disposal of PPE(1,286)(1,286)120120200200200Decrease (increase) in non-current debtors Decrease (increase) other non-current investmentsImage: Construct of the second	ASH FLOWS FROM INVESTING ACTIVITIES									
Decrease (Increase) in non-current debtors Image: Constraint of the constr	eceipts									
Decrease (Increase) in non-current debtors Image: Constraint of the constr	Proceeds on disposal of PPE	(1,286)				120	120	200		
Decrease (increase) other non-current receivables Decrease (increase) in non-current investments Image: Constraint of the second se	Decrease (Increase) in non-current debtors	· · ·				200	200			
Decrease (increase) in non-current investments Image: Constraint of the second se										
Capital assets (60,155) (2,135) (2,300) (1,000) (900) NET CASH FROM/(USED) INVESTING ACTIVITIES (61,441) (2,135) - (2,300) 520 520 (700) -	. ,					1,200	1,200			
Capital assets (60,155) (2,135) (2,300) (1,000) (900) NET CASH FROM/(USED) INVESTING ACTIVITIES (61,441) (2,135) - (2,300) 520 520 (700) -	ayments									
NET CASH FROM/(USED) INVESTING ACTIVITIES (61,441) (2,135) – (2,300) 520 520 (700) –		(60,155)	(2,135)		(2,300)	(1,000)	(1,000)	(900)		
CASH FLOWS FROM FINANCING ACTIVITIES	ET CASH FROM/(USED) INVESTING ACTIVITIES	(· · · /		-			· · · ·			-
	ASH FLOWS FROM FINANCING ACTIVITIES									
Receipts										
Short term loans										
Borrowing long term/refinancing (11) 712		(11)	712							
Increase (decrease) in consumer deposits		(,								
Payments	. , .									
Repayment of borrowing (380) (220) (220)						(380)	(380)	(220)	(220)	(230)
NET CASH FROM/(USED) FINANCING ACTIVITIES (11) 712 – – (380) (380) (220) (220)	5	(11)	712	-	-					(230)
NET INCREASE/ (DECREASE) IN CASH HELD (6,775) (9,005) – – 1,127 1,127 (568) 26,522	ET INCREASE/ (DECREASE) IN CASH HELD	(6.775)	(9.005)	_	_	1.127	1.127	(568)	26.522	2,634
	, ,			(21.058)		,				48,139
Cash/cash equivalents at the year end: (12,053) (21,058) - 22,185 22,185 21,617 48,139					-					50,773

DC45 John Taolo Gaetsewe - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2007/8	2008/9	2009/10	Cı	urrent Year 2010/	11	2011/12 Medium Term Revenue & Expendi Framework			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Cash and investments available										
Cash/cash equivalents at the year end	(12,053)	(21,058)	(21,058)	-	22,185	22,185	21,617	48,139	50,773	
Other current investments > 90 days	25,197	29,338	47,337	7,244	(14,941)	(14,941)	(9,112)	(38,634)	(38,770)	
Non current assets - Investments	-	-	-	-	-	-	-	-	-	
Cash and investments available:	13,144	8,280	26,279	7,244	7,244	7,244	12,505	9,505	12,003	
Application of cash and investments										
Unspent conditional transfers	13,684	12,196	17,675	-	-	-	2,500	-	-	
Unspent borrowing										
Statutory requirements							2,600	2,800	3,000	
Other working capital requirements	9,188	11,458	17,402	1,545	1,754	1,578	2,000	1,000	500	
Other provisions										
Long term investments committed	-	-	-	-	-	-	-	-	-	
Reserves to be backed by cash/investments							3,500	4,000	4,500	
Total Application of cash and investments:	22,872	23,654	35,077	1,545	1,754	1,578	10,600	7,800	8,000	
Surplus(shortfall)	(9,728)	(15,374)	(8,798)	5,699	5,490	5,666	1,905	1,705	4,003	

DC45 John Taolo Gaetsewe - Table A9 Asset Management

Description	2007/8	2008/9	2009/10	Cu	irrent Year 2010/1	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CAPITAL EXPENDITURE	outcome	outcome	outcome	Duuget	Buuger	rorcoust	2011/12	2012/10	2010/14
Total New Assets	-	-	-	6,258	4,675	-	1,488	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	250	250	-	-	-	-
Infrastructure - Water Infrastructure - Sanitation		-	-	_ 4,450	– 2,555	-	-	-	-
Infrastructure - Other	_	-	-	4,450	2,555	-	_	_	_
Infrastructure	_	_	_	4,700	2,805	-	_	-	_
Community	-	_	_	600	600	_	-	-	_
Heritage assets	-	-	-	-	_	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	958	1,270	-	1,408	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	_	-	-	-	-	-	80	-	-
Total Renewal of Existing Assets	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure Community		-	-	-	-	-	-	-	-
Community Heritage assets		-	-	_	-	_	-	_	
Investment properties		-	_	_	_	_	_	_	_
Other assets	-	_	_	_	_	_	-	-	-
Agricultural Assets	_	_	_	_	_	_	_	_	_
Biological assets	-	_	_	_	_	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Capital Expenditure									
Infrastructure - Road transport	_	_	_	_	_	_	_	_	_
Infrastructure - Electricity	-	_	_	250	250	_	-	-	-
Infrastructure - Water	-	-	-	-	_	-	-	-	-
Infrastructure - Sanitation	-	-	-	4,450	2,555	-	-	-	-
Infrastructure - Other	-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	4,700	2,805	-	-	-	-
Community	-	-	-	600	600	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties Other assets		-	-	- 958	_ 1,270	-	_ 1,408	_	-
	_		-				-	_	_
Agricultural Assets Biological assets		-	-	-	-	-	_	_	_
Intangibles	_	-	_	_	_	_	80	_	_
TOTAL CAPITAL EXPENDITURE - Asset class	_	_	_	6,258	4,675	_	1,488	-	_
ASSET REGISTER SUMMARY - PPE (WDV)				.,	,		,		
Infrastructure - Road transport Infrastructure - Electricity									
Infrastructure - Water									
Infrastructure - Sanitation									
Infrastructure - Other					72,665	72,665	74,000	75,000	77,000
Infrastructure	-	-	-	-	72,665 21,055	72,665 21,055	74,000 22,000	75,000 22,500	77,000
Community Heritage assets					21,055	21,055	22,000	22,500	23,000 21
Investment properties	_	-	-	-	-	-	-	-	-
Other assets					14,516	14,156	17,500	18,000	18,500
Agricultural Assets	-	-	-	-	-	_	-	-	-
Biological assets		_	-	_	_	-	_	-	-
Intangibles	-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	-	-	-	-	108,256	107,896	113,520	115,521	118,521
EXPENDITURE OTHER ITEMS									
Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Repairs and Maintenance by Asset Class	-	7,000	5,616	-	-	-	1,797	1,840	1,932
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Infrastructure - Electricity	-	-	-	-	-	-	-	-	
Infrastructure - Water	-	-	-	-	-	-	60	-	-
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Infrastructure - Other Infrastructure	-	-	-	-	-	-	- 60	-	-
Community	-	-	-	-	-	-	00	_	_
Heritage assets		-	-	_	-	_		_	
Investment properties		-	-	_	_	_	_	_	
Other assets	_	7,000	5,616	_	_	_	1,737	1,840	1,932
TOTAL EXPENDITURE OTHER ITEMS	8,605	11,040	9,402	2,590	2,590	2,500	3,453	3,579	3,758
Renewal of Existing Assets as % of total capex	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal of Existing Assets as % of total capex Renewal of Existing Assets as % of deprecn"	0.0%	0.0% 0.0%	0.0% 0.0%	0.0% 0.0%	0.0%	0.0% 0.0%	0.0%	0.0%	0.0%
	0.070	0.070							
R&M as a % of PPE	0.0%	7.9%	5.1%	0.0%	0.0%	0.0%	2.4%	2.4%	2.6%

DC45 John Taolo Gaetsewe - Table A10 Basic service delivery measurement

DC45 John Taolo Gaetsewe - Table A10 Bas Description	2007/8	2008/9	2009/10	Cı	urrent Year 2010/	11	2011/12 Medium Term Revenue & Expenditure Framework			
becomption	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Household service targets (000)										
<u>Water:</u> Piped water inside dwelling										
Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level)										
Minimum Service Level and Above sub-total Using public tap (< min.service level) Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-	
No water supply Below Minimum Service Level sub-total		_	_	-	-	_	_	-		
Total number of households	-	-	-	-	-	-	-	-	-	
<u>Sanitation/sewerage:</u> Flush toilet (connected to sewerage) Flush toilet (with septic tank) Chemical toilet Pit toilet (ventilated)										
Other toilet provisions (> min.service level) Minimum Service Level and Above sub-total	-	-	-	-	-		-	_	_	
Bucket toilet Other toilet provisions (< min.service level) No toilet provisions										
Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-	
Total number of households <u>Energy:</u>	-	-	-	-	-	-	-	-	-	
Electricity (at least min.service level)										
Electricity - prepaid (min.service level) Minimum Service Level and Above sub-total	_	-	-	-	-	_	-	_	-	
Electricity (< min.service level) Electricity - prepaid (< min. service level) Other energy sources										
Below Minimum Service Level sub-total	-	-	-	-	-	-	-	-	-	
Total number of households <u>Refuse:</u> Removed at least once a week	-	-	-	-	-	-	-	-	-	
Minimum Service Level and Above sub-total Removed less frequently than once a week Using communal refuse dump Using own refuse dump Other rubbish disposal	-	-	-	-	-	-	-	-	-	
No rubbish disposal Below Minimum Service Level sub-total	_	-	-	-	-		-	-	_	
Total number of households	-	-	-	-	-	-	-	-	-	
Households receiving Free Basic Service Water (6 kilolitres per household per month) Sanitation (free minimum level service) Electricity/other energy (50kwh per household per mon Refuse (removed at least once a week)	h)									
Cost of Free Basic Services provided (R'000) Water (6 kilolitres per household per month) Sanitation (free sanitation service) Electricity/other energy (50kwh per household per mon Refuse (removed once a week)	h)									
Total cost of FBS provided (minimum social package)	-	-	-	-	-	-	-	-	-	
Highest level of free service provided Property rates (R value threshold) Water (kilolitres per household per month) Sanitation (kilolitres per household per month) Sanitation (Rand per household per month) Electricity (kwh per household per month) Refuse (average litres per week)										
Revenue cost of free services provided (R'000)										
Property rates (R15 000 threshold rebate) Property rates (other exemptions, reductions and rebat Water Sanitation Electricity/other energy Refuse Municipal Housing - rental rebates Housing - top structure subsidies	es)									
Other										
Total revenue cost of free services provided (total social package)	-	_	-	_	_	-	-	-	-	

ANNEXURE 2

DC45 John Taolo Gaetsewe - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

DC45 John Taolo Gaetsewe - Supporting Ta	-						2011/12 Mediu	m Term Revenue	& Expenditure
Description	2007/8	2008/9	2009/10	·	Irrent Year 2010/1			Framework	
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand REVENUE ITEMS:									
Property rates									
Total Property Rates less Revenue Foregone	21	22	866	2,393	11,471 10,039	11,471 10,039			
Net Property Rates	21	22	866	2,393	1,432	1,432	-	-	-
Service charges - electricity revenue Total Service charges - electricity revenue	3,273	5,546	3,849	5,315	5,315	5,315			
less Revenue Foregone									
Net Service charges - electricity revenue	3,273	5,546	3,849	5,315	5,315	5,315	-	-	-
<u>Service charges - water revenue</u> Total Service charges - water revenue			2,627	<mark>4,656</mark>	4,800	4,700			
less Revenue Foregone Net Service charges - water revenue		_	2,627	4,656	4,800	4,700	-	-	_
Service charges - sanitation revenue			_,•	.,	.,	.,			
Total Service charges - sanitation revenue			686	746	746	745			
less Revenue Foregone Net Service charges - sanitation revenue	-	-	686	746	746	745	-	-	-
Service charges - refuse revenue									
Total refuse removal revenue Total landfill revenue			492	507	507	507			
less Revenue Foregone Net Service charges - refuse revenue	-	-	492	507	507	507	-	-	-
Other Revenue by source									
Fuel levy Other revenue	103,182	90,475	128,825	133,920	23,525	20,000	5,136	3,566	
Total 'Other' Revenue	103,182	90,475	128,825	133,920	23,525	20,000	5,136	3,566	3,571
EXPENDITURE ITEMS: Employee related costs									
Salaries and Wages Contributions to UIF, pensions, medical aid	30,496	34,029	22,075 6,930	29,376 7,785	28,061 7,521	27,500 7,500	24,887 6,699	26,617 6,936	
Travel, motor car, accom; & other allowances			3,997	5,585	5,516	5,516	4,177	4,428	4,693
Housing benefits and allowances Overtime			1,062	1,419	1,380	1,380	1,227	1,241	
Performance bonus Long service awards			1,772	2,525	2,484	2,484	2,223 285	2,308	2,446
Payments in lieu of leave Post-retirement benefit obligations					1,000	1,000	1,000	1,000	1,000
sub-total Less: Employees costs capitalised to PPE	30,496	34,029	35,836	46,690	45,962	45,380	40,499		
Total Employee related costs	30,496	34,029	35,836	46,690	45,962	45,380	40,499	42,530	45,023
Contributions recognised - capital List contributions by contract									
Total Contributions recognised - capital	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment Depreciation of Property, Plant & Equipment	4,828	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Lease amortisation Capital asset impairment	3,777								
Total Depreciation & asset impairment	8,605	4,040	3,786	2,590	2,590	2,500	1,656	1,738	1,825
Bulk purchases Electricity Bulk Purchases	1,678	4,776	2,206	4,025	4,025	4,000			
Water Bulk Purchases Total bulk purchases	1,678	4,776	3,024 5,230	2,575 6,600	2,575 6,600	2,500 6,500	-	-	-
Contracted services Ben Niemand & Kie							629	590	595
Roos Security							290	305	
sub-total	-	-	-	-	-	-	919	895	915
Allocations to organs of state:	-	-	-	-	-	-	313	090	913
Electricity Water									
Sanitation Other							185		
Total contracted services	-	-	-	-	-	-	1,104	895	915
Other Expenditure By Type Collection costs					70	70			
Contributions to 'other' provisions Consultant fees				950	1,200	1,200			
Audit fees General expenses	41,432	55,390	14,725	1,450 82,914	1,500 84,990	1,500 82,000	1,000 7,181	1,050 8,632	
Project Cost	11,102	00,000	100,801	52,014	51,000	02,000	.,.01	0,002	0,004
Total 'Other' Expenditure	41,432	55,390	115,526	85,314	87,760	84,770	8,181	9,682	10,166
	41,432	JJ,390	110,020	00,014	01,100	04, <i>11</i> 0	0,181	3,082	10,100
Repairs and Maintenance by Expenditure Item									
Employee related costs Other materials									
Contracted Services Other Expenditure	26,993						1,798	1,887	1.000
Other Expenditure Total Repairs and Maintenance Expenditure	<u>26,993</u> 26,993	-	-	-	-	-	1,798 1,798	1,887 1,887	1,982 1,982
	-	7,000	5,616	-	-	-	1,797	1,840	1,932
check		.,							

DC45 John Taolo Gaetsewe - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote1 - Office of Municipal Manager	Vote2 - Office of Executive Mayor and Speaker	Vote3 - Budget and Treasury Office	Vote4 - HR and Corporate Services	Vote5 - Community Development Services	Vote6 - Basic Services and Infrastructure	Vote7 - Development and Planning	Vote8 - Example 8	Vote9 - Example 9	Vote10 - Example 10	Vote11 - Example 11	Vote12 - Example 12	Vote13 - Example 13	Vote14 - Example 14	Vote15 - Example 15	Total
R thousand		openner														
Revenue By Source																
Property rates																-
Property rates - penalties & collection charges																-
Service charges - electricity revenue																-
Service charges - water revenue																-
Service charges - sanitation revenue																-
Service charges - refuse revenue																-
Service charges - other																-
Rental of facilities and equipment				40												40
Interest earned - external investments			1,000													1,000
Interest earned - outstanding debtors																-
Dividends received																-
Fines																-
Licences and permits																-
Agency services																-
Other revenue	2,272	285	8	177	13	2,005	377									5,136
Transfers recognised - operational	790	1,203	50,986	192	274	10,669										64,114
Gains on disposal of PPE		,				.,										-
Total Revenue (excluding capital transfers and contrib	3,062	1,488	51,994	409	287	12,674	377	-	-	-	-	-	-	-	-	70,290
Expenditure By Type																
Employee related costs	8,103	2,700	4,693	7,583	7,676	4,842	4,902									40,499
Remuneration of councillors	, i i i i i i i i i i i i i i i i i i i	3,750	, i		, i		, i i									3,750
Debt impairment		, i i														-
Depreciation & asset impairment	70	350	75	729	370	32	30									1,656
Finance charges				250												250
Bulk purchases																-
Other materials																-
Contracted services	8	120	400	290	61	31	195									1,104
Transfers and grants	790		1,250	192	274	10,669										13,175
Other expenditure	951	2,140	1,301	1,627	959	318	886									8,181
Loss on disposal of PPE																_
Total Expenditure	9,922	9,059	7,719	10,672	9,339	15,891	6,014	-	-	-	-	-	-	-	-	68,615
Surplus/(Deficit)	(6,860)	(7,571)	44,275	(10,263)	(9,052)	(3,218)	(5,637)	_	_	-	_	_	-	-	-	1,675
Transfers recognised - capital	(0,000)	(.,)	, •	(10,200)	(0,002)	(0,210)	488									488
Contributions recognised - capital																-
Contributed assets																-
Surplus/(Deficit) after capital transfers & contributions	(6,860)	(7,571)	44,275	(10,263)	(9,052)	(3,218)	(5,149)	-	-	-	_	_	-	-	_	2,163
an prostocenon and capital transiers a contributions	(0,000)	(1,371)	44,213	(10,203)	(3,032)	(3,210)	(3,149)	-		-		-	· -	-	-	2,103

DC45 John Taolo Gaetsewe - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
Description	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand ASSETS									
Call investment deposits									
Call deposits < 90 days	13,144	4,140		7,244	7,244	7,244	11,500	8,000	10,000
Other current investments > 90 days Total Call investment deposits	13,144	4,140	_	7,244	7,244	7,244	5 11,505	5 8,005	10,003
	13,144	7,170		7,244	7,244	7,244	11,000	0,000	10,000
Consumer debtors	4,034	3,186	2,871	2,600	2,600	2,600			
Less: Provision for debt impairment	4,004	0,100	2,071	2,000	2,000	2,000			
Total Consumer debtors	4,034	3,186	2,871	2,600	2,600	2,600	-	-	-
Debt impairment provision									
Balance at the beginning of the year									
Contributions to the provision			4.400				150		100
Bad debts written off Balance at end of year	_	_	1,496 1,496	_	_	_	25 175	20 120	20 120
			1,400					120	120
Property, plant and equipment (PPE) PPE at cost/valuation (excl. finance leases)	90,240	88,876	110,461	81,876	81,876	81,876	75,000	75,500	75,225
Leases recognised as PPE	50,240	00,070	110,401	01,070	01,010	01,010	10,000	10,000	10,220
Less: Accumulated depreciation									
Total Property, plant and equipment (PPE)	90,240	88,876	110,461	81,876	81,876	81,876	75,000	75,500	75,225
LIABILITIES									
Current liabilities - Borrowing									
Short term loans (other than bank overdraft)									
Current portion of long-term liabilities	163	163	161	163	163	163	161	160	160
Total Current liabilities - Borrowing	163	163	161	163	163	163	161	160	160
Trade and other payables	50	4.040	7 500	0.050	0.050	0.050	4 500	1 000	500
Trade and other creditors Unspent conditional transfers	50 13,684	4,319 12,196	7,569 17,675	3,350 _	3,350	3,350	1,500 2,500	1,000	500
VAT	10,004	12,150	11,010	_	-	-	(2,000)		
Total Trade and other payables	13,734	16,515	25,244	3,350	3,350	3,350	2,000	1,000	500
Non current liabilities - Borrowing									
Borrowing	3,862	4,464	4,308	4,272	4,272	4,272	4,100	3,900	3,800
Finance leases (including PPP asset element)									
Total Non current liabilities - Borrowing	3,862	4,464	4,308	4,272	4,272	4,272	4,100	3,900	3,800
Provisions - non-current									
Retirement benefits List other major provision items	11,274	12,670	13,689	13,671	13,671	13,671	10,000	10,000	10,000
Refuse landfill site rehabilitation									
Other									
Total Provisions - non-current	11,274	12,670	13,689	13,671	13,671	13,671	10,000	10,000	10,000
CHANGES IN NET ASSETS									
Accumulated Surplus/(Deficit)									
Accumulated Surplus/(Deficit) - opening balance		17,546	17,546						
GRAP adjustments Restated balance		17,546	17,546						
Surplus/(Deficit)	_ 24,787	(4,832)	38,478	- 6,343	– (106,587)	 (106,451)	2,163	(882)	(300)
Appropriations to Reserves	2 .,. 0	(1,002)	00,110	cjo i c	(100,001)	(100,101)	2,100	(002)	(000)
Transfers from Reserves									
Depreciation offsets									
Other adjustments Accumulated Surplus/(Deficit)	24,787	12,714	56,023	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Reserves	2 1,1 01	,	00,020	0,010	(100,001)	(100,101)	2,100	(002)	(000)
Housing Development Fund									
Capital replacement									
Capitalisation Government grant									
Donations and public contributions									
Self-insurance									
Other reserves (list)									
Revaluation Total Reserves	_	_	_	_	_	_	-	_	-
TOTAL COMMUNITY WEALTH/EQUITY	24,787	12,714	56,023	6,343	(106,587)	(106,451)	2,163	(882)	(300)
					(1.20,001)	(,		()	
Total capital expenditure includes expend Provision of basic services	nure on nation	ially significa	nt priorities:						
2010 World Cup									

DC45 John Taolo Gaetsewe - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Total Revenue (excluding capita	i transfers and contributions)	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
		-	-	_	-	-	-	-	-	_

DC45 John Taolo Gaetsewe - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2007/8	2008/9	2009/10	Ci	urrent Year 2010/			m Term Revenue Framework	
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
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Sub-function 3 - (name) Image: Constraint of the second	Sub-runction z - (name)	Sub-function 2 - (name)									
Sub-function 3 - (name) Insert measure/s description	Insert measure/s description	insert measure/s description									
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And so on for the rest of the Votes	And so on for the rest of the Votes	And so on for the rest of the Votes									
	1 Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MEMA \$17(3)(h))				1						

DC45 John Taolo Gaetsewe - Supporting Table SA7 Measureable performance objectives

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))

2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities

3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

Description	Unit of measurement	2007/8	2008/9	2009/10	C	urrent Year 2010/	11	2011/12 Mediu	ım Term Revenue Framework	e & Expenditure
Description		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Entity 1 - (name of entity) Insert measure/s description										
Entity 2 - (name of entity) Insert measure/s description										
Entity 3 - (name of entity) Insert measure/s description And so on for the rest of the Entities										

DC45 John Taolo Gaetsewe - Entities measureable performance objectives

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))

2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

DC45 John Taolo Gaetsewe - Supporting Table SA8 Performance indicators and benchmarks

DC45 John Taolo Gaetsewe - Supporting		2007/8	2008/9	2009/10	Cu	rrent Year 2010	/11		Medium Term Re enditure Frame	
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Borrowing Management										
Borrowing to Asset Ratio Credit Rating	Total Long-Term Borrowing/Total Assets	3.6%	4.4%	2.9%	4.7%	4.7%	4.7%	4.7%	4.6%	4.4%
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.5%	1.6%	0.2%	0.0%	0.3%	0.3%	0.7%	0.8%	0.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital										
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	1.2	0.7	1.3	2.8	2.8	2.8	5.8	8.2	18.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.2	0.7	1.3	2.8	2.8	2.8	5.8	8.2	18.2
Liquidity Ratio <u>Revenue Management</u>	Monetary Assets/Current Liabilities	0.9	0.5	0.9	2.1	2.1	2.1	5.8	8.2	18.2
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		116.0%	159.6%	0.0%	0.0%	0.0%	93.0%	106.3%	124.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	3.7%	3.3%	5.2%	1.8%	7.2%	8.0%	0.0%	0.0%	0.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA' s 65(e))							75.0%	80.0%	90.0%
Funding of Provisions										
Provisions not funded - %	Unfunded Provns./Total Provisions									
Other Indicators										
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated									
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source									
Employee costs	Employee costs/(Total Revenue - capital revenue)	27.6%	34.8%	17.5%	31.6%	126.5%	138.8%	57.6%	69.4%	69.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	57.6%	75.8%	75.3%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	8.1%	5.8%	2.0%	1.8%	7.1%	7.6%	2.7%	3.3%	3.2%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	60.9	-	139.0	106.9	106.9	106.9	5.1	3.8	3.8
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	120.8%	56.7%	125.1%	19.1%	20.3%	20.5%	0.0%	0.0%	0.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(4.1)	(5.8)	(5.4)	-	5.1	5.1	4.4	11.4	11.4

DC45 John Taolo Gaetsewe - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation		2001 Census		2007/8	2008/9	2009/10	Current Year 2010/11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
Demographics											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
Household income (households) (1.)											
None											
R1 - R4800											
R4800 - R9600											
Poverty profiles (2.)											
Insert description											
Household/demographics (000)											
Number of people in municipal area											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor household (R per month)											
Housing statistics (3.)											
Formal											
Informal											
Total number of households Dwellings provided by municipality (4.)		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality (4.) Dwellings provided by province/s											
Dwellings provided by provincers Dwellings provided by private sector (5.)											
Total new housing dwellings		-	-	-	-	-	-	-	-	-	-
Economic (6.)											
Inflation/inflation outlook (CPIX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates (7.)											
Property tax/service charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

DC45 John Taolo Gaetsewe Supporting Table SA10 Funding measurement

Description	MFMA	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Mediun	n Term Revenue Framework	e & Expenditure
	section	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	(12,053)	(21,058)	(21,058)	-	22,185	22,185	21,617	48,139	50,773
Cash + investments at the yr end less applications - R'000	18(1)b	(9,728)	(15,374)	(8,798)	5,699	5,490	5,666	1,905	1,705	4,003
Cash year end/monthly employee/supplier payments	18(1)b	(4.1)	(5.8)	(5.4)	-	5.1	5.1	4.4	11.4	11.4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	24,787	(4,832)	38,478	6,343	(106,587)	(106,451)	2,163	(882)	(300)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	63.0%	47.0%	53.8%	(12.0%)	(6.8%)	(106.0%)	(6.0%)	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	112.7%	158.7%	0.0%	69.4%	61.4%	68.2%	56.0%	124.7%	138.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	2.3%	0.0%	21.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	0.0%	0.0%	0.0%	36.8%	21.7%	0.0%	60.5%	0.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	(21.0%)	236.2%	(75.7%)	0.0%	0.0%	(100.0%)	0.0%	0.0%
Long term receivables % change - incr(decr)	18(1)a	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	0.0%	7.9%	5.1%	0.0%	0.0%	0.0%	2.5%	2.6%	0.0%
Asset renewal % of capital budget	20(1)(vi)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

DC45 John Taolo Gaetsewe - Supporting Table SA11 Property rates summary

Description	2007/8	2008/9	2009/10	C	urrent Year 2010/	/11	2011/12 Mediu	im Term Revenue Framework	e & Expenditure
Description	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Valuation:									
Date of valuation:									
Financial year valuation used									
Municipal by-laws s6 in place? (Y/N)									
Municipal/assistant valuer appointed? (Y/N)									
Municipal partnership s38 used? (Y/N)									
No. of assistant valuers (FTE)									
No. of data collectors (FTE)									
No. of internal valuers (FTE)									
No. of external valuers (FTE)									
No. of additional valuers (FTE)									
Valuation appeal board established? (Y/N)									
Implementation time of new valuation roll (mths)									
No. of properties									
No. of sectional title values									
No. of unreasonably difficult properties s7(2)									
No. of supplementary valuations									
No. of valuation roll amendments									
No. of objections by rate payers									
No. of appeals by rate payers									
No. of successful objections									
No. of successful objections > 10%									
Supplementary valuation									
Public service infrastructure value (Rm)									
Municipality owned property value (Rm)									
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)									
Valuation reductions-nature reserves/park (Rm)									
Valuation reductions-mineral rights (Rm)									
Valuation reductions-R15,000 threshold (Rm)									
Valuation reductions-public worship (Rm)									
Valuation reductions-other (Rm)									
Total valuation reductions:	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)									
Total land value (Rm)									
Total value of improvements (Rm)									
Total market value (Rm)									
Rating:							_		
Residential rate used to determine rate for other									
categories? (Y/N)									
Differential rates used? (Y/N)									
Limit on annual rate increase (s20)? (Y/N)									
Special rating area used? (Y/N)									
Phasing-in properties s21 (number)									
Rates policy accompanying budget? (Y/N)									
Fixed amount minimum value (R'000)									
Non-residential prescribed ratio s19? (%)									
Rate revenue:									
Rate revenue budget (R '000)									
Rate revenue expected to collect (R'000)									
Expected cash collection rate (%)									
Special rating areas (R'000)									
Rebates, exemptions - indigent (R'000)									
Rebates, exemptions - pensioners (R'000)									
Rebates, exemptions - bona fide farm. (R'000)									
Rebates, exemptions - other (R'000)									
Phase-in reductions/discounts (R'000)									
Total rebates,exemptns,reductns,discs (R'000)	-	-	-	-	-	-	-	-	-
				_		_		_	

DC45 John Taolo Gaetsewe - Supporting Table SA13 Property rates by category (budget year)

DC45 John Taolo Gaetsewe - Supporting T	1					Muningana	Dublia	Drivete	Formal 9	Comm Land	Ctata truct	Contian	Drofoot	Netional	Dublia	Mining
Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
Budget Year 2011/12																
Valuation:																
No. of properties																
No. of sectional title property values																
No. of unreasonably difficult properties s7(2)																
No. of supplementary valuations																
Supplementary valuation (Rm)																
No. of valuation roll amendments																
No. of objections by rate-payers																
No. of appeals by rate-payers																
No. of appeals by rate-payers finalised No. of successful objections																
No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:																
Total value used for rating (Rm)																
Total land value (Rm)																
Total value of improvements (Rm)																
Total market value (Rm)																
Rating:																
Average rate Rate revenue budget (R '000)																
Rate revenue expected to collect (R'000)																
Expected cash collection rate (%)																
Special rating areas (R'000)																
Rebates, exemptions - indigent (R'000)																
Rebates, exemptions - pensioners (R'000)																
Rebates, exemptions - bona fide farm. (R'000)																
Rebates, exemptions - other (R'000)																
Phase-in reductions/discounts (R'000)																
Total rebates, exemptns, reductns, discs (R'000)																

No. of successful objections > 10%																
Estimated no. of properties not valued																
Years since last valuation (select)																
Frequency of valuation (select)																
Method of valuation used (select)																
Base of valuation (select)																
Phasing-in properties s21 (number)																
Combination of rating types used? (Y/N)																
Flat rate used? (Y/N)																
Is balance rated by uniform rate/variable rate?																
Valuation reductions:																
Valuation reductions-public infrastructure (Rm)																
Valuation reductions-nature reserves/park (Rm)																
Valuation reductions-mineral rights (Rm)																
Valuation reductions-R15,000 threshold (Rm)																
Valuation reductions-public worship (Rm)																
Valuation reductions-other (Rm)																
Total valuation reductions:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)																
Total value used for rating (Rm) Total land value (Rm)																
Total land value (Rm)																
Total land value (Rm) Total value of improvements (Rm)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) <u>Rating:</u>																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) <u>Rating:</u> Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000)																
Total land value (Rm) Total value of improvements (Rm) Total market value (Rm) Rating: Average rate Rate revenue budget (R '000) Rate revenue expected to collect (R'000) Expected cash collection rate (%) Special rating areas (R'000) Rebates, exemptions - indigent (R'000) Rebates, exemptions - pensioners (R'000) Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000)																

<u>References</u>

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

2. Include value of additional reductions is 'free' value greater than MPRA minimum.

3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include arrears collections

DC45 John Taolo Gaetsewe - Supporting Table SA14 Household bills

										Ĩ
Description	2007/8	2008/9	2009/10	Cı	rrent Year 2010/	11	2011/12 Med	lium Term Reven	ue & Expenditur	e Framework
Rand/cent	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12 % incr.	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Monthly Account for Household - 'Large' Household										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal Other										
sub-total										
VAT on Services	-	-	-	-	-	-	-	-	-	-
Total large household bill:		_	_	-		_		-	-	_
% increase/-decrease	-	_	_	-	-		-	_	_	-
		_				_		_		_
Monthly Account for Household - 'Small' Household Rates and services charges:										
Property rates Electricity: Basic levy Electricity: Consumption Water: Basic levy Water: Consumption Sanitation Refuse removal Other										
sub-total VAT on Services	-	-	-	-	-	-	-	-	-	-
Total small household bill:	_	_	_	_	_	_	-	-	_	_
% increase/-decrease		-	-	-	-	-		-	-	-
Monthly Account for Household - 'Small' Household receiving free basic services										
Rates and services charges:										
Property rates										
Electricity: Basic levy										
Electricity: Consumption										
Water: Basic levy										
Water: Consumption										
Sanitation										
Refuse removal										
Other										
sub-total	-	-	-	-	-	-	-	-	-	-
VAT on Services										
Total small household bill:	-	-	-	-	-	-	-	-	-	-
% increase/-decrease		-	-	-	-	-		-	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA15 Investment particulars by type

Investment type	2007/8	2008/9	2009/10	C	urrent Year 2010/	/11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
investment type	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand									
Parent municipality Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks Municipal Bonds							15,000	18,500	22,000
Municipality sub-total	-	-	-	-	-	-	15,000	18,500	22,000
Entities Securities - National Government Listed Corporate Bonds Deposits - Bank Deposits - Public Investment Commissioners Deposits - Corporation for Public Deposits Bankers Acceptance Certificates Negotiable Certificates of Deposit - Banks Guaranteed Endowment Policies (sinking) Repurchase Agreements - Banks									
Entities sub-total	_	-	-	-	-	-	_	-	-
Consolidated total:	-	-	-	-	-	-	15,000	18,500	22,000

DC45 John Taolo Gaetsewe - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Period of Investment	Type of Investment	Expiry date of investment	Monetary value	Interest to be realised
Name of institution & investment ID	Yrs/Months	Yrs/Months		Rand th	nousand
Parent municipality					
Municipality sub-total				-	-
<u>Entities</u>					
Entities sub-total				-	-
TOTAL INVESTMENTS AND INTEREST				-	-

DC45 John Taolo Gaetsewe - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	'11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Parent municipality									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Municipality sub-total	-	-	-	-	-	-	-	-	-
Entities									
Long-Term Loans (annuity/reducing balance)									
Long-Term Loans (non-annuity)									
Local registered stock									
Instalment Credit									
Financial Leases									
PPP liabilities									
Finance Granted By Cap Equipment Supplier									
Marketable Bonds									
Non-Marketable Bonds									
Bankers Acceptances									
Financial derivatives									
Other Securities									
Entities sub-total	-	-	-	-	-	-	-	-	-
Total Borrowing	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA18 Transfers and grant receipts

CurronteOutcome<	Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
Density Tarsken and Gates Incol Government: Lock Government: Rande Margonent 	R thousand									
National Coverment: Lick Coverment: Risk (wighted) Risk (wighted) Singer Singer Si	RECEIPTS:									
Local Covernment Equation Sume Note Set box projection Set box p	Operating Transfers and Grants									
Risc lay Reglement Municipal Systems improvement No. Solution Solution <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td> <td></td>		-	-	-	-	-	-			
Funce Managerent Manage Systems improvement: Image Image<										
Municipal Systems Improvement Marking Systems Improvement										
Provincial Government: Sport and Receasion Image: Sport and Receasion<										
Provincial Government: Sport and Receasion Image: Sport and Receasion<										
Provincial Government: Sport and Receasion Image: Sport and Receasion<										
Sport and Represention Sport and Represention and Representinand Representinand Representinand Represention andinandificant an	EPWP Incentive Grant							10,669		
Initial sector Initial		-	-	-	-	-	-			1,093
NEAR SystemInc. <td>Sport and Recreation</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>192</td> <td>206</td> <td>227</td>	Sport and Recreation							192	206	227
NEAR SystemInc. <td></td>										
NEAR SystemInc. <td></td>										
NEAR SystemInc. <td></td>										
NEAR SystemInc. <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		-	-	-	-	-	-	-	-	-
District Municipality: (insert description)Internet secriptionInternet secret secre	Fire Grant								390	413
Insert descriptionImage: sector of the sector o	NEAR Systems							274	421	453
Insert descriptionImage: sector of the sector o										
Other grant providers: (insert description)Image: descrip										
[insert description]\circle> <td>[insert description]</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	[insert description]	-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants Image: Construct of the security of the sec	Other grant providers:									
Capital Transfers and Grants National Government:Image: constraint of the sectivation of the secti		-	-	-	-	-	-	64,114	57,462	60,064
Capital Transfers and Grants National Government:Image: constraint of the sectivation of the secti	Total Operating Transfers and Grants									
Capital Transfers and Grants National Government: Image: Strain	······································	_	_	_	_	_	_	_	_	_
Note: Section of the	Capital Transfers and Grants									
Other capital transfers/grants [insert desc]Image: constraint of the section of the se	National Government:									
Other capital transfers/grants [insert desc]Image: constraint of the section of the se										
Other capital transfers/grants [insert desc]Image: constraint of the section of the se										
Other capital transfers/grants [insert desc]Image: constraint of the section of the se										
Provincial Government: Image: Amount of the section of the sectin of the section of the section of the section		-	-	-	-	-	-	-	_	-
Fire Grant Image: Systems in the systems other capital transfers/grants [insert description] Image: Systems in the systems in the systems in the systems other capital transfers/grants [insert description] Image: Systems in the systems in the systems other capital transfers/grants [insert description] Image: Systems in the systems other capital transfers/grants [insert description] Image: Systems in the systems other capital transfers/grants [insert description] Image: Systems in the systems other capital transfers/grants [insert description] Image: Systems in the system other capital transfers/grants [insert description] Image: Systems in the system other capital transfers/grants [insert description] Image: Systems in the system other capital transfers/grants [insert description] Image: System other c	Other capital transfers/grants [insert desc]									
NEAR Systems Other capital transfers/grants [insert description] Image: mail of transfers/grants [insert description] District Municipality: Image: mail of transfers/grants [insert description] [insert description] Image: mail of transfers/grants [insert description] Other grant providers: Image: mail of transfers/grants [insert description] [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description] Image: mail of transfers/grants [insert description]	Provincial Government:	-	-	-	-	-	-	488	-	-
Other capital transfers/grants [insert description] Image: Construct Municipality: Image: Construct	Fire Grant							371		
Other capital transfers/grants [insert description] Image: Construct Municipality: Image: Construct	NEAR Systems							117		
[insert description] <td< td=""><td>Other capital transfers/grants [insert description]</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	Other capital transfers/grants [insert description]									
Other grant providers: Image: Constraint of the section of the se										
[insert description]	[insert description]	-	-	-	-	-	-	-	-	-
[insert description]	Other grant providers:									
		-	-	-	-	-	-	488	-	-
		-	-	-	-	-	-	64,602	57,462	60,064

DC45 John Taolo Gaetsewe - Supporting Table SA19 Expenditure on transfers and grant programme

Description	2007/8	2008/9	2009/10	<u>g p. og</u> Ci	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
EXPENDITURE:									
Operating expenditure of Transfers and Grants									
National Government:	-	-	-	-	-	-	63,648	56,445	58,971
Local Government Equitable Share							21,075	23,436	25,039
RSC Levy Replacement Finance Management							29,864 1,250	30,759 1,250	31,682 1,250
Municipal Systems Improvement							790	1,250	1,250
· · · · · · · · · · · · · · · · · · ·								,	,
EDWD losself a Quest							40.000		
EPWP Incentive Grant							10,669		
Provincial Government: Sport and Recreation	-	-	-	-	-	-	466 192	627 206	680 227
Sport and Recreation							192	200	221
							074		450
NEAR							274	421	453
District Municipality:	-	-	-	-	-	-	-	-	-
[insert description]									
Other grant providers									
Other grant providers: [insert description]	-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:	-	-	-	-	-	-	64,114	57,072	59,651
Capital expenditure of Transfers and Grants									
National Government:	_	_	_	_	_	_	_	_	_
Other capital transfers/grants [insert desc]									
Provincial Government:	-	-	-	-	-	-	488	-	-
Fire Grant & NEAR Grant							488		
District Municipality:	-	-	-	-	-	-	-	-	-
[insert description]									
Other grant providers:	-	-	-	-	-	-	-	-	-
[insert description]									
Total capital expenditure of Transfers and Grants	-	-	-	-	_	-	488	-	-
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	-	_	_		_	_	64,602	57,072	59,651
IVIAL EAFENDITURE OF TRANSFERS AND GRANTS	_	_	-		_	-	04,002	51,012	55,051

DC45 John Taolo Gaetsewe - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	2007/8	2008/9	2009/10	Cı	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Operating transfers and grants:									
National Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Total operating transfers and grants revenue	-	-	-	-	-	-	-	-	-
Total operating transfers and grants - CTBM	-	-	-	-	-	-	-	-	-
Capital transfers and grants:									
National Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Provincial Government:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
District Municipality:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Other grant providers:									
Balance unspent at beginning of the year									
Current year receipts									
Conditions met - transferred to revenue	_	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities									
Total capital transfers and grants revenue	-	-	-	-	-	-	-	-	-
Total capital transfers and grants - CTBM	_	-	-	-	_		-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE TOTAL TRANSFERS AND GRANTS - CTBM	-	-	-	-	-	-	-	-	
ICIAL IRANGFERS AND GRANIS - CIBM	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA21 Transfers and grants made by the municipality

Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	/11	2011/12 Mediur	m Term Revenue Framework	& Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Transfers to other municipalities									
Insert description									
TOTAL TRANSFERS TO MUNICIPALITIES:	-	-	-	-	_	-	-	_	-
Transfers to Entities/Other External Mechanisms Insert description									
TOTAL TRANSFERS TO ENTITIES/EMs'	-	-	-	-	-	-	-	-	-
Transfers to other Organs of State									
Provincial Tourism			68	70	70	70	85	89	94
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:	-	-	68	70	70	70	85	89	94
Grants to Organisations/ Groups of Individuals									
SEDA				95	95	95	100	1,005	110
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:	-	_	_	95	95	95	100	1,005	110
TOTAL TRANSFERS AND GRANTS	-	-	68	165	165	165	185	1,094	204
		·							

DC45 John Taolo Gaetsewe - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	ım Term Revenue Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Councillors (Political Office Bearers plus Other)	A	В	С	D	E	F	G	Н	I
Salary Pension Contributions							2,134 315		2,353 347
Medical Aid Contributions							283	297	312
Motor vehicle allowance Cell phone allowance							868 150		957 165
Housing allowance									
Other benefits or allowances In-kind benefits									
Sub Total - Councillors	-	-	-	-	-	-	3,750	3,938	4,134
% increase Senior Managers of the Municipality		-	-	-	-	-	-	5.0%	5.0%
Salary							8,017	8,758	9,459
Pension Contributions Medical Aid Contributions							375 359		437 543
Motor vehicle allowance							3,049		3,050
Cell phone allowance Housing allowance							201	201	217
Performance Bonus							855		994
Other benefits or allowances In-kind benefits									
Sub Total - Senior Managers of Municipality	-	-	-	-	-	-	12,856		14,700
% increase		-	-	-	-	-	-	7.5%	6.4%
Other Municipal Staff Basic Salaries and Wages							14,378	18,662	19,270
Pension Contributions							3,689	3,984	4,630
Medical Aid Contributions Motor vehicle allowance							1,981 1,128	2,239 1,200	2,396 1,200
Cell phone allowance									
Housing allowance Overtime							970	1,048	1,121
Performance Bonus							1,322	1,428	1,527
Other benefits or allowances In-kind benefits							139 285		180
Sub Total - Other Municipal Staff	-	-	-	-	-	-	23,893	28,711	30,324
% increase		-	-	-	-	-	-	20.2%	5.6%
Total Parent Municipality	-	-		-	-	-	40,499	46,467 14.7%	49,158 5.8%
Board Members of Entities									
Salary									
Pension Contributions Medical Aid Contributions									
Motor vehicle allowance Cell phone allowances									
Housing allowance									
Board Fees Other benefits and allowances									
In-kind benefits									
Sub Total - Board Members of Entities % increase	-	-	-	-	-	-	-	-	-
Senior Managers of Entities		_		_	_	_	_	_	
Salary									
Pension Contributions Medical Aid Contributions									
Motor vehicle allowance									
Cell phone allowances Housing allowance									
Performance Bonus									
Other benefits or allowances In-kind benefits									
Sub Total - Senior Managers of Entities	-	-	-	-	-	-	-	-	-
% increase		-	-	-	-	-	-	-	-
Other Staff of Entities Basic Salaries and Wages									
Pension Contributions									
Medical Aid Contributions Motor vehicle allowance									
Cell phone allowances									
Housing allowance Overtime									
Performance Bonus									
Other benefits or allowances In-kind benefits									
Sub Total - Other Staff of Entities	-	-	-	-	-	-	-	-	-
% increase Total Municipal Entities	_	-	-	-	-	-	-	-	-
	-		_		-		-		_
TOTAL SALARY, ALLOWANCES & BENEFITS	_	-	-	-	_	-	40,499	46,467	49,158
% increase		-	-		_	-	-	14.7%	5.8%
TOTAL MANAGERS AND STAFF	-	-	-	-	-	-	36,749	42,530	45,023

DC45 John Taolo Gaetsewe - Supportin	a Table SA23 Salaries, allowances & benefits	(political office bearers/councillors/senior managers)

DC45 John Tablo Gaelsewe - Supporting Table SA25	Julance						
Disclosure of Salaries, Allowances & Benefits 1.	No. 10	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum	10		1.			2.	3.
Councillors							
Speaker	1	294,707	76,475	138,970			510,152
Chief Whip							-
Executive Mayor	1	379,158	128,485	151,272			658,915
Deputy Executive Mayor							-
Executive Committee	4	950,000	292,933	502,000			1,744,933
Total for all other councillors	11	510,000	100,000	226,000			836,000
Total Councillors	17	2,133,865	597,893	1,018,242			3,750,000
Senior Managers of the Municipality Municipal Manager (MM)	1	665,322		229,800	93,145		988,267
Chief Finance Officer							
	1	564,200		168,800	78,988		811,988
Manager Community Services	1	564,200		100,000	78,988		743,188
Manager Basic Services	1	564,200		168,800	78,988		811,988
Manager Development & Planning	1	575,050		198,800	80,507		854,357
Manager Internal Audit	1	553,350		100,000	77,469		730,819
List of each offical with packages >= senior manager							
Manager HR & Corporate Services	1	553,350		160,000	77,469		790,819
							-
							-
							-
							-
							-
							_
							_
							_
							-
							-
							-
							-
Total Senior Managers of the Municipality	7	4,039,672	-	1,126,200	565,554	_	 5,731,426
	-	1,000,012		1,120,200			0,101,120
A Heading for Each Entity							
List each member of board by designation							
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							-
							_
							_
							_
Total for municipal entities	-	-	-	-	-	-	-
·							
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE	24	6,173,537	597,893	2,144,442	565,554		9,481,426
REMUNERATION	24	0,173,337	551,035	2,144,442	505,554	-	3,401,420

DC45 John Taolo Gaetsewe - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers		2009/10		Cu	rrent Year 2010	/11	Bu	dget Year 2011/	12
Number	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities									
Councillors (Political Office Bearers plus Other Councillors)				17	6	11	17	6	11
Board Members of municipal entities									
Municipal employees									
Municipal Manager and Senior Managers				7		7	7		7
Other Managers				12	11	1	12	11	1
Professionals	-	-	-	8	5	-	6	4	-
Finance				3	2		3	3	
Spatial/town planning									
Information Technology				3	1		3	1	
Roads				2	2				
Electricity									
Water									
Sanitation									
Refuse									
Other									
Technicians	_	-	-	1	1	_	1	1	-
Finance				-				-	
Spatial/town planning									
Information Technology				1	1		1	1	
Roads									
Electricity									
Water									
Sanitation									
Refuse									
Other									
Clerks (Clerical and administrative)				35	30		35	35	
Service and sales workers				55	50			55	
Skilled agricultural and fishery workers									
Craft and related trades									
Plant and Machine Operators				12	12				
				12	12		14	13	
Elementary Occupations TOTAL PERSONNEL NUMBERS				14	78	19	14 92	70	19
% increase	-	-	-	- 106	- 18		(13.2%)	(10.3%)	19
				_	_	-	(13.2%)	(10.3%)	-
Total municipal employees headcount									
Finance personnel headcount									
Human Resources personnel headcount									

DC45 John Taolo Gaetsewe - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description		Budget Year 2011/12											Medium Term Revenue and Expenditu Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue By Source															
Property rates												-	-	-	-
Property rates - penalties & collection charges												-	-	-	-
Service charges - electricity revenue												-	-	-	-
Service charges - water revenue												-	-	-	-
Service charges - sanitation revenue												-	-	-	-
Service charges - refuse revenue												-	-	-	-
Service charges - other												-	-	-	-
Rental of facilities and equipment												40	40	42	44
Interest earned - external investments												1,000	1,000	1,050	1,103
Interest earned - outstanding debtors												-	-	-	-
Dividends received												-	-	-	-
Fines												-	-	-	-
Licences and permits												-	-	-	-
Agency services												-	-	-	-
Transfers recognised - operational												64,114	64,114	56,651	60,542
Other revenue												5,136	5,136	3,566	3,571
Gains on disposal of PPE												-	-	-	-
Total Revenue (excluding capital transfers and contrib	-	-	-	-	-	-	-	-	-	-	-	70,289	70,289	61,309	65,260
Expenditure By Type															
Employee related costs												40,499	40,499	42,530	45,023
Remuneration of councillors												3,750	3,750	3,938	4,134
Debt impairment												-	-	_	_
Depreciation & asset impairment												1,656	1,656	1,738	1,825
Finance charges												250	250	268	289
Bulk purchases												-	_	_	_
Other materials												_	_	_	_
Contracted services												1,104	1,104	895	915
Transfers and grants												13,175	13,175	3,141	3,207
Other expenditure												8,181	8,181	9,682	10,166
Loss on disposal of PPE												_	_	_	_
Total Expenditure	-	-	-	-	-	-	-	-	-	-	-	68,615	68,615	62,191	65,560
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	1,675	1,675	(882)	(300)
Transfers recognised - capital												488	488	-	-
Contributions recognised - capital												-	-	-	-
Contributed assets												-	-	-	-
Surplus/(Deficit) after capital transfers &	-	-	_	-	-	-	-	_	_	-	-	2,163	2,163	(882)	(300)
contributions														. ,	
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	2,163	2,163	(882)	(300)

DC45 John Taolo Gaetsewe - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description						Budget Ye	ar 2011/12						Medium Ter	m Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote															
Vote1 - Office of Municipal Manager												3,062	3,062	3,386	3,505
Vote2 - Office of Executive Mayor and Speaker												1,488	1,488	1,569	1,658
Vote3 - Budget and Treasury Office												51,994	51,994	55,233	57,738
Vote4 - HR and Corporate Services												409	409	433	466
Vote5 - Community Development Services												775	775	819	875
Vote6 - Basic Services and Infrastructure												12,674	12,674	5	5
Vote7 - Development and Planning												377	377	17	18
Vote8 - Example 8												-	-	-	-
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	-	-	-
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												_	_	-	_
Vote15 - Example 15												_	_	_	_
Total Revenue by Vote	-	-	-	-	-	-	-	-	-	-	-	70,778	70,778	61,462	64,265
Expenditure by Vote to be appropriated															
Vote1 - Office of Municipal Manager												9,952	9,952	11,359	12,130
Vote2 - Office of Executive Mayor and Speaker												9,894	9,894	9,694	10,309
Vote3 - Budget and Treasury Office												7,333	7,333	8,214	8,722
Vote4 - HR and Corporate Services												11,841	11,841	13,055	14,156
Vote5 - Community Development Services												9,745	9,745	10,515	11,331
Vote6 - Basic Services and Infrastructure												15,951	15,951	5,278	5,711
Voteo - David Gervices and minustration of Poteo - Development and Planning												6,053	6,053	6,656	7,179
Vote8 - Example 8												- 0,000	0,000	0,000	-
Vote9 - Example 9												_	_	_	
Vote0 - Example 3 Vote10 - Example 10												_	-	-	
Vote10 - Example 10 Vote11 - Example 11														-	_
Vote12 - Example 12												_	-	_	
Vote12 - Example 12 Vote13 - Example 13													-	-	-
												-	-	-	
Vote14 - Example 14												-	-	-	-
Vote15 - Example 15												-	-	-	-
Total Expenditure by Vote	-	-	-	-	-	-	-	-	-	-	-	70,769	70,769	64,772	69,537
Surplus/(Deficit) before assoc.	-	-	-	-	-	-	-	-	-	-	-	9	9	(3,310)	(5,272)
Taxation												-	-	-	-
Attributable to minorities												-	-	-	-
Share of surplus/ (deficit) of associate												-	-	-	
Surplus/(Deficit)	-	_	_	-	-	-	_	-	-	_	-	9	9	(3,310)	(5,272)

DC45 John Taolo Gaetsewe - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description						Budget Ye	ar 2011/12						Medium Te	rm Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	1 Budget Year +2 2013/14
Revenue - Standard				-											
Governance and administration	-	-	-	-	-		-	-	-	-	-	56,952	56,952		
Executive and council												4,550	4,550		
Budget and treasury office												51,994	51,994		
Corporate services												409	409		
Community and public safety	-	-	-	-	-	-	-	-	-	-	-	2,779	2,779	823	880
Community and social services												-	-	-	-
Sport and recreation												-	-	-	-
Public safety												767	767		
Housing												2,004	2,004		5
Health												8	8	•	9
Economic and environmental services	-	-	-	-	-	-	-	-	-	-	-	11,047	11,047		
Planning and development												377	377		18
Road transport												10,670	10,670	-	-
Environmental protection												-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity												-	-	-	-
Water												-	-	-	-
Waste water management												-	-	-	-
Waste management												-	-	-	-
Other												-	-	-	-
Total Revenue - Standard	-	-	-	-	-	-	-	-	-	-	-	70,778	70,778	61,462	64,265
Expenditure - Standard															
Governance and administration	_	_	-	-	-	- 1	-	_	_		-	39,020	39,020	42,322	45,316
Executive and council												19,846	19,846		
Budget and treasury office												7,333	7,333		
Corporate services												11,841	11,841		
Community and public safety	-	-	-	-	-	-	-	-	-	-	-	11,626	11,626	12,659	13,648
Community and social services												311	311		
Sport and recreation												-	-	-	-
Public safety												3,638	3,638	4,013	4,311
Housing												1,881	1,881		
Health												5,796	5,796	6,019	
Economic and environmental services	-	-	-	-	-	-	-	-	-	-	-	6,053	6,053	6,656	7,179
Planning and development												6,053	6,053	6,656	7,179
Road transport												-	-	-	-
Environmental protection												-	-	-	-
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity												-	-	-	-
Water												-	-	-	-
Waste water management												-	-	-	-
Waste management												-	-	-	-
Other												14,070	14,070	3,134	3,393
Total Expenditure - Standard	-	-	-	-	-	-	-	-	-	-	-	70,769	70,769	64,772	69,537
Surplus/(Deficit) before assoc.	-	-	-	-	-	-	-	-	-	-	-	9	9	(3,310)) (5,272)
Share of surplus/ (deficit) of associate												-		-	
Surplus/(Deficit)	-	_	-	I	-	_	-	_	-	-	-	9	9	(3,310)) (5,272)

Description	Budget Year 2011/12											Medium Ter	rm Revenue and Framework	Expenditure	
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Multi-year expenditure to be appropriated															
Vote1 - Office of Municipal Manager												-	-	-	
Vote2 - Office of Executive Mayor and Speaker												-	-	-	-
Vote3 - Budget and Treasury Office												-	-	-	-
Vote4 - HR and Corporate Services												-	-	-	-
Vote5 - Community Development Services												-	-	-	
Vote6 - Basic Services and Infrastructure												-	-	-	
Vote7 - Development and Planning												-	-	-	-
Vote8 - Example 8												-	-	-	-
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	_	-	
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												-	_	-	
Vote15 - Example 15												-	_	-	
Capital multi-year expenditure sub-total	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated															
Vote1 - Office of Municipal Manager						360				10		-	370	-	-
Vote2 - Office of Executive Mayor and Speaker										20		-	20	-	_
Vote3 - Budget and Treasury Office			10						10			-	20	-	_
Vote4 - HR and Corporate Services				500				45				-	545	-	_
Vote5 - Community Development Services						488			15			-	503	-	_
Vote6 - Basic Services and Infrastructure										10		-	10	-	_
Vote7 - Development and Planning						20						-	20	-	_
Vote8 - Example 8												-	_	-	_
Vote9 - Example 9												-	-	-	-
Vote10 - Example 10												-	-	-	-
Vote11 - Example 11												-	-	-	-
Vote12 - Example 12												-	-	-	-
Vote13 - Example 13												-	-	-	-
Vote14 - Example 14												-	_	-	-
Vote15 - Example 15												-	_	-	-
Capital single-year expenditure sub-total	-	-	10	500	-	868	-	45	25	40	-	-	1,488	-	-
Total Capital Expenditure	-	-	10		-	868	-	45	25		_	-	1,488	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description						Budget Yea							Medium Term Revenue and Expendit Framework		
R thousand	July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital Expenditure - Standard															
Governance and administration	-	-	10	500	-	360	-	45	10	30	-	-	955	-	-
Executive and council						360				30		-	390	-	-
Budget and treasury office			10						10			-	20	-	-
Corporate services				500				45				-	545	-	-
Community and public safety	-	-	-	-	-	488	-	-	15	-	-	-	503	-	-
Community and social services									15			-	15	-	-
Sport and recreation												-	-	-	-
Public safety						488						-	488	-	-
Housing												-	-	-	-
Health												-	-	-	-
Economic and environmental services	-	-	-	-	-	20	-	-	-	-	-	-	20	-	-
Planning and development						20						-	20	-	-
Road transport												-	-	-	-
Environmental protection												_	-	-	-
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Electricity												_	-	-	-
Water												_	-	-	-
Waste water management												_	-	_	_
Waste management												_	-	_	_
Other										10		-	10	-	-
Total Capital Expenditure - Standard	-	-	10	500	-	868	-	45	25	40	-	-	1,488	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

DC45 John Taolo Gaetsewe - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS						Budget Ye	ar 2011/12						Medium Te	rm Revenue and Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	April	Мау	June	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Cash Receipts By Source													1		
Property rates												-			
Property rates - penalties & collection charges												-			
Service charges - electricity revenue												-			
Service charges - water revenue												-			
Service charges - sanitation revenue												-			
Service charges - refuse revenue												-			
Service charges - other												-			
Rental of facilities and equipment												-			
Interest earned - external investments												-			
Interest earned - outstanding debtors												-			
Dividends received												-			
Fines												-			
Licences and permits												-			
Agency services												-			
Transfer receipts - operational												-			
Other revenue												-			
Cash Receipts by Source	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows by Source															
Transfer receipts - capital												_			
Contributions recognised - capital & Contributed assets												-			
Proceeds on disposal of PPE												-			
Short term loans												-			
Borrowing long term/refinancing												-			
Increase (decrease) in consumer deposits												-			
Decrease (Increase) in non-current debtors												-			
Decrease (increase) other non-current receivables												-			
Decrease (increase) in non-current investments Total Cash Receipts by Source	-	-	-	-	-	-	-	-	_	_	_	-	-	-	-
	_									-				-	_
Cash Payments by Type															
Employee related costs												-			
Remuneration of councillors												-			
Collection costs												-			
Interest paid												-			
Bulk purchases - Electricity												-			
Bulk purchases - Water & Sewer												-			
Other materials												-			
Contracted services												-			
Grants and subsidies paid - other municipalities												-			
Grants and subsidies paid - other												-			
General expenses												-			
Cash Payments by Type	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Cash Flows/Payments by Type															
Capital assets												-			
Repayment of borrowing												_			
Other Cash Flows/Payments												_			
Total Cash Payments by Type	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
NET INCREASE/(DECREASE) IN CASH HELD									_						
Cash/cash equivalents at the month/year begin:	-	-	-	-	-	-	-	-	-		-	-		-	
Cash/cash equivalents at the month/year end:	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - NOT REQUIRED - municipality does not have entities

Description	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R million	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance									
Property rates									
Service charges									
Investment revenue									
Transfers recognised - operational									
Other own revenue									
Contributions recognised - capital & contributed assets									
Total Revenue (excluding capital transfers and contrit	-	-	-	-	-	-	-	-	-
Employee costs									
Remuneration of Board Members									
Depreciation & asset impairment									
Finance charges									
Materials and bulk purchases									
Transfers and grants									
Other expenditure									
Total Expenditure	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources									
Capital expenditure									
Transfers recognised - operational									
Public contributions & donations									
Borrowing									
Internally generated funds									
Total sources	_	_	_	_	_	_	_	_	_
Total sources	-	-	-	-	-	-	-	-	-
Financial position									
Total current assets									
Total non current assets									
Total current liabilities									
Total non current liabilities									
Equity									
Cash flows									
Net cash from (used) operating									
Net cash from (used) investing									
Net cash from (used) financing									
Cash/cash equivalents at the year end									
· · · · · · · · · · · · · · · · · · ·									

DC45 John Taolo Gaetsewe - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	delivery agreement or	Monetary value of agreement 2.
Name of organisation	WILLIS	Number		contract	R thousand

Description	Preceding Years	Current Year 2010/11	2011/12 Mediu	m Term Revenue Framework	& Expenditure	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Total Contract Value
R thousand	Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Estimate							
Parent Municipality:													
Revenue Obligation By Contract													
Contract 1													-
Contract 2 Contract 3 etc													-
Total Operating Revenue Implication	-	-	-	-	_	-	-	-	_	-	_	_	-
Expenditure Obligation By Contract Contract 1													
Contract 2													_
Contract 2 etc													_
Total Operating Expenditure Implication	-	-	_	-	-	-	-	-	-	_	-	_	_
Capital Expenditure Obligation By Contract													
Contract 1													
Contract 2													
Contract 3 etc													_
Total Capital Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	_	-
Entities:													
Revenue Obligation By Contract													
Contract 1													-
Contract 2													-
Contract 3 etc Total Operating Revenue Implication	-	-	-	-	_	_	_	-	-	-	_	_	-
	_	-	_	_	_	-	_	_	-	_	_	_	_
Expenditure Obligation By Contract Contract 1													_
Contract 2													_
Contract 3 etc													-
Total Operating Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract													
Contract 1													-
Contract 2													-
Contract 3 etc Total Capital Expenditure Implication	_	_	-	_	_	_	-	-	_	_	_	_	-
Total Entity Expenditure Implication	-	-	-	-	-	-	-	-	-	-	-	-	-

DC45 John Taolo Gaetsewe - Supporting Table SA33 Contracts having future budgetary implications

DC45 John Taolo Gaetsewe - Supporting Table SA34a Capital expenditure on new assets by asset class

DC45 John Taolo Gaetsewe - Supporting Ta Description	2007/8	2008/9	2009/10	-	et Class urrent Year 2010/	11	2011/12 Medium Term Revenue & Expenditure Framework					
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	1	Budget Year +2 2013/14			
Capital expenditure on new assets by Asset Class/Sub		Outcome	Outcome	Duugei	Duugei	TOTECASE	2011/12	2012/13	2013/14			
Infrastructure	_	_	_	4,700	2,805	_	_	_	_			
Infrastructure - Road transport	_	_	_	-		_	-	_	_			
Roads, Pavements & Bridges												
Storm water												
Infrastructure - Electricity	-	-	-	250	250	-	-	-	-			
Generation				250	250							
Transmission & Reticulation												
Street Lighting												
Infrastructure - Water	-	-	-	-	-	-	-	-	-			
Dams & Reservoirs Water purification												
Reticulation												
Infrastructure - Sanitation	-	_	_	4,450	2,555	_	-	_	_			
Reticulation				т,тоо	2,000							
Sewerage purification				4,450	2,555							
Infrastructure - Other	-	-	-	_		-	-	-	-			
Waste Management												
Transportation												
Gas												
Other												
Community.												
Community Parks & gardens	-	-	-	600	600	-	-	-	-			
Sportsfields & stadia												
Swimming pools												
Community halls												
Libraries Recreational facilities												
Fire, safety & emergency												
Security and policing												
Buses												
Clinics Museums & Art Galleries												
Cemeteries												
Social rental housing												
Other				600	600							
Heritage assets	_	_	_	_	_	_	_	_	_			
Buildings												
Other												
Investment exercise												
Investment properties Housing development	-	-	-	-	-	-	-	-	-			
Other												
					4 070							
Other assets General vehicles	-	-	-	958	1,270	-	1,408 360	-	-			
Specialised vehicles							371					
Plant & equipment												
Computers - hardware/equipment							450					
Furniture and other office equipment Abattoirs							227					
Markets												
Civic Land and Buildings												
Other Buildings												
Other Land												
Surplus Assets - (Investment or Inventory) Other				958	1,270							
Agricultural assets List sub-class	-	-	-	-	-	-	-	-	-			
Biological assets	_	_	_	_	_	_	_	_				
List sub-class	-	-	-	-	-	-	_	_	-			
luter sites												
Intangibles Computers - software & programming	_	_	_	-	-	-	80 80	-	-			
Other (list sub-class)							00					
Total Capital Expenditure on new assets	_		_	6,258	4,675	_	1,488	_				
			_	0,200	-,07J	-	1,400					
Specialised vehicles	-	-	-	-	-	-	371	-	-			
Refuse												
Fire							371					
Conservancy												
Ambulances												

Description	2007/8	2008/9	2009/10	Cu	rrent Year 2010	/11	2011/12 Mediur	n Term Revenue Framework	e & Expenditure
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure on renewal of existing assets b	y Asset Class/Su	b-class							
Infrastructure	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges									
Storm water									
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-
Generation									
Transmission & Reticulation									
Street Lighting									
Infrastructure - Water	-	-	-	-	-	-	-	-	-
Dams & Reservoirs									
Water purification									
Reticulation									
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-
Reticulation									
Sewerage purification									
Infrastructure - Other	-	-	-	-	-	-	-	_	-
Waste Management									
Transportation									
Gas									
Other									
Community	-	-	-	-	-	-	-	-	-
Parks & gardens									
Sportsfields & stadia Swimming pools									
Community halls									
Libraries									
Recreational facilities									
Fire, safety & emergency									
Security and policing Buses									
Clinics									
Museums & Art Galleries									
Cemeteries									
Social rental housing									
Other									
Heritage assets	_	-	_	_	_	_	_	_	_
Buildings									
Other									
Investment properties Housing development	-	-	-	-	-	-	-	-	-
Other									
Other assets	-	-	-	-	-	-	-	-	-
General vehicles									
Specialised vehicles Plant & equipment									
Computers - hardware/equipment									
Furniture and other office equipment									
Abattoirs									
Markets									
Civic Land and Buildings Other Buildings									
Other Buildings Other Land									
Surplus Assets - (Investment or Inventory)									
Other									
Agricultural assets	-	-	-	-	-	_	-	_	_
List sub-class									
Biological assets	-	-	-	-	-	_	-	-	-
List sub-class									
Intangibles	_	_	_	_	_	_	_	_	_
Computers - software & programming	_	_	_	_	_	_			
Other (list sub-class)									

DC45 John Taolo Gaetsewe - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Specialised vehicles	-	-	-	-	-	-	-	-	-
Refuse									
Fire									
Conservancy									
Ambulances									

Description	2007/8	2008/9	2009/10	Cı	ırrent Year 2010	/11	2011/12 Mediur	n Term Revenue Framework	1		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14		
Repairs and maintenance expenditure by Asset Cla	<u>ss/Sub-class</u>										
Infrastructure_	-	-	-	-	-	-	60	-	-		
Infrastructure - Road transport	-	-	-	-	-	-	-	-	-		
Roads, Pavements & Bridges											
Storm water											
Infrastructure - Electricity	-	-	-	-	-	-	-	-	-		
Generation											
Transmission & Reticulation											
Street Lighting											
Infrastructure - Water	-	-	-	-	-	-	60	-	-		
Dams & Reservoirs											
Water purification							60				
Reticulation											
Infrastructure - Sanitation	-	-	-	-	-	-	-	-	-		
Reticulation											
Sewerage purification											
Infrastructure - Other	-	-	-	-	-	-	-	-	-		
Waste Management											
Transportation											
Gas											
Other											
Community											
Community Parks & gardens	-	-	-	-	-	-	-	-	-		
Sportsfields & stadia											
Swimming pools											
Community halls											
Libraries											
Recreational facilities Fire, safety & emergency											
Security and policing											
Buses											
Clinics											
Museums & Art Galleries											
Cemeteries											
Social rental housing Other											
Other											
<u>Heritage assets</u>	_	-	-	-	-	-	-	-	-		
Buildings											
Other											
Investment properties	_	_	_	-	_	_	_	_			
Housing development	-	-	-	-	-	-	-	-	-		
Other											
Other assets	-	7,000	5,616	-	-	-	1,737	1,840	1,932		
General vehicles Specialised vehicles							202				
Plant & equipment											
Computers - hardware/equipment							646				
Furniture and other office equipment							689				
Abattoirs											
Markets											
Civic Land and Buildings Other Buildings							200				
Other Land							200				
Surplus Assets - (Investment or Inventory)											
Other		7,000	5,616				1	1,840	1,932		
Agricultural assets	_	_	_	_	_	_	_	_	_		
List sub-class	_	-	-	-	-	-	_	-	-		
.											
Biological assets List sub-class	_	_	_	_	_	_	_	_	_		
Intangibles	_	-	-	-	-	-	-	-	-		
Computers - software & programming Other (list sub-class)											
Total Repairs and Maintenance Expenditure	-	7,000	5,616	_	-	-	1,797	1,840	1,932		
							1				
Specialised vehicles Refuse	-	-	-	-	-	-	-	-	-		
Fire											
Conservancy											

DC45 John Taolo Gaetsewe - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Conservancy Ambulances

DC45 John Taolo Gaetsewe - Supporting Table SA35 Future financial implications of the capital budget

R thousand Capital expenditure Vote1 - Office of Municipal Manager Vote2 - Office of Executive Mayor and Speaker Vote3 - Budget and Treasury Office Vote4 - HR and Corporate Services Vote5 - Community Development Services Vote6 - Basic Services and Infrastructure	Budget Year 2011/12 370 20 20 545 503 10	Budget Year +1 2012/13 - - - -	Budget Year +2 2013/14 _ _	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
Vote1 - Office of Municipal Manager Vote2 - Office of Executive Mayor and Speaker Vote3 - Budget and Treasury Office Vote4 - HR and Corporate Services Vote5 - Community Development Services	20 20 545 503	- - -					1
Vote1 - Office of Municipal Manager Vote2 - Office of Executive Mayor and Speaker Vote3 - Budget and Treasury Office Vote4 - HR and Corporate Services Vote5 - Community Development Services	20 20 545 503		-				
Vote2 - Office of Executive Mayor and Speaker Vote3 - Budget and Treasury Office Vote4 - HR and Corporate Services Vote5 - Community Development Services	20 545 503		-				
Vote3 - Budget and Treasury Office Vote4 - HR and Corporate Services Vote5 - Community Development Services	20 545 503						
Vote4 - HR and Corporate Services Vote5 - Community Development Services	545 503	_	-				
Vote5 - Community Development Services	503		_				
		_	_				
		_	_				
Vote7 - Development and Planning	20	_	_				
Vote8 - Example 8	_	_	_				
Vote9 - Example 9	_	_	_				
Vote10 - Example 10	_	_	_				
Vote11 - Example 11	_	_	_				
Vote12 - Example 12	_	_	_				
Vote13 - Example 13	_	_	_				
Vote14 - Example 14	_	_	_				
Vote15 - Example 15	_	_	_				
List entity summary if applicable							
Total Capital Expenditure	1,488	_	-	_	_		_
	1,400						
Future operational costs by vote							
Vote1 - Office of Municipal Manager							
Vote2 - Office of Executive Mayor and Speaker							
Vote3 - Budget and Treasury Office							
Vote4 - HR and Corporate Services							
Vote5 - Community Development Services							
Vote6 - Basic Services and Infrastructure							
Vote7 - Development and Planning							
Vote8 - Example 8							
Vote9 - Example 9							
Vote10 - Example 10							
Vote11 - Example 11							
Vote12 - Example 12							
Vote13 - Example 13							
Vote14 - Example 14							
Vote15 - Example 15							
List entity summary if applicable							
Total future operational costs	-	-	-	-	-	-	-
Future revenue by source							
Property rates							
Property rates - penalties & collection charges							
Service charges - electricity revenue							
Service charges - water revenue							
Service charges - sanitation revenue							
Service charges - refuse revenue							
Service charges - other							
Rental of facilities and equipment							
List other revenues sources if applicable							
List entity summary if applicable							
Total future revenue	_	-	-	-	-	-	_
Net Financial Implications	1,488	-	_	-	-		

DC45 John Taolo Gaetsewe - Supporting Table SA36 Detailed capital budget

	<u> </u>	<u> </u>				-							
Municipal Vote/Capital project			IDP				Prior year	outcomes	2011/12 Mediu	ım Term Revenue Framework	& Expenditure	Project info	ormation
R thousand	d Program/Project description Project Goal number code 3.	Asset Class 4.	Total Project Estimate	Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Ward location	New or renewal			
Parent municipality:													
List all capital projects grouped by Munici	pal Vote			Examples	Examples								
Total Capital expenditure									-	-	-		
Entities:													
List all capital projects grouped by Entity													
Entity A													
Water project A													
Entity B													
Electricity project B													
Total Capital expenditure									-	-	-		

DC45 John Taolo Gaetsewe - Supporting Table SA37 Projects delayed from previous financial year/s

Musicipal Vete (Conital anniant					Previous target			2011/12 Medium Term Revenue & Expenditure Framework		
Municipal Vote/Capital project	Project name	Project name Project number		Asset Sub-Class 3.	year to complete	Original Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
R thousand					Year					
Parent municipality: List all capital projects grouped by Municipal V	ote		Examples	Examples						
Entities: List all capital projects grouped by Municipal E	 ntity 									
Entity Name										
Project name										